516 Third Avenue, Council Chambers, 10th Floor, Seattle, WA 98104

King County

Meeting Agenda

Health, Housing, and Human Services Committee

Councilmembers:
Teresa Mosqueda, Chair;
Rhonda Lewis, Vice Chair;
Jorge L. Barón, Steffanie Fain

Lead Staff: Olivia Brey (206-263-7913)
Committee Clerk: Angelica Calderon (206-477-0874)

9:30 AM | **Tuesday, November 3, 2026** | **Hybrid Meeting**

Hybrid Meetings: Attend King County Council committee meetings in person in Council Chambers (Room 1001), 516 3rd Avenue in Seattle, or through remote access. Details on how to attend and/or provide public comment remotely are listed below.

Pursuant to K.C.C. 1.24.035 A. and F., this meeting is also noticed as a meeting of the Metropolitan King County Council, whose agenda is limited to the committee business. In this meeting only the rules and procedures applicable to committees apply and not those applicable to full council meetings.

HOW TO PROVIDE PUBLIC COMMENT: The Health, Housing, and Human Services Committee values community input and looks forward to hearing from you on agenda items.

There are three ways to provide public comment:
1. In person: You may attend the meeting and provide comment in the Council Chambers.
2. By email: You may comment in writing on current agenda items by submitting your email comments to committees@kingcounty.gov. If your email is received by 8:00 a.m. on the day of the meeting, your email comments will be distributed to the committee members and appropriate staff prior to the meeting.
3. Remote attendance at the meeting by phone or computer (see "Connecting to the Webinar" below)

You are not required to sign up in advance. Comments are limited to current agenda items.

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CONNECTING TO THE WEBINAR:
Webinar ID: 842 7675 9952

By computer using the Zoom application at https://zoom.us/join and the webinar ID above.

Via phone by calling 1 253 215 8782 and using the webinar ID above.

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To show a PDF of the written materials for an agenda item, click on the agenda item below.

1. **Call to Order**

2. **Roll Call**

3. **Approval of Minutes** p. 5

   Minutes of October 6, 2026 meeting.

4. **Public Comment**



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Consent

5. Proposed Motion No. 2026-0206 **p. 13**

A MOTION approving the 2025 annual mental illness and drug dependency annual summary report.

Sponsors: Mosqueda

Sam Porter, Council staff

6. Proposed Motion No. 2026-0261 **p. 69**

A MOTION approving the 2027 work plan and operating budget for SKHHP, South King Housing and Homelessness Partners.

Sponsors: Mosqueda

Olivia Brey, Council staff

7. Proposed Motion No. 2026-0262 **p. 88**

A MOTION approving the first year of the 2027-2028 administrative budget and work program for ARCH, A Regional Coalition for Housing.

Sponsors: Mosqueda

Olivia Brey, Council staff

Briefing

8. Briefing No. 2026-B0100 **p. 135**

Progress Briefing on Behavioral Health Strategic Plan, as required by Ordinance 20023, Section 64, as amended, Behavioral Health and Recovery Division - Behavioral Health, Proviso P1

Isabel Jones, Interim Director, Behavioral Health and Recovery Division, Department of Community and Human Services (DCHS)
Robin Pfohman, MIDD Coordinator, Behavioral Health and Recovery Division, DCHS

9. Briefing No. 2026-B0131 **p, 147**

Continuum of Care Update

Lauren Fay, Downtown Emergency Service Center
Sola Plumacher, Plymouth Housing



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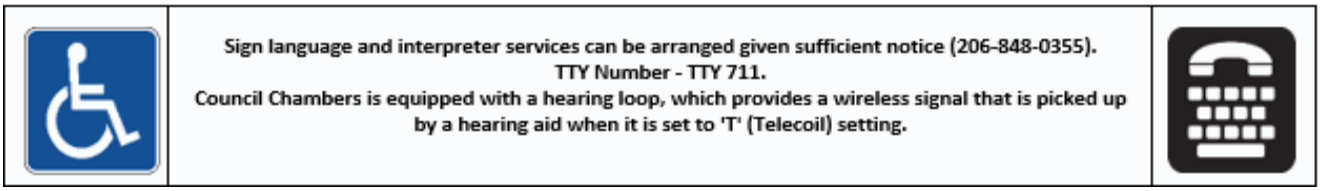
10. Briefing No. 2026-B0132 **p. 148**

Impacts of Contract Challenges on Service Providers

Ray Garcia Morales and Leah Reisberg, Rainier Valley Leadership Academy
Zamzam Mohamed and Iftin Hagi-Mohamed, Voices of Tomorrow

Other Business

Adjournment



King County

516 Third Avenue, Council Chambers, 10th Floor, Seattle, WA 98104

Meeting Minutes

Health, Housing, and Human Services Committee

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1. Call to Order

Chair Mosqueda called the meeting to order at 9:30 a.m.

2. Roll Call

Present: 4 - Barón, Fain, Lewis and Mosqueda

3. Approval of Minutes

Vice Chair Lewis moved approval of September 1, 2026, meeting minutes. There being no objections, the minutes were approved

4. Public Comment

The following people were present to offer public comments:

1) Kate Garvey
2) Lisa Dugaard
3) Stephen Mitchell
4) Mario Perez
5) Sam Wolff

Consent

5. Proposed Motion No. 2026-0063

A MOTION confirming the executive's appointment of Hari Chon, who resides in council district six, to the women's advisory board, as an executive at-large representative.

Sponsors: Balducci

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

6. Proposed Motion No. 2026-0088

A MOTION confirming the executive's appointment of Hanan Amer, who resides in council district seven, to the children and youth advisory board, representing the Sound Cities Association.

Sponsors: von Reichbauer

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

7. Proposed Motion No. 2026-0105

A MOTION confirming the executive's appointment of Sarah McCauley, who resides in council district nine, to the King County behavioral health advisory board.

Sponsors: Dembowski

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

8. Proposed Motion No. 2026-0268

A MOTION confirming the executive's appointment of Mariann Colonna, who resides in council district two, to the King County behavioral health advisory board.

Sponsors: Lewis

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

9. Proposed Motion No. 2026-0190

A MOTION confirming the executive's appointment of Jaime Fajardo, who resides in council district three, to the King County mental illness and drug dependency advisory committee, as a representative from the Puget Sound Educational Service District.

Sponsors: Perry

A motion was made by Lewis that this Motion be Recommended Do Pass

Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

10. Proposed Motion No. 2026-0191

A MOTION confirming the executive's appointment of Marc Oommen, who works in council district six, to the King County mental illness and drug dependency advisory committee, as a representative from the National Alliance on Mental Illness (NAMI).

Sponsors: Balducci

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

11. Proposed Motion No. 2026-0192

A MOTION confirming the executive's appointment of Claire Sumadiwirya, who resides in council district six, to the King County mental illness and drug dependency advisory committee, as a representative of the city of Bellevue.

Sponsors: Balducci

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

12. Proposed Motion No. 2026-0257

A MOTION confirming the executive's appointment of Xuan-Trang Tran-Thien, who resides in council district two, to the King County mental illness and drug dependency advisory committee, as a representative from labor representing a bona fide labor organization.

Sponsors: Lewis

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

13. Proposed Motion No. 2026-0258

A MOTION confirming the executive's appointment of Minu Ranna-Stewart, who resides in council district two, to the King County mental illness and drug dependency advisory committee, as a representative from a provider of sexual assault victim services in King County.

Sponsors: Lewis

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

14. Proposed Motion No. 2026-0226

A MOTION confirming the executive's appointment of Sili Savusa, who resides in council district eight,

to the King County communities of opportunity-best starts for kids levy advisory board as a community member who reflects demographic characteristics of the communities that qualify for funding.

Sponsors: Mosqueda

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

15. Proposed Motion No. 2026-0227

A MOTION confirming the executive's appointment of Yordanos Teferi, who resides in council district five, to the King County communities of opportunity-best starts for kids levy advisory board as a community member who reflects demographic characteristics of the communities that qualify for funding.

Sponsors: Fain

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

16. Proposed Motion No. 2026-0228

A MOTION confirming the executive's appointment of Cat Martin, who resides in council district six, to the King County communities of opportunity-best starts for kids levy advisory board, as a community member who reflects demographic characteristics of the communities that qualify for funding in accordance with communities of opportunity funding guidelines and who are grassroots organizers or activists in those communities or who live in or have worked in those communities.

Sponsors: Balducci

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

17. Proposed Motion No. 2026-0229

A MOTION confirming the executive's appointment of Lydia Assefa-Dawson, who resides in council district seven, to the King County communities of opportunity-best starts for kids levy advisory board, as a member with system or sector knowledge of the communities of opportunity result area of civic engagement or community connections.

Sponsors: von Reichbauer

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

18. Proposed Motion No. 2026-0230

A MOTION confirming the executive's appointment of James W. Lovell, who resides in council district five, to the King County communities of opportunity-best starts for kids levy advisory board, as a representative from an Indigenous or Urban Native community-based organization or tribe.

Sponsors: Fain

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

19. Proposed Motion No. 2026-0236

A MOTION confirming the executive's appointment of Najmah Messiah, who resides in council district seven, to the King County communities of opportunity-best starts for kids levy advisory board, as a representative of place-based community partnerships.

Sponsors: von Reichbauer

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

20. Proposed Motion No. 2026-0231

A MOTION confirming the executive's appointment of Sabra Quraishi, who resides in council district seven, to the King County board for developmental disabilities.

Sponsors: von Reichbauer

A motion was made by Lewis that this Motion be Recommended Do Pass Consent. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

Discussion and Possible Action

21. Proposed Ordinance No. 2026-0174

AN ORDINANCE renaming and revising the mental illness and drug dependency fund and the mental illness and drug dependency advisory committee; amending Ordinance 16077, Section 4, as amended, and K.C.C. 2.130.010, Ordinance 18217, Section 2, as amended, and K.C.C. 2A.300.510, Ordinance 15955, Section 2, as amended, and K.C.C. 4A.200.430, and Ordinance 16693, Section 3, as amended, and K.C.C 24.22.020, adding a new section to K.C.C. chapter 4A.200, and recodifying K.C.C. 4A.200.430.

Sponsors: Mosqueda

A motion was made by Lewis that this Ordinance be Recommended Do Pass Substitute. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

Sam Porter, Council staff, briefed the Committee on the legislation and answered

questions from the members. Councilmember Lewis moved Striking S1 amendment, the amendment was adopted.

22. Proposed Ordinance No. 2026-0177

AN ORDINANCE adopting the King County behavioral health bridge implementation plan, required by the 2026-2027 Biennial Budget Ordinance, Ordinance 20023, Section 70, Proviso P1, to govern the expenditure of proceeds from 2028 through 2034 of the behavioral health sales and use tax authorized by RCW 82.14.460 and K.C.C. 4A.500.315.

Sponsors: Mosqueda

A motion was made by Lewis that this Ordinance be Recommended Do Pass Substitute. The motion carried by the following vote:

Yes: 4 - Barón, Fain, Lewis and Mosqueda

Sam Porter, Council staff, briefed the Committee on the legislation and answered questions from the members. Isabel Jones, Interim Division Director, Behavioral Health and Recovery Division (BHRD), Department of Community and Human Services (DCHS), Susan Mclaughlin, Director, (DCHS), answered questions from the members.

Councilmember Lewis moved Striking S1 amendment, the amendment was adopted as amended by Amendments A1 and A2 moved by Councilmember Lewis, the amendments were adopted. Councilmember Lewis moved Title Amendment T1, the amendment was adopted.

23. Proposed Motion No. 2026-0206

A MOTION approving the 2025 annual mental illness and drug dependency annual summary report.

Sponsors: Mosqueda

This matter was Deferred

Isabel Jones, Interim Division Director, Behavioral Health and Recovery Division, Department of Community and Human Services and Robin Pfohman, Special Projects Manager, BHRD, DCHS, briefed the Committee via PowerPoint presentation and answered questions from the members.

Other Business

There was no other business to come before the Committee.

Adjournment

The meeting was adjourned at 11:22 a.m.

Approved this _____ day of _____.

Clerk's Signature

Metropolitan King County Council
Staff Report

Committee:	Health, Housing, and Human Services Committee		
Agenda Item:	5	**Analyst(s):**	Sam Porter
Proposed No.:	2026-0206	**Meeting Date:**	November 3, 2026

OVERVIEW

TOPIC: Proposed Motion 2026-0206 that would approve the 2025 Mental Illness and Drug Dependency annual report.

LEGISLATION SUMMARY

The 2025 Mental Illness and Drug Dependency (MIDD) Annual Report is Attachment A to Proposed Motion 2026-0206, which would approve the report. The requirements for the MIDD annual report are outlined in King County Code (K.C.C.) 4A.500.309 and include performance measurement statistics, utilization statistics, expenditure status updates, and progress reports on evaluation and implementation. The MIDD Advisory Committee reviewed the 2025 MIDD annual report at their meeting on June 4, 2026. Proposed Motion 2026-0206 is a nonmandatory dual referral to both the Health, Housing, and Human Services Committees and to the Regional Policy Committee. The Regional Policy Committee was briefed on this item at their August 26, 2026, meeting.[1] The Health, Housing, and Human Services Committee was briefed at the October 6, 2026, meeting. The proposed motion was introduced at the October 6, 2026, Full Council meeting. This item is on the consent agenda for action today.

This Annual Report appears to meet the K.C.C. requirements.

KEY ISSUES FROM THE ANALYSIS

No key issues were identified for this legislation.

BACKGROUND & TIMING CONSIDERATIONS

↑ BACK TO TOP

State Authorizes Sales Tax. In 2005, the Washington State Legislature authorized counties to implement a one-tenth of one percent sales and use tax to support new and expanded chemical dependency and mental health treatment programs and services, and for the operation of new or expanded therapeutic court programs and services.

[1] Briefing No. 2026-B0088, King County - File #: 2026-B0088

King County Authorizes Sales Tax. In 2007, the King County Council adopted Ordinance 15949 authorizing the first Mental Illness and Drug Dependency (MIDD) sales tax.[2] Ordinance 15949 established the expiration date of MIDD 1 as January 1, 2017. Subsequent ordinances established the MIDD Oversight Committee (April 2008)[3] and the MIDD implementation Plan and MIDD Evaluation Plan (October 2008).[4]

King County Council Approved Extension of the MIDD Sales Tax in August 2016. On August 22, 2016, the King County Council passed Ordinance 18333, extending collections of the MIDD sales tax through 2025. MIDD 2 became effective on January 1, 2017. Ordinance 18333 set forth the following five policy goals for the MIDD:

1. Divert individuals with behavioral health needs from costly interventions such as jail, emergency rooms and hospitals.
2. Reduce the number, length, and frequency of behavioral health crisis events.
3. Increase culturally-appropriate, trauma-informed behavioral health services.
4. Improve the health and wellness of individuals living with behavioral health conditions.
5. Explicit linkage with, and furthering the work of, King County and community initiatives.

MIDD Renewal. The MIDD Sales Tax was renewed in 2025 through Ordinance 19976 and the 1/10th of one penny sales tax is currently projected to generate approximately $998 million over the nine-year collection period.

MIDD Renaming and Bridge Implementation Plan. Proposed legislation to rename the MIDD the "Behavioral Health Bridge"[5] and adopt the Bridge implementation plan[6] are mandatory dual referrals to the Health, Housing and Human Services Committee and to the Regional Policy Committees. The current schedule contemplates final action on the regular course on November 17, 2026. For more information about the implementation

[2] In 2005, the Washington state legislature authorized counties to implement a one-tenth of one percent sales and use tax to support new or expanded chemical dependency or mental health treatment programs and services and for the operation of new or expanded therapeutic court programs and services.
[3] The MIDD Oversight Committee was established in Ordinance 16077 and is an advisory body to the King County Executive and the Council. The purpose of the Oversight Committee is to ensure that the implementation and evaluation of the strategies and programs funded by the tax revenue are transparent, accountable, and collaborative.
[4] In October 2008, the Council adopted the MIDD 1mplementation Plan and the MIDD Evaluation Plan via Ordinance 16261 and Ordinance 16262.
[5] Proposed Ordinance 2026-0174
[6] Proposed Ordinance 2026-0177

plan and renaming legislation please refer to the staff reports for Proposed Ordinances 2026-0174 and 2026-0177.

ANALYSIS

↑ BACK TO TOP

The 2025 MIDD annual report appears to meet the requirements of K.C.C. 4A.500.309. The services and programs funded by the MIDD are evaluated by staff in King County's Department of Community and Human Services (DCHS) based on data submitted by providers. King County Code 4A.500.309.D.1 requires that the annual summary evaluation report shall include at a minimum the following:

A. Performance measurement statistics;

B. Program utilization statistics;

C. Request for proposal and expenditure status updates;

D. Progress reports on evaluation implementation;

E. Geographic distribution of the sales tax expenditures across the county, including collection of residential ZIP Code data for individuals served by the programs and strategies;

F. Updated performance measure targets for the following year of MIDD initiatives, programs and services;

G. Recommendations on either program changes or process changes, or both, to the funded programs based on the measurement and evaluation data; and

H. Summary of cumulative calendar year data.

According to the report, the MIDD Advisory Committee reviewed and endorsed the 2025 Annual Report at their June 4, 2026, meeting.

Table 1 below provides the page numbers for specific sections of the report. Additional information provided through the web-based 2025 MIDD Data Dashboard can be found at this address: https://kingcounty.gov/MIDDdashboard

Table 1. 2025 MIDD Annual Report Sections

Section	Page
2025 Results	3-8
Participants	9-10
Geographic Distribution of Participants	10
Evaluation and Continuous Improvement	10-11
2025 Procurement Update	11-12
Fiscal Information	12-13
2025 Continuous Improvement and Data Informed Implementation Adjustments	Appendix A
Updates to Performance Measure Targets	Appendix B
Reporting Elements Table and MIDD Online Reporting Guide	Appendix C
2025 MIDD Investments	Appendix D
2025 MIDD Partners	Appendix E

Items of note in the 2025 MIDD annual report:

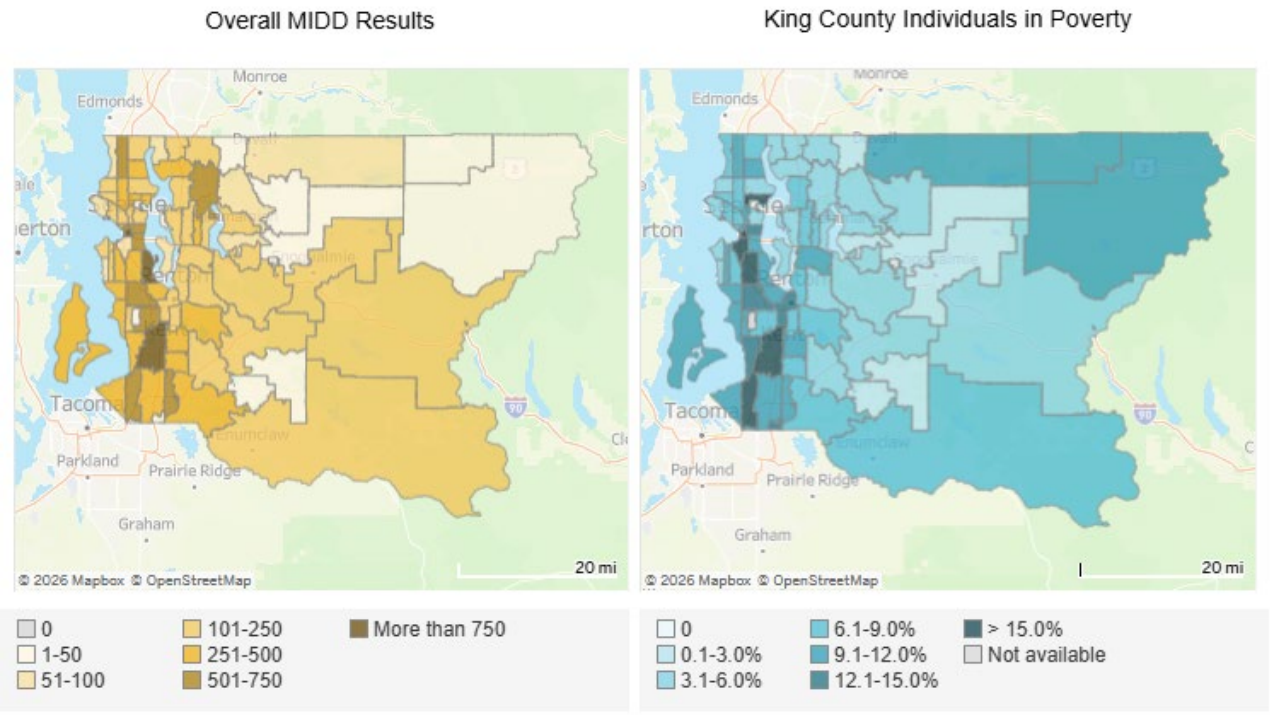
- In 2025, total MIDD expenditures were approximately $115.8 million.[7]
- There were 30,139 people served by MIDD programs in 2025; approximately 2,000 more than the previous year. Of those, according to the dashboard, 10 percent were youth ages 0 to 17, 60 percent were adults ages 18-54, and 29 percent were age 55 and over.[8]
- In 2025, there were 52 active MIDD initiatives, 166 partner organizations, and 312 active contracts.
- Outcomes for MIDD participants in 2025 include:
  - 63% long-term decrease in crisis service episodes among adults;
  - 33% long-term decrease in jail bookings among adults;
  - 29% long-term decrease in emergency department admissions;
  - 41% long-term decrease in psychiatric inpatient admissions;
  - 50% of participants were linked with publicly funded behavioral health treatment;

[7] 2025 MIDD Data Dashboard, accessed August 4, 2026. https://kingcounty.gov/MIDDdashboard and 2025 MIDD Annual Report, page 33.
[8] 2025 MIDD Data Dashboard, "How much do we invest?" accessed August 4, 2026. https://kingcounty.gov/MIDDdashboard

    - 89% of youth had no additional crisis services episodes after connecting with MIDD services;
    - 67% of participants had no substance use after enrollment; and
    - 80% of participants had reduced substance use after enrollment.
- MIDD Strategy RR-11A: Peer Bridger Programs served 224 individuals in 2025. Of those, 67% of participants were linked to publicly-funded behavioral health treatment, and participants experienced a 70% decrease in psychiatric hospitalizations over the long term.[9]
- MIDD Strategy RR-01: Housing Support Services supported behavioral health services for 1,361 permanent supportive housing residents across the county. According to the annual report, " residents receiving these services experienced a 53% decrease in psychiatric inpatient hospitalizations and a 71% decrease in adult jail bookings over the long term."[10]
- Appendix A summarizes continuous improvement and data informed implementation adjustments that occurred in 2025.
- Appendix B states that in 2025, no MIDD initiatives adjusted their performance measurement targets. First-time targets were established in 2025 for initiatives CD-02A: Youth Detention Prevention Behavioral Health Engagement and CD-02B Family Court Services Behavioral Health Program.
- Figure 1 provides information about the geographic distribution of people served in 2025.[11]
- Figure 2 provides information about additional demographics of people served in 2025.[12]

[9] 2025 MIDD Annual Report, page 5
[10] 2025 MIDD Annual Report, page 7
[11] 2025 MIDD Annual Report, page 10
[12] 2025 MIDD Annual Report, page 9

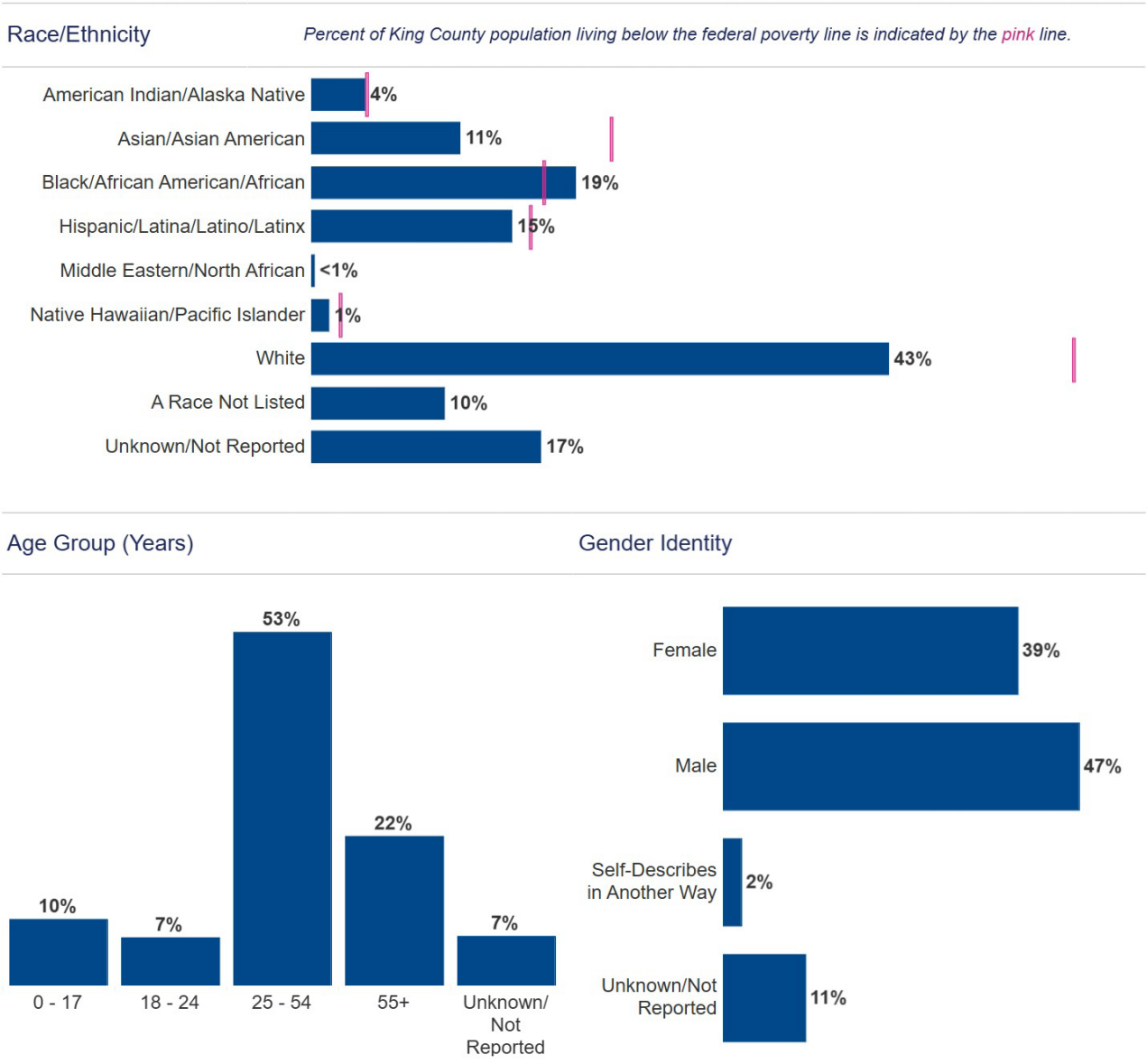
Figure 1. Residential ZIP Code of People Served Through MIDD in 2025 Compared to the Percent of Individuals Whose Income is Below the Federal Poverty Line by ZIP Code[13]



The two maps of King County display the number of individuals served by MIDD (left) and the percent of individuals living in poverty (right) by ZIP Code. ZIP Codes are color-coded, with darker shading indicating a greater number of individuals served or a greater percentage of individuals living in poverty.

[13] 2025 MIDD Annual Report, page 10

Figure 2. Additional Demographics of People Served by MIDD, 2025[14]



ATTACHMENTS

1. Proposed Motion 2026-0206 (and its attachment)
2. Transmittal Letter
3. Executive Staff PowerPoint Presentation, October 6, 2026

[14] 2025 MIDD Data Dashboard, "Who do we serve?" accessed August 4, 2026. https://kingcounty.gov/MIDDdashboard

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

KING COUNTY

Signature Report

Motion

Proposed No. 2026-0206.1 **Sponsors** Mosqueda

A MOTION approving the 2025 annual mental illness and drug dependency annual summary report.

WHEREAS, in 2005, the state Legislature authorized counties to implement a one-tenth of one percent sales and use tax to support new or expanded chemical dependency or mental health treatment programs and services and for the operation of new or expanded therapeutic court programs and services, and

WHEREAS, in 2007, Ordinance 15949 authorized the levy collection of and legislative policies for the expenditure of revenues from an additional sales and use tax of one-tenth of one percent for the delivery of mental health and chemical dependency services and therapeutic courts, and

WHEREAS, in 2016, Ordinance 18333 extended the expiration date of this sales and use tax to January 1, 2026, and

WHEREAS, the council called for and approved in 2016 and 2018 a service improvement plan, an implementation plan, and an evaluation plan to guide the investment of renewed mental illness and drug dependency sales tax revenue, and

WHEREAS, in 2025, Ordinance 19976 extended the expiration date of the sales and use tax to January 1, 2035, and

WHEREAS, in the 2026-2027 Biennial Budget Ordinance 20023, Section 70, Expenditure Restriction ER6, the council called for expenditures through 2027 to continue

to be consistent with the 2016 and 2018 plans' processes and practices, and

WHEREAS, the mental illness and drug dependency fund's processes and practices under the 2016 and 2018 plans include annual reports that are submitted to the Council by August 1 of each year, for council review and approval by motion, and

WHEREAS, the 2025 mental illness and drug dependency behavioral health sales tax fund annual summary report, which is Attachment A to this motion, has been developed in coordination with the mental illness and drug dependency advisory committee and is supported by the committee;

NOW, THEREFORE, BE IT MOVED by the Council of King County:

The 2025 mental illness and drug dependency behavioral health sales tax fund annual summary report is hereby approved.

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON

_____

Sarah Perry, Chair

ATTEST:

_____

Melani Pedroza, Clerk of the Council

APPROVED this _____ day of _____, _____.

_____

Girmay Zahilay, County Executive

Attachments: A. 2025 MIDD Behavioral Health Sales Tax Fund Annual Summary Report

ATTACHMENT A

2025 MIDD Behavioral Health Sales Tax Fund Annual Summary Report

July 31, 2026

King County

I. Summary

Building on its record of strengthening King County's behavioral health system, the region's 0.1 percent behavioral health sales tax remains a flexible and impactful local funding source. Authorized under RCW 82.14.460 and KCC 4A.500.300, the tax supports mental health and substance use treatment, recovery services, crisis diversion, outreach, workforce development, and prevention programs throughout King County. These investments are designed to break cycles of crisis, incarceration, hospitalization, and homelessness by addressing root causes, expanding access to care, and supporting long-term stability.

For nearly two decades, MIDD has helped counter chronic underinvestment in behavioral health at the state and federal levels by providing a stable local funding stream that strengthens provider capacity and system coordination. MIDD works alongside other King County, state, and federal resources to expand access to care, support innovative approaches, and respond to emerging community needs. In 2025, MIDD investments focused on prevention and early intervention, crisis diversion, recovery and reentry, system improvement, and therapeutic courts. This flexibility allows King County to fill critical gaps – including programs that are not Medicaid-billable and services for residents who are not Medicaid-eligible – while improving outcomes and reducing downstream costs.

In 2025 alone, MIDD-funded initiatives served 30,139 residents through 52 programs delivered by 166 community partners. These investments increased access to mental health and substance use care, strengthened outreach and crisis response capacity, and supported a more stable behavioral health workforce. As reflected in 2025 performance data, MIDD program participants experienced measurable improvements in health and stability, including increased engagement in services, reduced crisis system involvement, and stronger connections to community-based supports.

II. Background

King County's 0.1 percent behavioral health sales tax is a unique local funding source authorized under RCW 82.14.460 and KCC 400.5A.300 that improves access to mental health and substance use treatment, recovery, and prevention services.[1,2] The Behavioral Health and Recovery Division (BHRD) within the Department of Community and Human Services (DCHS) administers the fund and partners with community-based organizations to deliver services across the full continuum of care. Since its inception in 2007, the fund has been known in King County as MIDD.

Since 2008, MIDD investments have supported behavioral health services that cannot be billed to Medicaid, and services for people who are ineligible for Medicaid. MIDD helps interrupt cycles of crisis and systems involvement by ensuring people can access the right support at the right time. By investing in outreach teams, crisis response infrastructure, diversion programs, workforce capacity, and innovative service models, MIDD demonstrates what coordinated, outcomes-driven local government can achieve. As a reliable and adaptable revenue source, MIDD not only addresses immediate needs, it has the potential to build a more affordable, resilient, and sustainable behavioral health system for the long term.

In 2025, the King County Council unanimously adopted Ordinance 19976 to renew the sales tax through 2034.[3] Ordinance 20023, Section 70, Expenditure Restriction ER6 directed MIDD expenditures to continue in 2026-27 according to plans in place for 2017-25, while the Executive branch prepared an updated Implementation Plan.[4] Ordinance 20023, Section 70, Proviso P1, called for the Executive to deliver an updated Implementation Plan for the fund by July 1, 2026.[5] The Executive transmitted the plan for the fund through 2034 to the Council in July 2026. At the time of this report, the Implementation Plan was under consideration by the Council.

While the tax remains a critical source of funding for behavioral health services, its name and the language "mental illness and drug dependency" no longer reflect the values and priorities that guide behavioral health work today. In response to community and provider feedback, in the proposed implementation plan for 2028-2034 and associated legislation that were before Council at the time of this report, the Executive has proposed to rename MIDD as the King County Behavioral Health Bridge, or "the Bridge." The new name reflects the program's essential role in bridging critical gaps in behavioral health funding left by insufficient federal and state resources. It also helps create a bridge between people experiencing behavioral health conditions, community behavioral health treatment, the criminal-legal system, and pathways to recovery.

Despite the proposed name change, this report still primarily uses the name "MIDD" because it reports retrospectively on activities and outcomes from 2025.

III. Report Requirements

This annual report summarizes the activities of the MIDD Behavioral Health Sales Tax Fund for 2025. It also includes links to the online MIDD Dashboard, which provides a more in-depth review of the MIDD's 2025 outcomes.

Additional Information Available in the MIDD Dashboard
Significant additional information about MIDD initiatives is online in the MIDD Dashboard available at https://kingcounty.gov/MIDDdashboard. For example, the dashboard includes:

- additional data specific to each MIDD initiative,
- additional context and discussion of initiative activities and performance in 2025,
- customizable views of MIDD data,
- greater background on participant demographics,
- more information about how MIDD and its partners are working to support the behavioral health of residents.

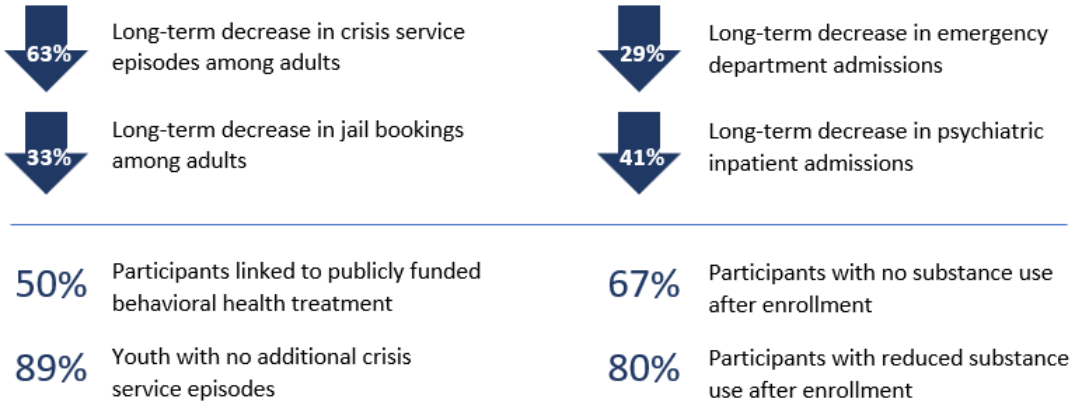
A. MIDD Implementation and Results in 2025

MIDD investments across a wide array of initiatives in 2025 contributed to ensuring effective, equitable, and accessible behavioral health care, and helped to break the cycle of repeated crisis, incarceration, hospitalization, and homelessness by connecting residents to timely, community-based support. In 2025, MIDD served 30,139 people across 52 initiatives, an increase of seven

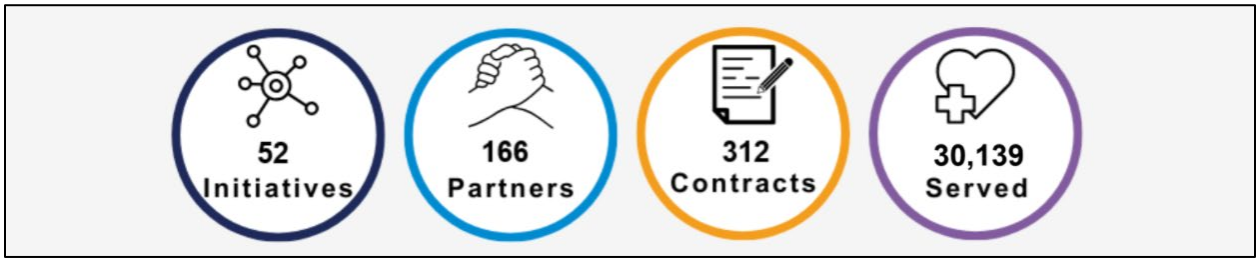
percent over the 28,113 served in 2024.[6] The figure below displays key short- and long-term outcomes among participants in MIDD programs.[7]

Key MIDD Outcomes in 2025

Participants in MIDD programs showed increased access to care for mental health and substance use conditions, fewer trips to jails and hospitals, and more connections to treatment and services in their communities. These outcomes reflect meaningful progress toward breaking recurring cycles of crisis and system involvement that drive poor health outcomes and high system costs.



MIDD achieved these results in partnership with 166 community-based entities operating community-informed programs under an umbrella of 52 initiatives.



MIDD investments in 2025 were guided by the MIDD 2 Implementation Plan and responded to emerging community needs to the degree possible within currently funded initiatives.[8] Key areas of focus featured in this report include MIDD-funded work to:

- Respond to emerging behavioral health needs;
- Work across systems to deliver coordinated, effective care; and
- Leverage local funding to improve and innovate services in the behavioral health system.

Key Area of Focus: Responding to Emerging Behavioral Health Needs

The purpose of King County's behavioral health sales tax is to invest in the long-term availability, accessibility, and effectiveness of the behavioral health system, especially where people are falling through the cracks of existing services and cycling through multiple systems. The behavioral health sales tax's flexibility allows King County to respond to emerging behavioral health needs and fill critical gaps in services that neither Medicaid nor the State fund. By focusing on low-income

residents with mental health and substance use conditions, particularly those facing marginalization or intersectional inequities, the County directs these resources where need is greatest and impact is most meaningful.

The examples below highlight MIDD-funded programs that address behavioral health needs when other funding falls short.

- In 2025, **CD-01: Law Enforcement Assisted Diversion (LEAD)** served 1,121 individuals in King County utilizing a case management model which tailors care plans to each client's self-identified needs. Individuals who are unhoused, use substances, or have untreated mental health conditions frequently encounter law enforcement due to behaviors that constitute low-level law violations, such as sex work, trespassing, disorderly conduct, or public intoxication. LEAD diverts individuals from arrest and incarceration, which can exacerbate behavioral health conditions and bear significant costs to the individual and King County. Participants in LEAD experienced a 52 percent reduction in jail bookings over the long term (three years after program enrollment). Flexible funding also allows case managers to use small but meaningful engagement tools, such as sharing a meal, to establish relationships with clients who may be skeptical of engaging with a service system that has historically harmed and mistreated segments of the population.

- **RR-11A: Peer Bridger Programs** served 224 individuals in 2025, increasing engagement in treatment and recovery programs by assisting participants with their transition out of institutional settings such as inpatient hospitalization and into outpatient behavioral health care. The flexibility of MIDD funding allows program staff to provide not only the core program components of discharge planning and system navigation but also concrete, basic needs assistance, such as clothing, bus tickets, and other essentials. This approach eases a difficult transition for many patients during a particularly vulnerable period when many individuals lapse in their behavioral health care. Sixty-seven percent of participants in Peer Bridgers Programs were linked to publicly-funded behavioral health treatment following enrollment in the program, and participants experienced a 70 percent decrease in psychiatric inpatient hospitalizations over the long term. **RR-11B: Substance Use Disorder (SUD) Peer Support** similarly uses a peer support network to meet people in community settings, connect them to local services, and support individuals on their journey to stability.



Peer Washington / Peer Kent provides navigation supports to community members, frequently meeting participants in community locations such as King County Libraries.
Source: Peer Washington and King County Library System

- **PRI-11A: Community-Based Behavioral Health Treatment** engaged 3,365 individuals, who have low incomes but are not eligible for Medicaid, in outpatient mental health and substance use treatment in 2025. This program aims to provide necessary services and treatment to all low-income King County residents needing services by reaching individuals with behavioral health needs unaddressed by other publicly funded behavioral health services. This critical

resource prevents the necessity for more costly treatment and intervention among King County residents. For example, participants in MIDD-funded Community-Based Behavioral Health Treatment services experienced a 34 percent decrease in psychiatric inpatient hospitalizations and a 25 percent decrease in jail bookings over the long term.

The programs highlighted above show how the behavioral health sales tax fund's flexibility helps interrupt the cycle of incarceration, untreated behavioral health conditions, and system disengagement for people with behavioral health conditions. The fund expands healthcare access for the uninsured and fills critical service gaps during transitions between providers, when individuals in need often disengage from care. Because other state and federal fund sources typically do not support these behavioral health services, these local funds are an essential resource to build an integrated system of care.

Key Area of Focus: Work Across Systems to Deliver Coordinated, Effective Care

Local behavioral health sales tax investments strengthen King County's behavioral health system by supporting coordination across County departments and partner systems, demonstrating what effective government looks like when agencies work together toward shared outcomes. DCHS collaborates with partners in public health, education, the legal system, child welfare, and housing to expand behavioral health support in community and non-clinical settings.
MIDD also aligns with other County initiatives, such as Best Starts for Kids and the Crisis Care Centers Levy, as well as state and federal resources that support King County's role as the region's Behavioral Health Administrative Services Organization (BHASO). This coordinated approach maximizes impact and enables individuals with behavioral health needs to receive more holistic, connected care across programs and service settings.

The examples below illustrate MIDD-funded efforts that enhance coordination and address behavioral health needs when the broader system falls short.

- Some of King County's most vulnerable residents are individuals with behavioral health conditions who are recently released from incarceration into homelessness. This is a vulnerable point in time for individuals – they often leave jail needing continued behavioral healthcare, medications and housing, but their connections to these supports can be lost. DCHS works with the Department of Adult and Juvenile Detention and Jail Health Services of Public Health Seattle-King County to deliver **RR-06B: Jail Coordinated Discharge** to break the cycle of homelessness and incarceration among individuals with behavioral health conditions. This program provided release planning to 2,631 individuals leaving King County jails in 2025. Participants received a supply of medication, linkages to care, next day appointments for SUD treatment, and re-entry items.

- Early identification of issues and intervention with youth and young adults, particularly those with behavioral health conditions, saves lives by creating pathways to treatment in a non-stigmatizing manner. **PRI-05: School-Based Screening, Brief Intervention, and Referral to treatment/services (School-Based SBIRT)** program uses a secure survey – available in 22 languages including English – to provide instant, personal feedback to teenagers, promoting social and emotional health. Over a dozen King County school districts have partnered with MIDD and the Best Starts for Kids Levy (BSK) to integrate this tool into their curriculum.[9] Based on students' responses to the questionnaire, the survey platform refers students to counselors or support groups. In 2025, the School-Based SBIRT survey screened 14,311 students across

13 school districts and one private school, referring over 3,000 students to needed services. In the 2024-2025 school year, 2,845 students identified a new need previously unknown to school staff.

- Permanent Supportive Housing (PSH) provides long-term, onsite services for people experiencing homelessness, including many who have behavioral health conditions. Through **RR-01: Housing Support Services**, MIDD funds behavioral health services for 1,361 PSH residents across the county. Residents receiving these services experienced a 53 percent decrease in psychiatric inpatient hospitalizations and a 71 percent decrease in adult jail bookings over the long term.
- **TX-SMC: Seattle Municipal Mental Health Court** funds a position, known as a competency boundary spanner, who partners with jail staff and prosecuting attorneys to refer individuals in jail custody to the Legal Intervention and Network of Care (LINC) program. Individuals booked into jail on misdemeanor charges who are at risk of, or have a history of, having their competency to stand trial questioned may enroll in the LINC program in lieu of prosecution. The LINC program provides behavioral health treatment, peer support, respite beds, case management, and legal coordination to support over 100 individuals annually through MIDD funding and state investment. A 2022 state report found that LINC and two other prosecutorial diversion programs significantly reduced rearrests, jail days, and state psychiatric hospital stays.[10] Participants in LINC that were referred via the competency boundary spanner experienced a 61 percent decrease in jail bookings over the long term.

Concerted partnerships and working across systems are critical to delivering accessible and appropriate services that improve client outcomes.

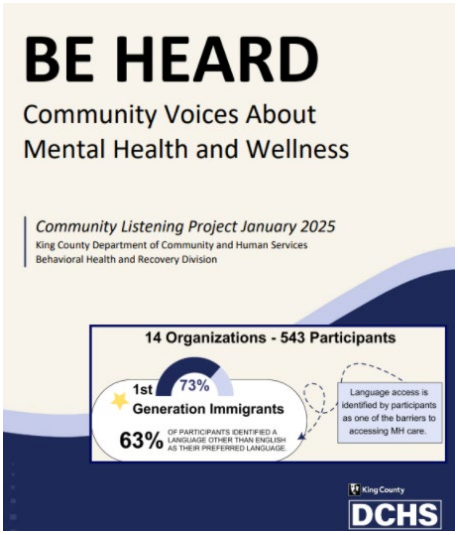
Key Area of Focus: Leverage Local Funding to Improve and Innovate the Behavioral Health System

As King County continues to respond to rising behavioral health needs, the behavioral health sales tax remains one of the region's most important tools for strengthening and evolving the system. Its local flexibility allows the County to respond to emerging challenges, pilot innovative approaches, and support services that expand and enhance the broader behavioral health continuum. Working in coordination with other County, state, and federal resources, this funding helps advance new models, strengthen connections across systems, and improve access to timely, community-centered care. The examples below highlight how MIDD-funded initiatives invested in innovation, best practices, and collaborative programs that strengthen behavioral healthcare in King County.

- **CD-11: Children's Crisis Outreach Response System** (CCORS) provides crisis response services to children, youth, and families who are disconnected from publicly funded behavioral health services yet affected by interpersonal conflict or severe emotional or behavioral concerns. MIDD funding for CCORS acts as a critical reinforcement to outreach services for behavioral healthcare engagement by providing mobile crisis outreach and crisis stabilization services to help families support their child to stay in their home. CCORS was expanded in 2025 to cover all of King County regardless of insurance status and to transition to an evidence-based model required by the state, called Mobile Response and Stabilization Services (MRSS). The geographic expansion enabled CCORS to decrease its response time for emergent outreach to

less than an hour. Participants engaged in services through CCORS experienced a 50 percent reduction in emergency department visits over the long term.

- **SI-01: Community Driven Behavioral Health Grants** supported the *Be Heard: Community Voices about Mental Health and Wellness Community Listening Project* and resulting report. This project funded 14 culturally centered, community-based organizations to host 106 listening sessions about mental health with 543 individuals.[11] This report shows varying degrees of knowledge and stigma across communities, the trauma and stressors unique to different communities, and the many barriers to care faced by immigrants, refugees, and other marginalized groups, and highlighted the importance of culturally responsive and community-driven behavioral health education, resources, and treatment. These findings informed the 2025 competitive procurement for culturally-focused behavioral health services, as well as the development of the proposed implementation plan for the behavioral health sales tax. In 2025, eight partner organizations funded through the same initiative engaged 756 participants in culturally relevant services, including healing circles and art therapy. These organizations also held 177 community events and 235 support groups.



Be Heard: Community Voices about Mental Health and Wellness: Community Listening Project January 2025. *King County Department of Community and Human Services.*

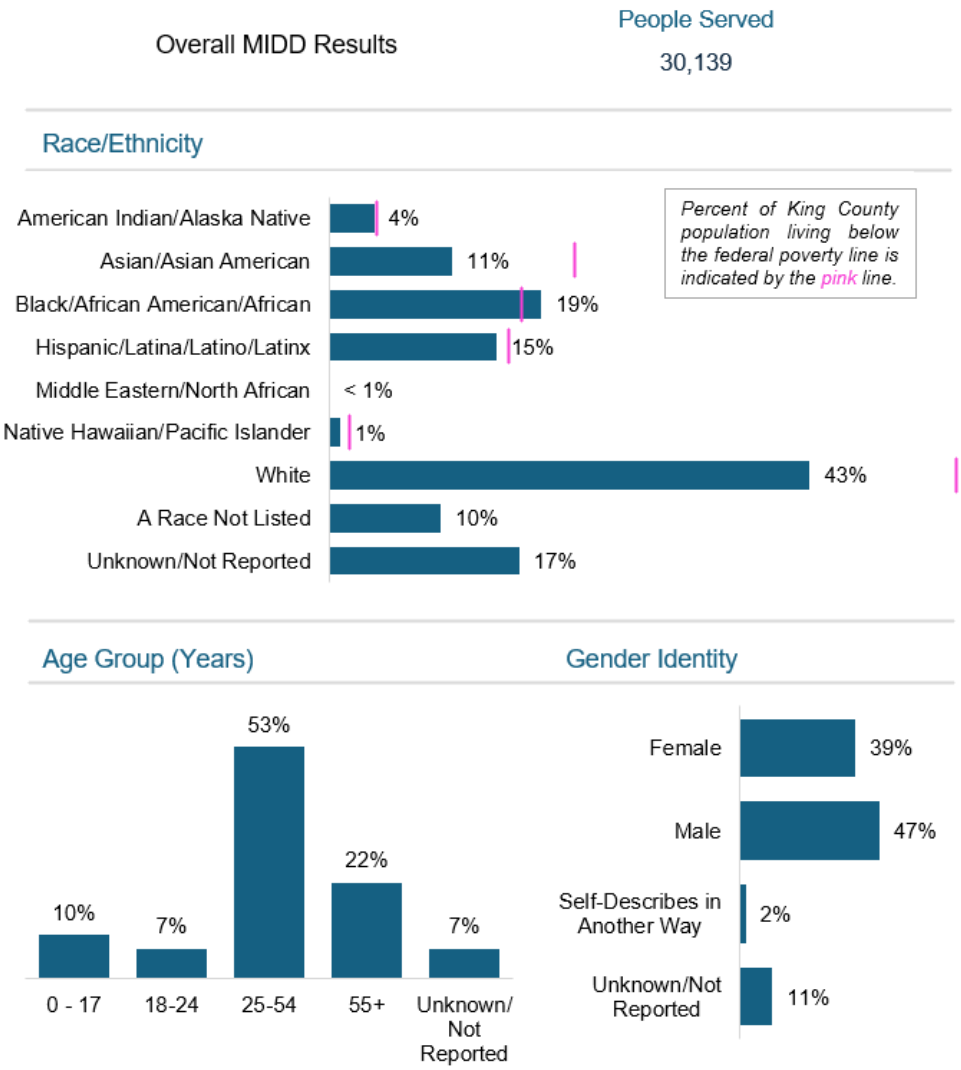
- **SI-04: Behavioral Health Workforce Development** provided training to 103 staff members at nine behavioral health agencies in Dialectical Behavioral Therapy (DBT) and 84 staff at five behavioral health agencies in Cognitive Behavioral Therapy for Psychosis (CBTp). Further, 15 staff at six behavioral health agencies received training in the Seven Challenges, a treatment model for adolescents and young adults with substance use disorders, and 108 staff utilized a MIDD-funded on-demand training platform with integrated feedback to support quality improvement in behavioral health care. This initiative also funded the Centering Diverse Healers collaborative project with Public Health-Seattle & King County and Best Starts for Kids levy. By providing training in best practices and traditional healing, the project supports the availability of high-quality and effective care. In 2025, Centering Diverse Healers engaged 177 individuals in trainings, internships, or supervision with over 87 percent reporting an increase in skills and competencies.

Through these and other local investments, King County pilots new approaches to behavioral healthcare, improving the access, affordability, and appropriateness of services.

B. MIDD Participants

King County supports the health and well-being of King County residents by investing MIDD resources in programs that deliver services across the behavioral health continuum, including prevention and early intervention, crisis diversion, treatment, community reentry, and recovery services. Services funded by MIDD reached a total of 30,139 people in 2025.

Figure 1: Demographic Characteristics of People Served Through MIDD in 2025



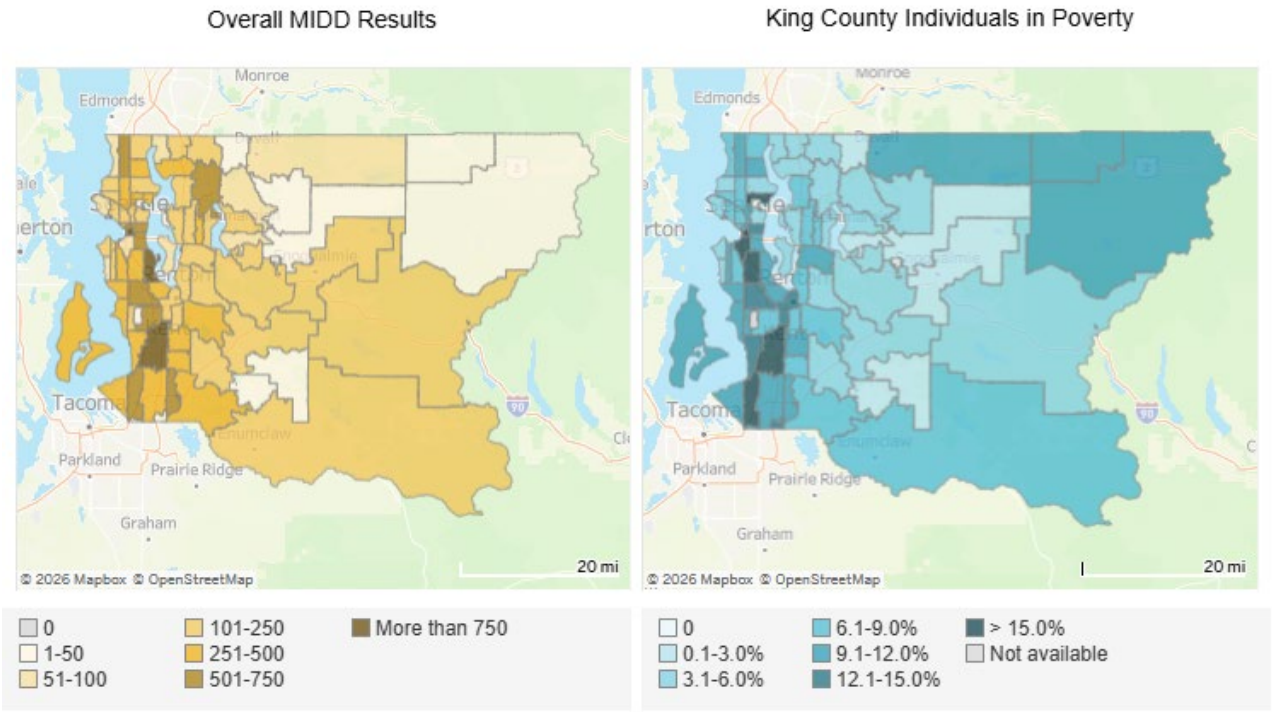
King County's behavioral health sales tax creates services that are responsive to the unique needs of the region's geographic, cultural, and ethnic communities.[12] To promote equitable access to essential behavioral health services, it has invested in programs that meet emergent needs of under-resourced populations. Figure 1 displays the demographic information of people served by MIDD initiatives in 2025. While some racial/ethnic groups, such as individuals identifying as Black (or African-American or African) are overrepresented when compared to the general population of

King County, other racial/ethnic groups, such as individuals identifying as Asian or Asian-American, are underrepresented.

More detailed information on the people served by individual MIDD initiatives is available on the MIDD data dashboard (https://kingcounty.gov/MIDDdashboard). The dashboard includes demographic information disaggregated by MIDD initiative.

The maps displayed in Figure 2 show the number of people served by MIDD initiatives in 2025 and the percentage of individuals whose income is below the federal poverty line (FPL) in each King County ZIP code. As Figure 2 demonstrates, in 2025, people served by MIDD initiatives more often lived in ZIP codes with a higher percentage of individuals living below the poverty line, consistent with MIDD's focus on reaching underserved populations throughout the county.

Figure 2: Residential ZIP Code of People Served Through MIDD in 2025 Compared to the Percent of Individuals Whose Income is Below the Federal Poverty Line by ZIP Code



The two maps of King County display the number of individuals served by MIDD (left) and the percent of individuals living in poverty (right) by ZIP Code. ZIP Codes are color-coded, with darker shading indicating a greater number of individuals served or a greater percentage of individuals living in poverty.

More detailed information on where people served by MIDD initiatives live can be found on the MIDD Dashboard, including geographic information disaggregated by MIDD initiative.

C. Evaluation and Continuous Improvement

Consistent with the direction from Ordinance 20023, Section 70, Expenditure Restriction ER6, each MIDD initiative was evaluated in 2025 relative to one or more of the policy goals outlined in the 2017 MIDD Implementation Plan.[13] Additional proximal measures reflect specific program activities and their impact. This approach recognizes the unique, direct impact each initiative has

on participants receiving services, as well as the collective impact MIDD programming creates across multiple initiatives and participants. An example of this is the combined impact of more than 20 initiatives on overall jail bookings across thousands of MIDD participants.

MIDD evaluation uses a Results-Based Accountability (RBA) framework, which asks questions about the quantity, quality, and impact of services:

- How much did we do?
- How well did we do it?
- Is anyone better off?

This framework supports understanding how MIDD programs contribute to breaking cycles of incarceration, hospitalization, and other system involvement over time. See Section A above ("MIDD Implementation and Results in 2025") for overarching results across the fund, as well as example outcomes for specific MIDD initiatives.

MIDD uses data about its programs to make improvements when needed. Appendix A summarizes data-informed implementation adjustments that occurred for MIDD-funded services during 2025. Appendix B reviews the status of changes to performance measure targets during the year. This information is also available on the MIDD Dashboard.

D. 2025 Procurement Update

King County DCHS's Behavioral Health & Recovery Division (BHRD) contracts with community-based organizations to deliver culturally responsive services, promote coordination across funding sources, and expand access to behavioral health services among underserved populations. BHRD released six MIDD-funded competitive procurements in 2025, for the following investments:

- **CD-07: Multipronged Opioid Strategies** to fund contingency management for stimulant use disorder and to implement an opioid medication adherence collaborative.
- **RR-03: Housing Capital and Rental** to create 20 permanent supportive housing units for individuals with chronic behavioral health needs.
- **SI-01: Community Driven Behavioral Health** to deliver culturally-tailored behavioral health supports by organizations embedded in Black, Indigenous, and People of Color (BIPOC) communities.
- **SI-02**: **Behavioral Health Services in Rural King County** to expand the availability of behavioral health services in rural communities which are often isolated from behavioral health supports.
- **SI-04: Workforce Development** led two procurements in 2025 to fund training opportunities for King County Integrated Care Network (KCICN) community behavioral health providers, delivered through a Training



MIDD awarded Consejo Counseling & Referral Services funding through SI-02 for its mobile van, allowing Consejo to keep a van purchased with federal COVID-19 funding on the road, and delivering much needed behavioral health services to residents living in rural King County. Source: King County

Academy model: Dialectical Behavior Therapy (DBT) Training and Cognitive Behavioral Therapy for psychosis (CBTp).

- **TX-RMHC: Regional Mental Health Court and Regional Veterans Court** procured urinalysis testing services delivered through a trauma-informed care lens.

Additional detail on procurements is available on the MIDD Dashboard.

E. MIDD Fiscal Information

The environment surrounding MIDD entering 2025 brought a complex mix of economic and fiscal considerations which influenced its investment approach for 2025.

As the COVID-19 pandemic concluded, DCHS invested unspent MIDD funds in one-time capital investments and time-limited program expansion to support needed activities without increasing ongoing programmatic costs for MIDD. Entering 2025, the United States and greater Puget Sound region were experiencing continued and significantly elevated inflation rates. The cumulative effect of this environment was higher costs, particularly for labor. As most MIDD programs are labor-intensive, this created increasing financial pressures on the MIDD fund and program operations.

Actual revenue collections for 2025 were largely in line with forecasts, ending the year just 1.1 percent higher than budgeted. Actual expenditures in 2025 were 90 percent of budgeted amounts. One-time capital projects accounted for nearly half of MIDD's under-expenditure, due to challenges providers faced executing capital and facility projects within the year. Despite these challenges, MIDD ended 2025 with its reserve levels reduced to near normal levels.

Entering the 2026-2027 biennium and the next implementation planning period, the fund faces several financial challenges. Contracted service providers and the County continue to face inflationary pressures that increase the cost to deliver funded services. Also, the Washington State Legislature expanded the MIDD tax base through Engrossed Substitute Senate Bill (ESSB) 5814 in 2025, only to roll back the expansion in 2026 with ESSB 6346, with corresponding reductions in anticipated collections effective 2029.[14,15] The volatility of sales tax as a revenue source also presents ongoing challenges, with program service demands often climbing at times when tax collections are falling. Finally, the federal policy environment presents substantial uncertainty which may place future service demands on the fund as early as 2027.

Figure 3: Breakdown of MIDD Budget and Actual Expenditures in 2025.

STRATEGY AREA	2025 Budget	2025 Actuals	Percent Spent
Prevention & Early Intervention[16, 17]	$ 25,081,572	$ 25,887,580	103%
Crisis Diversion[14,18]	$ 31,818,512	$ 28,105,437	88%
Recovery & Reentry[16]	$ 28,949,015	$ 26,634,407	92%
System Improvement[16]	$ 9,161,476	$ 7,545,969	82%
Therapeutic Courts	$ 15,123,302	$ 13,943,763	92%
Special Projects[15,19]	$ 12,171,300	$ 8,708,390	72%
Administration & Evaluation	$ 5,942,077	$ 5,000,624	84%
Total[20]	**$ 128,247,254**	**$ 115,826,170**	**90%**

F. MIDD Dashboard

The MIDD Dashboard is the primary source of detailed data and information on MIDD initiative performance and outcomes. The dashboard contains nine tabs which, respectively, provide information on:

- 2025 highlights;
- Who MIDD serves;
- Exploring how MIDD participants self-identify;
- Where MIDD participants live;
- Measures of MIDD performance;
- MIDD long-term outcomes;
- How MIDD is improving;
- What MIDD invests in; and
- How MIDD is evaluated.

While this report contains summary information about 2025 MIDD investments, the dashboard contains additional demographic information, geographic data, performance measures, long-term outcomes, 2025 procurements, data-informed implementation adjustments, performance relative to targets, changes to targets, and expenditures by initiative.

MIDD Advisory Committee

The MIDD Advisory Committee is an advisory body to the King County Executive and King County Council that seeks to ensure that the implementation and evaluation of MIDD is transparent, accountable, collaborative, equity-focused, and effective. The MIDD Advisory Committee reviewed and endorsed this Annual Report at the June 4, 2026 meeting.

A list of MIDD Advisory Committee Members and the agencies and subject matter expertise they bring to the Advisory Committee is available on the MIDD webpage.[21]

IV. Conclusion/Next Actions

Local behavioral health sales tax funding remains essential to the health of King County residents who need behavioral health support. This fund helps to break cycles of crisis, incarceration, hospitalization, and homelessness to ensure that more people receive the right support at the right time, promoting recovery, stability, and reduced crisis or system involvement. In 2025, MIDD-funded programs reached thousands of residents; increased access to mental health and substance use care; strengthened outreach, and crisis response; and reinforced a more coordinated continuum of care across the region.

This fund continues to be one of King County's most effective tools for improving and innovating the behavioral health system and community-based supports. Its flexibility allows the County to respond to emerging needs, invest upstream, and support services that would not otherwise exist, while working across systems and partnering with other local, state, and federal resources to deliver coordinated, effective, and community-centered care. A core strength of the fund is its ability to help break cycles of crisis, hospitalization, incarceration, and homelessness through sustained, targeted investment in the programs that make the greatest impact.

The renewal of the behavioral health sales tax in September 2025 ensures that it will remain a stable and flexible funding source for years to come. The Executive transmitted a proposed updated implementation plan to the King County Council in July 2026. The proposed plan, under Council consideration at the time of this report, introduces a streamlined framework that supports competitive procurement, alignment with emerging community needs, and ongoing assessment of program outcomes. This next phase of these investments is expected to continue to strengthen the behavioral health system by promoting innovation, improving coordination, and leveraging local resources to meet the community's evolving behavioral health needs.

Appendix A: 2025 Continuous Improvement and Data Informed Implementation Adjustments

Every year, MIDD initiatives work to make improvements to program implementation based on opportunities identified by program partners and informed by data. Examples of continuous improvement efforts undertaken by MIDD-funded programs in 2025 included:

- A chart review of patients receiving mental health care through **CD-03: Outreach and In-Reach Systems of Care** revealed that patients often receive their medical care and mental health care at separate Harborview clinics. Patient care coordinators expanded the chart review process to identify patterns of service duplication, streamline support to patients, and reduce costs to the healthcare system.

- After tracking outreach and referral trends throughout 2025, the Mobile Rapid Response Crisis Team (MRRCT), funded through **CD-06 Crisis Diversion Services**, aligned staffing and standardized workflows to improve the crisis team's responsiveness. Using revised protocols for transportation to emergency departments and improved coordination, MRRCT reduced wait times that sometimes exceeded 12 hours to a consistent average of 4 hours. As outreach and referral workflows improved, crisis bed utilization increased throughout the year.

- In response to caregiver feedback, **CD-13: Family Intervention and Restorative Services (FIRS)** revised family contact policies and procedures to improve transparency and alignment with family needs. Dialectical Behavioral Therapy groups were also implemented within the FIRS Center to enhance youth capacity for emotion regulation and distress tolerance. Additionally, the program added clinical interns to the FIRS team to expand service availability.

- **PRI-02: Juvenile Justice Assessment Team (JJAT)** monitored referral volumes, assessment timelines, and service outcomes to inform the way they triage referrals and prioritize time-sensitive cases. This monitoring helped JJAT implement necessary updates to the assessment format and procedures, improving the usefulness of reports for court decision making and treatment planning.

- In coordination with Evergreen Treatment Services (ETS), the **RR-08: Hospital Re-entry Respite Beds** program updated policies and procedures for on-site methadone dosing, prioritizing patient safety and secure medication storage. Staff note that these improvements decrease on-site drug use and overdose risk.

- **RR-12 Jail-Based SUD Treatment** implemented a new appointment reminder process that increased participation and maintained communication with the Jail Release Planning Team to coordinate discharges. The program also expanded the treatment team to include staff with lived experience.

- In response to community feedback highlighting youth suicide prevention as an urgent priority, six of the eight funded programs under **SI-02: Behavioral Health Services in Rural King County** implemented a dedicated youth suicide prevention strategy and ensured coverage across five rural areas: SE King County (e.g., Enumclaw), NE King County (e.g., Duvall/Carnation), Vashon Island, Bear Creek, and Snoqualmie Valley.

Examples of MIDD initiatives that used data to inform program implementation and process adjustments in 2025 included:

- Program staff for **CD-07: Multipronged Opioid Strategies** used overdose response data, including overdose locations, frequency, and fatality to increase Narcan distribution in neighborhoods experiencing higher rates of overdose. This data also helped the Street Medicine Team make decisions regarding where to prioritize the co-location of clinical services in their new service model.

- After assessing survey data and analyzing recidivism among program participants, **CD-17: Young Adult Crisis Stabilization** strengthened after hours and weekend support and implemented a follow-up plan for participants between two to four weeks after program exit. This enables program staff to identify individuals who were struggling to connect to long-term support and re-engage them before they return to acute crisis.

- **PRI-03: Prevention and Early Intervention Behavioral Health for Adults Over 50** used depression screening scores to better triage individuals into the program and ensure individuals with indicated levels of depressive symptoms were connected to appropriate, structured support. The program also developed new protocols for scheduling appointments with clients, sending reminders, and setting expectations with clients around attendance.

- Partners for **RR-06A: Jail Reentry System of Care** reviewed reentry data and found that when care coordinators engaged participants early and more frequently, trust, rapport, and outcomes improved. The program built new partnerships to proactively identify and engage individuals showing early signs of losing contact after enrollment.

- Jail Health Services (JHS), the provider of **RR-06B: Jail Coordinated Discharge**, analyzed retrospective data across key points in a person's jail stay to examine who was offered buprenorphine at booking, whether people of color were initiated at the same rate as white patients, whether discontinuation of medication rates during custody were comparable across groups, and whether individuals received medication at jail release at similar rates. This analysis helped JHS identify inequities in access to treatment and informed the rollout of long-acting injectable buprenorphine, the structure of patient outreach, and communication strategies for different patient groups.

- Program data revealed a pattern of early disengagement from **RR-11B: SUD Peer Support**, particularly among participants working with newer coaches. In response, the provider delivered a division-wide Motivational Interviewing (MI) training to reinforce engagement, rapport-building, and participant-centered practices across all coaching staff. They also launched a new "Coaching 101" training focused on providing newer coaches with concrete tools to sustain participant connection during the most vulnerable phase of early engagement.

Additional examples and further detail on continuous improvement activities and data informed adjustments are available online on the MIDD Dashboard.

Appendix B: Updates to Performance Measure Targets

The implementation and evaluation of MIDD funded programs require occasional modifications as new information becomes available. Performance targets regarding the number of people to be served are established during early program planning, around the time of the MIDD 2 Implementation Plan for most initiatives, preceding current system challenges. Targets are not typically adjusted from year to year to account for external system challenges but are maintained as a measure of initiative performance. However, BHRD adjusts performance targets when clear evidence shows that the original target was an over or underestimation of feasible service delivery.

In 2025, no MIDD initiatives adjusted their targets. First-time targets were established in 2025 for initiatives **CD-02A: Youth Detention Prevention Behavioral Health Engagement** and **CD-02B Family Court Services Behavioral Health Program**.

Twenty-five of the 43 MIDD initiatives with established targets for the number of people served exceeded their target numbers. Initiatives that did not meet their target number for the year cited several factors that impacted the number of people served, including changes in program referral patterns, staffing challenges, changes to program workflows, miscommunication regarding program eligibility and processes, restrictive local policies (limited jail access, municipal banishment practices such as Stay Out of Drug Areas (SODA) or Stay Out of Areas of Prostitution (SOAP), challenges navigating the emergency shelter system, and the increased potency of drugs).[22] As described in Appendix A, MIDD initiatives are revisiting program operations and processes and leveraging partnerships and external resources to address these challenges. Additional detail on program performance relative to targets and updates to performance measurement targets in 2025 are available on the MIDD Dashboard.

Appendix C: Reporting Elements Table and MIDD Online Reporting Guide

Reporting Element Language	See Section(s) of This Report	See Also MIDD Online Dashboard Tab(s)[23]
Performance measurement statistics	Report Requirements: • Subsection A: MIDD Implementation and Results in 2025, Key MIDD Outcomes, Pages 3-4.	"Measuring MIDD Performance" tab
Program utilization statistics	Report Requirements: • Subsection A: MIDD Implementation and Results in 2025, Pages 3-8. • Subsection B: MIDD Participants Pages 9-10.	• "Who MIDD serves" tab • "Where MIDD participants live" tab • "Measuring MIDD performance" tab
Request for proposal and expenditure status updates	Report Requirements: • Subsection D: 2025 Procurement Update, Pages 11-12. • Subsection E: MIDD Fiscal Information, Pages 12-13	"What MIDD invests in" tab
Progress reports on evaluation implementation	Report Requirements • Subsection C: Evaluation and Continuous Improvement, Pages 10-11.	• "Measuring MIDD performance" tab • "How MIDD is evaluated" tab
Geographic distribution of the sales tax expenditures across the county, including collection of residential ZIP code data for individuals served by the programs and strategies	Report Requirements • Subsection B: Residential Zip Codes Page 10.	• "Who MIDD Serves" tab • "Where MIDD participants live" tab
Summary of cumulative calendar year data	Report Requirements • Subsection A: MIDD Implementation and Results in 2025, Pages 3-8. • Subsection B: MIDD Participants, Pages 9-10.	"Measuring MIDD performance" tab

Reporting Element Language	See Section(s) of This Report	See Also MIDD Online Dashboard Tab(s)[23]
By late 2020, DCHS anticipates being able to make available maps and/or data summaries showing the distribution of Best Starts, MIDD, and VSHSL human services by service participant ZIP code, with high-level summaries included in the initiatives' annual reports.	Report Requirements (MIDD) • Subsection A: MIDD Implementation and Results in 2025, Pages 3-8. • Report Requirements Subsection B: Figure 2: Residential ZIP codes of People Served Through MIDD, Page 10.	"Where MIDD participants live" tab
Recommendations on either program changes or process changes, or both, to the funded programs based on the measurement and evaluation data	Report Requirements Appendix A: Continuous Improvement and Data Informed Adjustments, Pages 15-16.	"How MIDD is improving" tab
Updated performance measure targets for the following year of the mental illness and drug dependency initiatives, programs and services	Report Requirements Appendix B: Updates to Performance Measurement Targets, Page 17.	"How MIDD is improving" tab

Appendix D: MIDD Investments in 2025

Appendix D provides a table of 2025 MIDD strategies sorted by initiatives. These strategies and initiatives map to the 2016 policy goals outlined in the MIDD Service Improvement Plan.[24] Initiative names and numbering below may reflect changes from the Service Improvement Plan and Implementation Plan, with changes made when initiative names were formally updated or programs were added via budget ordinances or Advisory Committee actions.

The strategies and goal areas of an updated behavioral health sales tax is under consideration by the King County Council at the time of this report, and will replace these initiatives upon the Plan's adoption and subsequent procurements.

Prevention and Early Intervention (PRI)	
PRI initiatives help people stay healthy and keep behavioral health concerns from escalating. Programs include early assessment and brief therapies, as well as expanded access to outpatient care for those without Medicaid coverage. Programs equip clinicians, first responders, and community members with tools and resources to identify people who are at risk of behavioral health conditions and to respond in a culturally responsive way to those who need support for substance use or mental health concerns. Collectively, these programs reduce potential for harm and connect individuals with resources and services.	
Initiative Code	**MIDD Initiatives in 2025**
PRI-01: Screening, Brief Intervention and Referral to Treatment (SBIRT)	SBIRT provides people with individualized feedback about their alcohol and drug use. Alongside doctors and nurses in two local emergency departments, SBIRT clinicians enhance a person's motivation to change their alcohol and drug use while respecting their individual goals, values, and culture. Clinicians work with people to reduce harm from substance use, consider options for alcohol and drug treatment and recovery, and connect people to other needed services such as mental health treatment, vocational services, and housing.
PRI-02: Juvenile Justice Youth Behavioral Health Assessments (JJYBHA)	JJYBHA addresses the behavioral health needs of individuals who are involved with the juvenile legal system. The initiative relies on a team approach to screening, assessment, and referral with the goal of diverting youth with behavioral health needs from initial or continued legal involvement. JJYBHA teams help families connect to behavioral health and other support services, resulting in a warm hand-off between the legal and behavioral health systems.
PRI-03: Prevention and Early Intervention Behavioral Health for Adults Over 50	Prevention and Early Intervention Behavioral Health for Adults Over 50 ensures that integrated behavioral health services are available in primary care settings for older adults. The goal is to enable providers to prevent acute illnesses, high-risk behaviors and substance use, and to address mental and emotional disorders. MIDD funding is blended with funding from the Veterans, Seniors, and Human Services Levy to expand the initiative's reach in specific target populations.
PRI-04: Older Adult Crisis Intervention / Geriatric Regional	Older Adult Crisis Intervention/GRAT Team supports a home visiting team of intervention experts to provide engagement, clinical assessment, and early intervention to isolated older adults who might be at risk for a crisis. With a focus on communities of color and communities who face barriers to

Assessment Team (GRAT)	accessing publicly funded behavioral health care services, this program seeks to prevent inappropriate or avoidable institutionalization and/or harm to selves or others. MIDD funding is blended with funding from the Veterans, Seniors, and Human Services Levy.
PRI-05: School-Based Screening, Brief Intervention and Referral to Service / Treatment (School-Based SBIRT)	School-Based SBIRT provides a structured approach to promoting social and emotional health and strives to prevent substance use among middle and high school students. School staff and counselors offer screening, brief interventions, referrals, case management, and behavioral health support groups. These enhanced behavioral health prevention services reached a total of 60 middle and high schools across 13 different school districts and one private school in King County. School-Based SBIRT uses a secure and teen-friendly digital screener that is tailored to include cultural considerations and designed to provide instant, personalized feedback. The screener is translated into 21 different languages other than English. MIDD funding is blended with funding from the Best Starts for Kids Levy.
PRI-07: Mental Health First Aid (MHFA)	MHFA prepares people and communities to assist individuals experiencing mental health issues or crises and reduces the stigma associated with behavioral health issues by training community-based organizations, professionals, and the general public. MHFA addresses risk factors and warning signs for mental health and substance use issues and provides guidance on listening, offering support and identifying appropriate professional help.
PRI-08: Crisis Intervention Training (CIT)-First Responders	CIT for First Responders trains police, fire, and emergency medical services personnel and other first responders across King County to safely de-escalate difficult situations, improving responses to individuals experiencing behavioral health crises. CIT prepares first responders to intervene effectively in crisis situations and to coordinate with behavioral health providers, connecting affected individuals with the services they need.
PRI-09: Sexual Assault Behavioral Health Services	Sexual Assault Behavioral Health Services provides brief, early, evidence-based and trauma-specific interventions, and advocacy to survivors of sexual assault. By providing intensive treatment and supports, the initiative seeks to reduce the impact of trauma, assist survivors in building healthy coping skills, and decrease the need for longer-term behavioral health treatment.
PRI-10: Domestic Violence and Behavioral Health Services and System Coordination	Domestic Violence Behavioral Health Services and System Coordination supports co-location of mental health professionals within community-based domestic violence advocacy programs throughout King County. Mental health professionals provide treatment interventions and supports to assist survivors in addressing the impact of trauma and build healthy coping skills. The initiative also supports domestic violence, sexual assault, and behavioral health organizations in building and strengthening bridges between disciplines through training, relationship building, and consultation so that survivors experience more holistic and responsive services.
PRI-11 Community Based Behavioral Health Treatment	Community Behavioral Health Treatment Mental Health provides outpatient mental health and substance use treatment services for people who have low incomes but are not eligible for Medicaid. This includes immigrants and refugees, people on Medicare, and people who are pending Medicaid

	coverage, so that they can access a similar level of services available to Medicaid recipients. Additionally, this initiative supports culturally specific and responsive organizations to provide behavioral health programming with a therapeutic intent to individuals and/or communities that are not well served by the behavioral health system.

Crisis Diversion (CD)	
CD initiatives help people in crisis avoid unnecessary hospitalization or incarceration. Programs help people stabilize and get connected with community services, including expedited access to outpatient care, multidisciplinary community-based outreach teams, crisis facilities, and alternatives to incarceration.	
Strategy Code	**MIDD Initiatives in 2025**
CD-01: Law Enforcement Assisted Diversion (LEAD)	Through LEAD, law enforcement officers divert adults engaged in low-level drug involvement or sex work away from the criminal legal system and toward intensive, flexible, community-based services. A collaborative community safety effort, the program includes intensive case management that promotes well-being and independence and helps connect participants to stabilizing services such as housing and employment through a low-barrier, harm reduction approach.
CD-02A: Youth Connection Services	The Youth Connection Services program is part of King County's coordinated and expanded approach to supporting young people who are experiencing behavioral health concerns and are involved with, or at risk of involvement with, the juvenile legal system. MIDD funding supports a program director, two parent partners, and two youth peers to provide short-term, community-based behavioral health support and system navigation to young people and their families.
CD-02B: Family Court Services (FCS) Behavioral Health Program	The FCS Behavioral Health program is part of King County's coordinated and expanding approach to preventing young people from becoming involved with, or becoming at risk of prolonged involvement with, the juvenile legal system as result of a BECCA petition filing. FCS partners with the Institute for Family Development (IFD) to provide short-term, community-based behavioral health supports and system navigation to young people and their families.
CD-03: Outreach & In-Reach System of Care	Outreach and In-Reach System of Care delivers community-based outreach and engagement services to individuals experiencing homelessness with behavioral health conditions in downtown Seattle and south and east King County. The initiative works with contracted agencies to remove barriers to care and provide integrated physical and behavioral health care to reduce participants' reliance on crisis services, emergency departments, crisis facilities, and psychiatric hospitals, as well as their engagement with the criminal legal system.
CD-05: High Utilizer Care Teams	High Utilizer Care Teams offer flexible and individualized services in emergency departments to individuals who have complex needs, including those who have physical disabilities, mental health conditions, and/or are experiencing homelessness. Teams provide intensive support in times of crisis and follow up to connect individuals to appropriate and supportive

	community resources. The program prioritizes people who have frequent emergency department or psychiatric emergency visits.
CD-06: Crisis Diversion Services	Crisis Diversion Services provide voluntary community-based interventions to adults who are experiencing an emotional or behavioral health crisis. This initiative includes three program components: the Crisis Diversion Facility, Crisis Diversion Interim Services (collectively called Crisis Diversion Beds), and the Mobile Rapid Response Crisis Teams (MRRCTs). The goal of MRRCTs is to reduce dependency on and involvement of emergency responders and to decrease the likelihood of involuntary processes, including detaining individuals under the Washington State Involuntary Treatment Act (ITA).
CD-07: Multipronged Opioid Strategies	Multipronged Opioid Strategies implements recommendations made by a regional task force on opioid use disorder, with a focus on user health. Services include primary prevention, treatment service expansion, outreach to unhoused individuals in shelters and encampments, and overdose prevention. This collaboration between King County, advocates, and community providers leverages MIDD funds to support treatment programs that provide low-barrier buprenorphine and MOUD.
CD-08: Children's Domestic Violence Response Team (CDVR)	CDVRT provides behavioral health treatment, linkage to resources, and advocacy for children, families, and caregivers who have experienced domestic violence. Through intensive cross-system collaboration and supports, the program helps children and families navigate multiple complex systems, including the legal, housing, and school system.
CD-10: Next Day Crisis Appointments (NDAs)	NDAs divert people experiencing behavioral health crises from psychiatric hospitalization or jail by providing crisis response within 24 hours. Services include crisis intervention and stabilization, psychiatric evaluation and medication management, benefits counseling and enrollment, and linkages for ongoing behavioral health care.
CD-11: Children's Crisis Outreach and Response System (CCORS)	CCORS provides countywide crisis response to children, youth, and their families who are affected by interpersonal conflict or severe emotional or behavioral concerns, and whose living situations may be at imminent risk of disruption. CCORS teams respond in a time sensitive manner to homes, schools, and community settings, and can provide short-term intensive interventions to stabilize crises and coordinate services across systems.
CD-12: Parent Partners Family Assistance	Parent Partners Family Assistance helps youth – and their caregivers – who are experiencing behavioral health challenges obtain services, navigate complex health and service systems, and meet basic needs required to maintain well-being and resilience. This initiative also supports social events, advocacy opportunities, skill building, and individualized support to youth and caregivers.
CD-13: Family Intervention Restorative Services (FIRS)	FIRS offers a community-based, non-secure alternative to court involvement and secure detention for youth who have been violent toward a family member. Specialized juvenile probation counselors and social workers guide youth through a risk and needs assessment and help them develop a family safety plan. FIRS staff offer de-escalation counseling to safely reunite youth with their families. Families are offered in-home family counseling, mental

	health services, drug and alcohol services, and the Step-Up Program, which specifically addresses adolescent family violence.
CD-14: Involuntary Treatment Triage	Involuntary Treatment Triage provides initial assessments for individuals with severe and persistent mental health conditions who have been incarcerated for serious misdemeanor offenses, who have been found not competent to assist in their own defense, and who cannot be restored to competency to stand trial. Behavioral health professionals evaluate participants to determine whether they meet the criteria for involuntary civil commitment and refer them to services to address their behavioral health needs. This approach decreases the need for emergency departments and crisis responders to carry out assessments and significantly expedite evaluations.
CD-15: Wraparound Services for Youth	Wraparound Services for Youth engages children, youth, and their families in a team process that builds on family, community strengths, and cultures to support youth to succeed in their homes, schools, and communities. MIDD funding provides wraparound services to children and families who are not eligible for Medicaid.
CD-17: Young Adult Crisis Facility (CORS-YA)	Young Adult Crisis Stabilization provides community-based behavioral health supports to housing providers for young adults (ages 18 to 24 years), including those experiencing their first psychotic break. Mobile response teams serve young adults in transitional housing, rapid rehousing, permanent housing, and shelters, working to meet the unique needs of young adults and supporting shelter staff in responding to crisis events.
CD-18A: Regional Crisis Response System (RCR)	RCR is a behavioral health first response model in which crisis responders, who are mental health professionals, deploy through the 911/public safety system to provide de-escalation and connect individuals experiencing behavioral health crises to appropriate services. RCR seeks to decrease police response to people in behavioral health crisis, reduce inappropriate use of emergency services, and improve outcomes for people in crisis.
CD-18B: Therapeutic Response Unit (TRU)	TRU, operated by the King County Sheriff's Office, partners sheriff deputies with mental health professionals (MHPs) to co-respond to calls for service involving mental health, substance use, social service deficits, behavioral health triage, de-escalation, and service referrals that intersect with public safety.

Recovery and Reentry (RR)	
RR initiatives help people become healthy and reintegrate into the community safely after a crisis. Services focus on the needs of the whole person to support recovery and sustain positive change. Programming includes providing stable housing, services for people experiencing homelessness, employment support services, peer-based recovery supports, and community reentry services after incarceration.	
Strategy Code	**MIDD Initiatives in 2025**
RR-01: Housing Supportive Services	Housing Supportive Services braids MIDD resources with other King County investments and funding from federal, state, and local sources, including housing authorities, to serve adults who are experiencing chronic homelessness and who have been unsuccessful in maintaining housing due to ongoing behavioral health challenges.

RR-02: Behavioral Health Services at Community Center for Alternative Programs	Community Center for Alternative Programs provides mental health services for non-Medicaid-enrolled participants with co-occurring mental health and substance use disorders and criminal legal system involvement.
RR-03: Housing Capital and Rental	Housing Capital and Rental invests in the construction and preservation of housing units for individuals with behavioral health conditions and very low incomes (at or below 30 percent of area median income). This initiative also invests in the improvement, repair, renovation, and expansion of behavioral health facilities.
RR-04: Rapid Rehousing-Oxford House Model	The Rapid Rehousing Oxford House Model voucher program offers affordable clean-and-sober housing for people in early recovery who are either experiencing homelessness or at risk of becoming homeless. By pairing a proven housing program with rapid access to housing, this initiative aims to prevent and decrease homelessness through improved self-reliance.
RR-05: Housing Vouchers for Adult Drug Court (ADC)	Housing Vouchers for ADC seeks to disrupt the cycle of homelessness and substance use by supporting recovery-oriented transitional housing units and case management services. On-site case management focuses on long-term stability and helps participants establish a positive rental history, engage in treatment, and obtain employment and next-step housing when they complete ADC.
RR-06A: Jail Reentry System of Care	Jail Reentry System of Care funds reentry case management services providing linkages to behavioral health treatment, public benefits, and access to basic needs for unstably housed adults not enrolled in other services. It provides these services to those who are transitioning out of municipal jails in south and east King County, the Maleng Regional Justice Center and other partner programs, and are reentering back into the community.
RR-06B: Jail Coordinated Discharge	Jail Coordinated Discharge provides timely, complex release planning and coordination of community services for people with moderate to high needs to ensure lifesaving continuity of care at release. The program serves those with any behavioral health condition, young adults (18-24), and people experiencing homelessness. Upon release, individuals receive a supply of medications, culturally appropriate linkages to care, next day appointments for substance use disorder (SUD) treatment, and re-entry items (identification, phone, clothing, hygiene kits, transportation, Medicaid enrollment, etc.). Participant follow-up, transportation, and incentives are provided for attending up to five SUD treatment visits post-release.
RR-07: Behavioral Health Risk Assessment Tool for Adult Detention	Behavioral Health Risk Assessment Tool for Adult Detention addresses the behavioral health needs of incarcerated individuals. Individuals help create a personalized treatment plan based on a comprehensive assessment of risks and needs. The tool is intended to decrease their likelihood of further criminal legal system involvement through an evidence-based approach to reentry.
RR-08: Hospital Re-entry Respite Beds	Hospital Re-entry Respite Beds, part of a hospital-based medical respite program, offers recuperative physical and behavioral healthcare to individuals

	currently experiencing homelessness who need additional healthcare services to support their stability when they are discharged from the hospital.
RR-09: Recovery Café	Recovery Café is a community space where people can access support, resources, and a community of care to help stabilize their physical and behavioral health; receive assistance with housing, relationship, and employment support; and participate in opportunities for volunteer service.
RR-10: Behavioral Health Employment Services and Supported Employment	Behavioral Health Employment Services and Supported Employment provides evidence-based and intensive supported employment services for people living with mental health conditions and those living with both mental health and substance use conditions. The program helps people find, obtain, and maintain competitive, integrated employment throughout King County.
RR-11A: Peer Bridger Programs	Peer Bridger Programs offer transition assistance to adults being discharged from King County psychiatric hospitals. Peer Bridgers use their lived experience and skills to collaborate with inpatient treatment teams, assist in discharge planning and transition, and partner with program participants post-discharge to ensure connections are made to outpatient behavioral health care, primary care, and other natural supports.
RR-11B: Substance Use Disorder (SUD) Peer Support	SUD Peer Support connects people with substance use disorders to peer specialists whose lived experiences and skills support participants' ability to maintain recovery. Peers are deployed to recovery organizations to help participants engage with ongoing treatment services and other supports, strengthening efforts to divert them from criminal legal entanglement and emergency medical settings.
RR-12: Jail-based Substance Use Disorder Treatment	Jail-Based Substance Use Disorder Treatment provides substance use disorder treatment services to adult men at the Maleng Regional Justice Center. The initiative also provides comprehensive release planning and connections to appropriate community-based services for participants re-entering the community.
RR-13: Deputy Prosecuting Attorney for Familiar Faces	Deputy Prosecuting Attorney for Familiar Faces funds prosecutorial resources to help track and, when possible, resolve outstanding warrants and criminal cases for individuals who have high utilization of the King County Correctional Facility. With this support, participants can remain in the community and connect with therapeutic interventions and other resources, such as permanent supportive housing. This integrated, community-based approach to serving people at the intersection of behavioral health and the criminal legal system promotes recovery, public safety, and reduces harm.
RR-15: Pretrial Assessment and Linkage Services (PALS)	The PALS program provides substance use disorder assessments and outpatient behavioral health services to non-Medicaid-enrolled pretrial individuals whose criminal cases are assigned to the Maleng Regional Justice Center and the Federal Way Municipal Court. Individualized, culturally responsive, trauma-informed services include substance use disorder assessments, outpatient treatment, and linkages to other community-based services.

System Improvements (SI)	
SI initiatives strengthen access to the behavioral health system and equip providers to be more effective. Programs build the behavioral health workforce, improve the quality and availability of core services, and support community-initiated behavioral health projects. SI initiatives strengthen King County's behavioral health system through several channels: community-designed, culturally and linguistically appropriate services; greater reach into rural unincorporated communities; implementation of quality improvement programming; and workforce development to support behavioral health countywide. Together, these initiatives improve the quality and availability of behavioral health services for all King County residents.	
Strategy Code	**MIDD Initiatives in 2025**
SI-01: Community-Driven Behavioral Health Grants	Community Driven Behavioral Health Grants increase access to culturally and linguistically appropriate behavioral health services. By directly funding community-based organizations to design and implement service approaches that meet their needs, this initiative seeks to overcome barriers to behavioral health service participation and recovery programming experienced by Black, Indigenous, and People of Color (BIPOC) in King County and other marginalized communities.
SI-02: Behavioral Health Services in Rural King County	Behavioral Health Services in Rural King County funds programming that improves the health and wellness of residents by promoting access to services and community self-determination in rural areas of King County that face barriers to accessing behavioral health care.
SI-03: Quality Coordinated Outpatient Care	Quality Coordinated Outpatient Care promotes integration of behavioral and physical health services across King County, with the goal of improving access to treatment and recovery support. This initiative funds strategic investments in King County's outpatient community behavioral health continuum to provide broader access to treatment, better treatment services, and recovery support services.
SI-04: Workforce Development	Workforce Development supports providers to receive specialized training in clinical skills, such as Dialectical Behavior Therapy. This initiative also funds the annual umbrella license for SUD youth treatment providers to implement the evidence-based program, Seven Challenges. It also supports Seven Challenges national trainers to work with the agencies by facilitating quarterly meetings and an annual fidelity meeting.

Therapeutic Courts (TX)	
TX initiatives serve people with behavioral health conditions involved with the legal system. Programs offer an alternative to traditional proceedings and support participants to achieve stability and avoid further legal system involvement.	
Strategy Code	**MIDD Initiatives in 2025**
TX-ADC: Adult Drug Court	ADC offers structured court supervision and access to services for eligible individuals charged with felony drug and property crimes. Services offered include comprehensive behavioral health treatment and housing services, employment and education support, and peer services. The program is designed to foster a stronger connection between drug court participants and the community, and to support participants' increased ownership of their recovery.

TX-CC: Community Court	Community Court offers an alternative approach for individuals who come into the criminal legal system with significant needs but are at low risk for violent offense. Community Resource Centers, a component of the program and open to the community at large, provide information and navigation assistance for housing, financial, education, employment, and behavioral health services.
TX-FTC: Family Treatment Court (FTC)	FTC is a recovery-based child welfare court intervention. FTC focuses on children's welfare and families' recovery from substance use through evidence-based practices to improve child well-being, family functioning, and parenting skills. Strong agency partnerships enable FTC to maintain maximum capacity to serve children in north and south King County.
TX-JTRAC-BHR: Juvenile Therapeutic Response and Accountability Court-Behavioral Health Response	Juvenile Therapeutic Response and Accountability Court-Behavioral Health Response provides an incentive-driven program to help youth involved in the criminal legal system who are struggling with substance use, and who have criminal offenses, reduce the likelihood of continued legal system involvement. The initiative's holistic continuum of care model takes a culturally responsive approach and supports completion.
TX-RMHC: Regional Mental Health and Veterans Court	The Regional Mental Health and Veterans Court serves people with behavioral health conditions during their involvement with the criminal legal system. This initiative provides a therapeutic response that helps defendants recover, while addressing the underlying issues that can contribute to criminal legal issues. The programs are based on a collaborative, team-based approach, supplemented by judicial monitoring.
TX-SMC: Seattle Municipal Mental Health Court	Seattle Municipal Mental Health Court provides referrals to services for individuals who are booked into jail on misdemeanor charges and at risk of, or have a history of, having their competency to stand trial questioned. By integrating court-based staff into a community-based diversion program, the initiative enables close coordination between behavioral health, housing, and other social services, increasing the number of people with behavioral health conditions who are routed to treatment and out of criminal legal entanglements.

Appendix E: MIDD Partners in 2025

In 2025, MIDD services were carried out in collaboration with 166 partners, represented below:

Affect Therapeutics, Inc.	Evergreen Treatment Services
Alimentando al Pueblo	Filipino Community of Seattle
Aristo Behavioral Health	Friends of Youth
Asian Counseling and Referral Service	Guided Pathways
Association of Zambians Seattle	Harborview
Atlantic Street Center	Harborview Abuse and Trauma Center (HATC)
Auburn School District	Harborview Allied and Ambulatory Services
Ayan Maternity Health Care Services	Harborview Behavioral Health Services
Black Star Line (PH/BSK)	Harborview Housing First
Catholic Community Services of Western WA	Harborview Medical Center
Center for Human Services	Harborview Outpatient MH and Addiction Services
Charmd Behavioral Health	HealthPoint
Children's Home Society of WA (SYP)	Hearing, Speech & Deafness Center (KCICN TA)
CHOOSE 180	Hepatitis Education Project
City of Bellevue	HERO House NW
City of Bothell	Highline School District
City of Kenmore	Holman Recovery Center
City of Kent	IKRON
City of Kirkland	IACS (Indian American Community Services)
City of Lake Forest Park	Institute for Family Development
City of Seattle	Integrative Counseling Services
City of Shoreline	Intercept Associates
Coalition Ending Gender Based Violence	International Community Health Services
Communities of Rooted Brilliance	King County Sexual Assault Resource Center
Community House MH Agency	Kennedy Catholic High School
Congolese Integrated Network	Kent School District
Consejo Counseling and Referral Service	Kent Youth and Family Services
Crisis Connections	Khmer Community of Seattle King County
DAWN - Domestic Abuse Women's Network	King County Council
Diaspora Family Healing Network (Sustainable Seatle)	King County DCHS Housing & Community Development
Downtown Emergency Service Center	King County Department of Adult & Juvenile Detention
Empower Youth Network	King County Department of Judicial Administration
Encompass NW	King County Department of Public Defense
Enumclaw School District	King County District Court
Eritrean Association in Greater Seattle	King County Executive Office
Ethiopian Community in Seattle	King County Family Treatment Court

King County Family Treatment Court	RISE (Resilient In Sustaining Empowerment)
King County Judicial Admin Drug Court	RI International (Outpatient)
King County Prosecuting Attorney's Office	Ryther
King County Public Hospital District	Sea Mar Community Health Centers
King County Sexual Assault Resource Center	Seattle Children's Hospital
King County Sheriff's Office	Seattle Drug & Narcotic Center Inc
King County Superior Court	Seattle Public Schools
Korean Community Service Center	Second Chance Outreach
Lake Washington School District	Seneca Family Of Agencies
LIHI (Low Income Housing Institute	Seven Challenges
LingualLinx Language Solutions (KCICN TA)	Skykomish School District
Lutheran Community Services Northwest	Snoqualmie Valley School District
Lyssn (KCICN Training Academy)	Sobering Center
Mercer Island School District	Somali Health Board
Multicare Health System	Sound
Nami Eastside	Sound Generations
National Council for Behavioral Health	Southwest Youth and Family Services
Navos	St Anne Hospital
Neighborcare Health	St. Francis Community Hospital
Neighborhood House	Sustainable Seattle
New Americans Alliance for Policy & Research	Tacoma Pierce County Health Department
New Beginnings	Tahoma School District
New Traditions	The DOVE Project
New Way Treatment	The Garage, A Teen Café
Northshore School District	The Goodfoot Arts Collective
Oxford House	The Trail Youth
Path with Art	Therapeutic Health Services
PDA (Purpose Dignity Action)	Ticket Health
Peer Bridger Program	Transitional Resources
Peer Washington	Tukwila School District
Pioneer Human Services	Ukrainian Community Center of Washington
Public Health - Seattle & King County	Unified Outreach
Puget Sound Educational Service District - 121	University of Washington Medical Center
REST (Real Escape from the Sex Trade)	University of Washington School of Social Work
Recovery Beyond	University of Washington Training Academy
Recovery Café	Unkitawa
Refugee Women's Alliance	UTOPIA
Regional Crisis Response Agency	Valley Cities Counseling and Consultation
Renton School District	Vashon Island School District
Rescue Agency Public Benefit	Vashon Youth & Family Services

Vietnamese Health Board	Washington State University
WA Alliance for Better Schools	WCHS Inc
WA Criminal Justice Training Commission	We Are Comunidad
WA Therapy Fund Foundation	Weld Seattle
Wakulima USA	YMCA of Greater Seattle
WAPI	Yoga Behind Bars
Washington Recovery Alliance	Youth Eastside Services
Washington State Hospital Association	

End Notes

[1] RCW 82.14.460, 2005. [LINK https://app.leg.wa.gov/rcw/default.aspx?cite=82.14.460]

[2] King County Ordinance 18407, November 2016. [LINK https://aqua.kingcounty.gov/council/clerk/OldOrdsMotions/Ordinance%2018407.pdf]

[3] King County Ordinance 19976, September 2025. [LINK https://kingcounty.legistar.com/View.ashx?M=F&ID=14848457&GUID=54F7EDF4-4858-4ECE-A2B0-EFFE42FFBCBE]

[4] King County Ordinance 20023, September 2025. [LINK https://mkcclegisearch.kingcounty.gov/View.ashx?M=F&ID=14986044&GUID=63D9EB5A-A59A-4DCD-80E8-A23B2FDB6F27]

[5] King County Ordinance 20023, September 2025. [LINK https://mkcclegisearch.kingcounty.gov/View.ashx?M=F&ID=14986044&GUID=63D9EB5A-A59A-4DCD-80E8-A23B2FDB6F27]

[6] MIDD Dashboard. [LINK https://kingcounty.gov/MIDDdashboard]

[7] Between 2022-2024. short-term outcomes are measured one year following MIDD program enrollment whereas long-term outcomes are measured at one, two, and three years following MIDD program enrollment. The results displayed below represent the third-year outcomes for the most recent cohort for which these measures are available: the 2022 MIDD cohort. Participant outcome measures summarized in this report apply to MIDD initiatives that identify the measure as an intended outcome. Here, and throughout this report, "long-term" changes refer to the third year following baseline measurement.

[8] MIDD 2 Implementation Plan, June 2017. [LINK https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/behavioral-health-recovery/midd/midd/documents/170804_midd_implementation_plan.pdf?la=en&rev=620583891f9244ddb76dfb7e5c4b1f6f&hash=BFE0B56EA0AFE73E42032C2876738B72]

[9] PRI-05: School-Based Screening, Brief Intervention, and Referral to treatment/services (School-Based SBIRT holds agreements with school districts in King County for the 2025 Contract Year: Auburn School District, Enumclaw School District, Highline School District, Kennedy Catholic High School, Kent School District, Mercer Island School District, Northshore School District, Renton School District, Seattle School District, Skykomish School District, Snoqualmie Valley School District, Tahoma School District #409, Tukwila School District, and Vashon Island School District.

[10] The Impact of Prosecutorial Diversion Programs on Behavioral Health Service Use and Criminal Justice System Involvement: An Evaluation of DSHS-Contracted Diversion Programs, March 2022. [LINK https://www.dshs.wa.gov/sites/default/files/rda/reports/research-11-260.pdf]

[11] Be Heard Community Voices About Mental Health and Wellness, January 2025. [LINK https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/behavioral-health-recovery/MIDD/Be-Heard-Community-Listening-Report]

[12] MIDD 2 Implementation Plan, June 2017. [LINK

https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/behavioral-health-recovery/midd/midd/documents/170804_midd_implementation_plan.pdf?la=en&rev=620583891f9244ddb76dfb7e5c4b1f6f&hash=BFE0B56EA0AFE73E42032C2876738B72]

[13] MIDD 2 Implementation Plan, June 2017. [LINK https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/behavioral-health-recovery/midd/midd/documents/170804_midd_implementation_plan.pdf?la=en&rev=620583891f9244ddb76dfb7e5c4b1f6f&hash=BFE0B56EA0AFE73E42032C2876738B72]

[14] Washington State Engrossed Substitute Senate Bill ESSB 5814, [LINK https://lawfilesext.leg.wa.gov/biennium/2025-26/Pdf/Bills/Senate%20Passed%20Legislature/5814-S.PL.pdf?q=20260521095641

[15] Washington State Engrossed Substitute Senate Bill ESSB 6346, [LINK https://lawfilesext.leg.wa.gov/biennium/2025-26/Pdf/Bills/Senate%20Passed%20Legislature/6346-S.PL.pdf?q=20260521100215

[16] These MIDD Strategies contain initiatives that combine MIDD revenue with other local, state, or federal funding. For these strategies, charges to MIDD may be deferred in favor of other term limited funds. This can mean that MIDD funding that remains committed to particular initiatives may be expended later than initially planned or budgeted.

[17] MIDD leadership briefed the MIDD Advisory Committee at its December 2025 meeting on a plan to direct $1.5 million in underspend toward PRI-11: Community Behavioral Health Treatment. The addition of $1.5 million remained within appropriated amounts for the MIDD fund, and allowed DCHS to provide continued access to treatment for individuals who were losing access to Medicaid coverage they had during the COVID-19 pandemic.

[18] This MIDD Strategy had lower actual expenditures than originally budgeted, due to timing of startup, staffing challenges, rollout of programming components, and/or procurement of services.

[19] The Special Projects Strategy contains initiatives committing funds to long-term capital projects. While MIDD appropriation authority is limited to the current year, DCHS expects and plans for the appropriation of these funds to follow these capital projects until completion.

[20] King County Office of Economic Forecast and Analysis reported final revenue collections for 2025 of $94,375,903. In 2025, all new 2025 MIDD revenue was expended, plus $21,450,267 carried forward from previous years, for total expenditures in 2025 of $115,826,170.

[21] MIDD Webpage, MIDD Advisory Committee Membership Roster. [LINK https://kingcounty.gov/en/dept/dchs/human-social-services/community-funded-initiatives/midd-behavioral-health-tax/midd-committee]

[22] City of Seattle, Ordinance 127085, September 2024. [LINK https://seattle.legistar.com/LegislationDetail.aspx?ID=6818970&GUID=4293EDC6-B550-494D-A215-9026FFD7CB42&Options=ID|Text|&Search=120835]

[23] MIDD Dashboard. [LINK https://kingcounty.gov/en/legacy/depts/community-human-services/mental-health-substance-abuse/midd/reports]

[24] MIDD Service Improvement Plan, November 2016. [LINK https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/behavioral-health-recovery/midd/midd/documents/161221_approved-midd_2-sip.pdf?la=en&rev=1f3adfcf23184a49b3f4cbc5a7009111&hash=3F0198C878A04D8FC57DDC775BBB5DB3]

King County | Office of the Executive

Executive Girmay Zahilay
Chinook Building, CNK-EX-0800
401 Fifth Avenue, Suite 800
Seattle, WA 98104-2391

July 31, 2026

The Honorable Sarah Perry
Chair, King County Council
Room 1200
C O U R T H O U S E

Dear Councilmember Perry:

This letter transmits the 2025 MIDD Behavioral Health Sales Tax Fund Annual Summary Report, and a proposed Motion that would, if enacted, approve the report. This report describes evaluation results for the programs and services supported by King County's dedicated 0.1 percent behavioral health sales tax that has been known as MIDD. In addition, the report provides information about implementation of the programs and services supported by MIDD during 2025.

In response to community and provider feedback, in the proposed implementation plan for 2028-2034 and associated legislation that were before Council at the time of this report, I have proposed to rename MIDD as the King County Behavioral Health Bridge, or "the Bridge." Despite the proposed name change, this report still primarily uses the name "MIDD" because it reports retrospectively on activities and outcomes from 2025.

MIDD investments across a wide array of initiatives in 2025 contributed to ensuring effective, equitable, and accessible behavioral health care, and helped to break the cycle of repeated crisis, incarceration, hospitalization, and homelessness by connecting residents to timely, community-based support. MIDD supports equitable opportunities for health, wellness, connection to community, and recovery for King County residents living with or at risk of behavioral health conditions. Its programs are designed to improve access to behavioral health treatment and therapeutic court services through a continuum of care that includes prevention, early intervention, crisis diversion, recovery and reentry, and system improvement.

The 2025 report showcases key outcomes and themes in MIDD's implementation in 2025, including but not limited to data showing that participants in MIDD programs experienced

increased access to care for mental health and substance use conditions, fewer trips to jails and hospitals, and more connections to treatment and services in their communities. The report also links to the online MIDD Data Dashboard, an interactive tool that allows users to explore MIDD data and outcomes. The dashboard provides fiscal information on MIDD investments, plus demographic and outcomes data for the fund overall and by initiative.

The 2025 report illustrates the behavioral health sales tax fund's critical role in reinforcing King County's behavioral health system and highlights MIDD's effectiveness amid ongoing challenges. Key areas of focus featured in this report include MIDD-funded work to:

- Respond to emerging behavioral health needs;
- Work across systems to deliver coordinated, effective care; and
- Leverage local funding to improve and innovate services in the behavioral health system.

The MIDD Advisory Committee reviewed and supported the enclosed report at its June 4, 2026 meeting. A draft copy of the report was distributed to committee members in advance and comments from members were incorporated into the final report.

Thank you for your consideration of this report and for King County Council's continued partnership in strengthening the behavioral health system by promoting innovation, improving coordination, and leveraging local resources to meet the community's evolving behavioral health needs.

If your staff have any questions about this report, please contact Dr. Susan McLaughlin, Director, Department of Community and Human Services, at 206-477-9309.

Sincerely,



for

Girmay Zahilay
King County Executive

Enclosure

cc: King County Councilmembers
ATTN: Stephanie Cirkovich, Chief of Staff
Melani Hay, Clerk of the Council
Karan Gill, Deputy Executive, Office of the Executive
Jasmin Weaver, Chief of Staff, Office of the Executive
Hyeok Kim, Chief Operating Officer, Office of the Executive
Sierra Howlett Browne, Director of Government Relations, Office of the Executive
Garrett Holbrook, Council Relations Manager, Office of the Executive
Dr. Susan McLaughlin, Director, Department of Community and Human Services

MIDD 2025 Summary Report

Isabel Jones, Acting Director, Behavioral Health and Recovery Division, DCHS
Robin Pfohman, Special Projects Manager, Behavioral Health and Recovery Division, DCHS

Health, Housing, and Human Services Committee

October 6, 2026

King County
MIDD Supporting behavioral health and recovery

2025 Report as Context for Renewal

- **2008 -** MIDD sales tax launched to counter chronic state and federal underinvestment in behavioral health programming, providing a stable local funding stream that strengthens provider capacity and system coordination.
- **MIDD 1 & 2 Implementation Plans -** Investments historically focused on prevention and early intervention, crisis diversion, recovery and reentry, system improvement, and therapeutic courts.
- **September 2025 -** The King County Council voted to extend MIDD for an additional nine years through 2034.
- **July 2026 -** The Executive transmitted a new Implementation Plan that reflects extensive community engagement and proposes a new name: the King County Behavioral Health Bridge.
- **The Bridge Implementation Plan** introduces a streamlined framework that supports competitive procurement, alignment with emerging community needs, and ongoing assessment of program outcomes. If approved by the King County Council this fall, the plan would guide investments from 2028 through 2034.

2025 Key MIDD Accomplishments

63% Long-term decrease in crisis service episodes among adults

29% Long-term decrease in emergency department admissions

33% Long-term decrease in jail bookings among adults

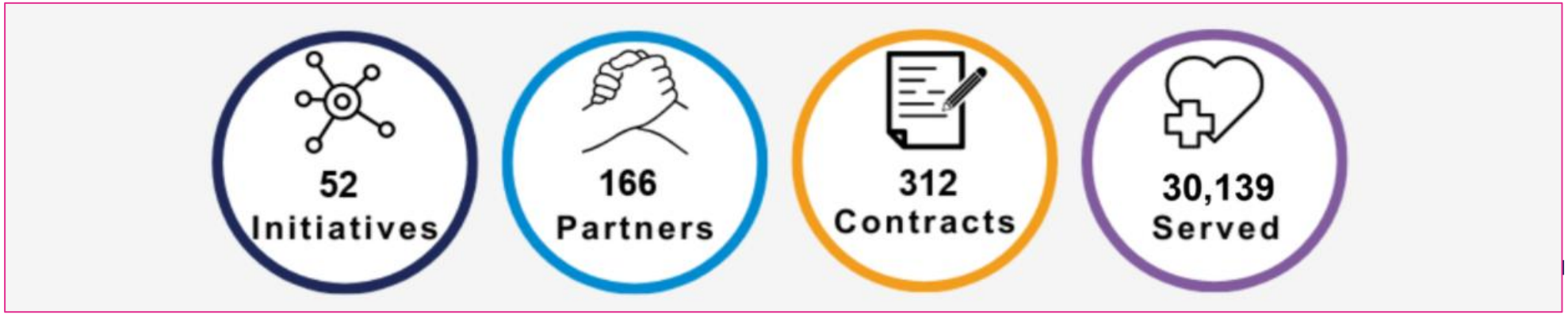
41% Long-term decrease in psychiatric inpatient admissions

50% Participants linked to publicly funded behavioral health treatment

67% Participants with no substance use after enrollment

89% Youth with no additional crisis service episodes

80% Participants with reduced substance use after enrollment

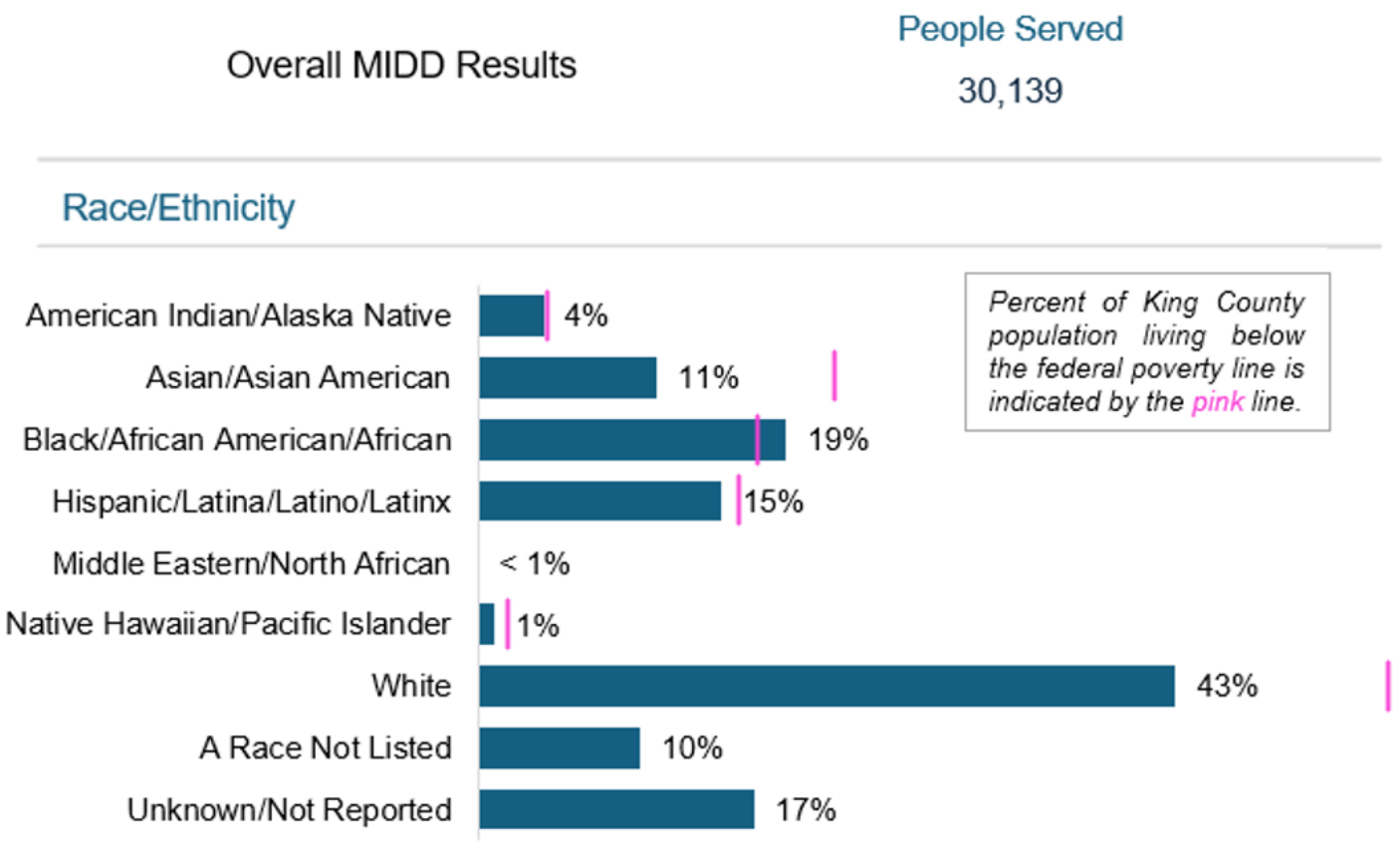


King County
MIDD Supporting behavioral health and recovery

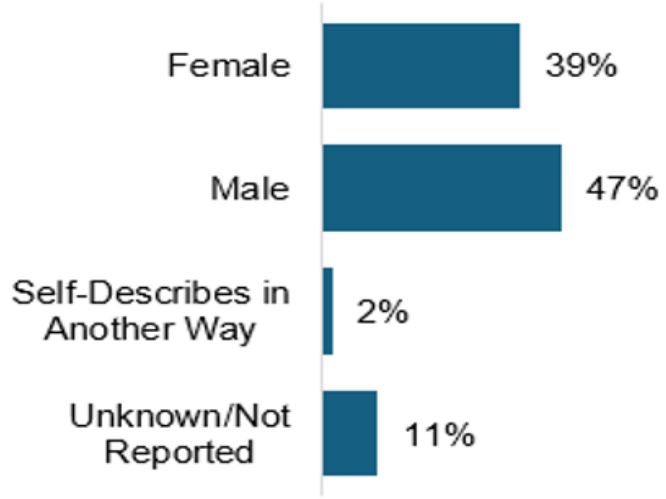
Who MIDD Served in 2025

TOTAL SERVED: 30,139

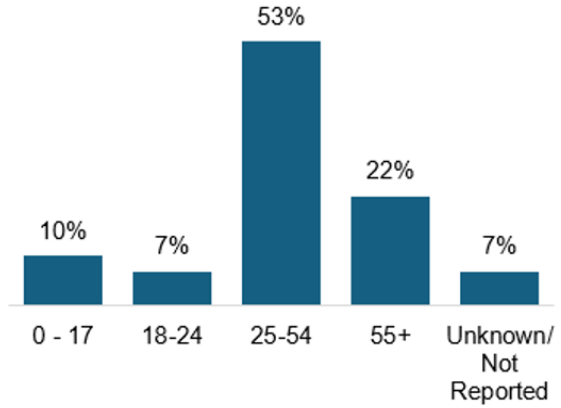
Race/Ethnicity



Gender Identity



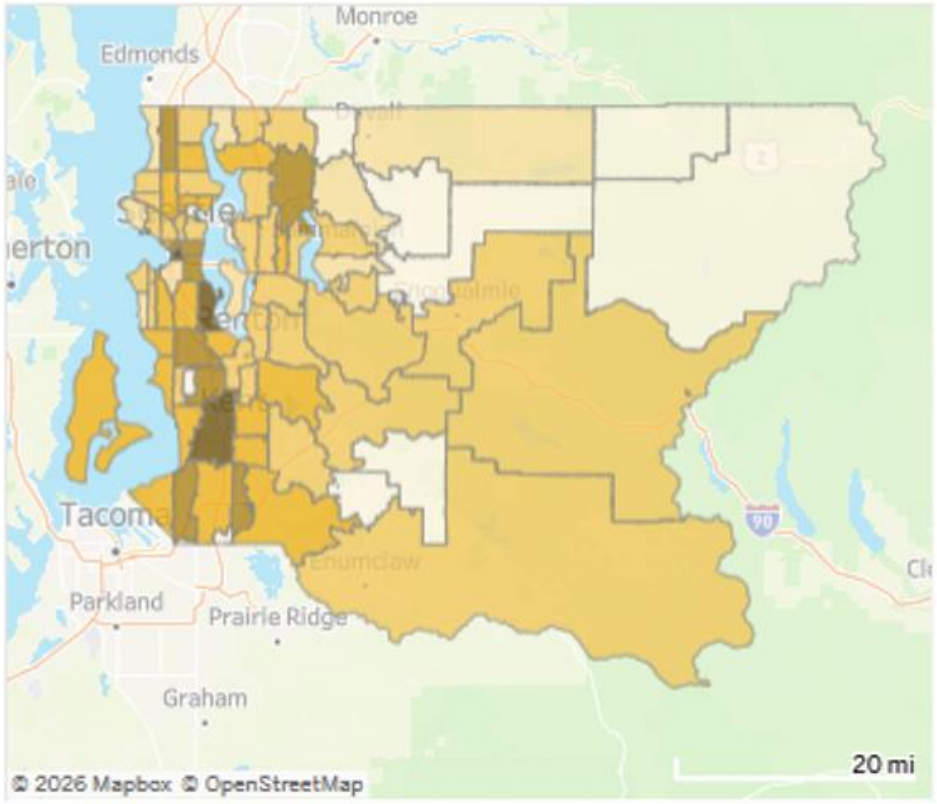
Age Group (Years)



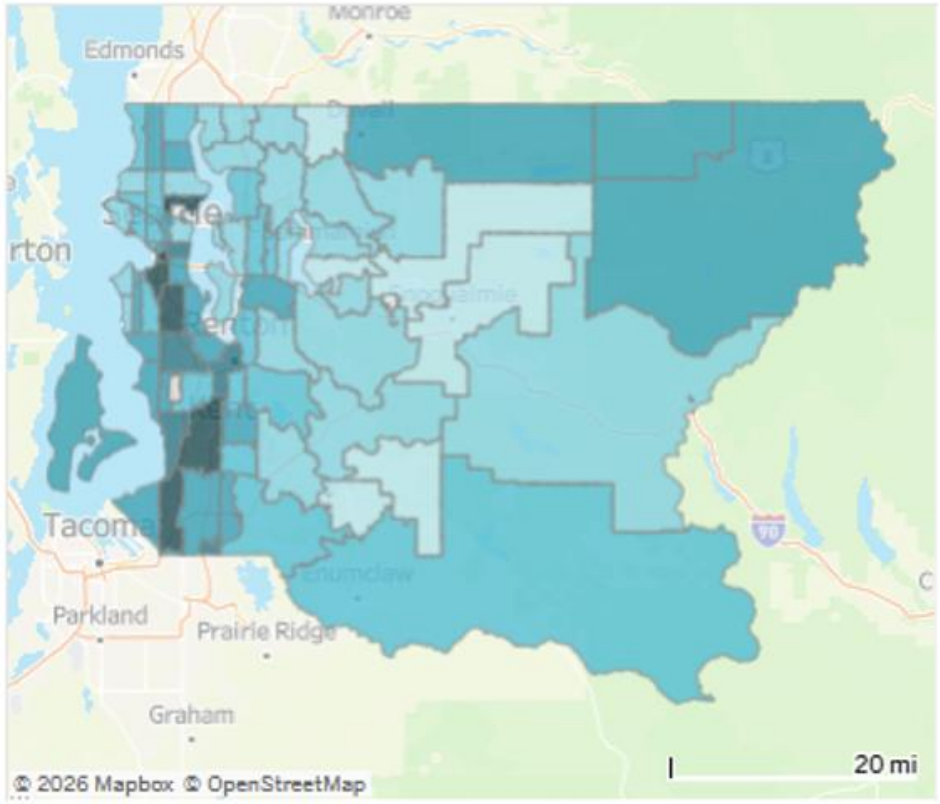
King County
MIDD Supporting behavioral health and recovery

Where MIDD Participants Live

Overall MIDD Results



King County Individuals in Poverty



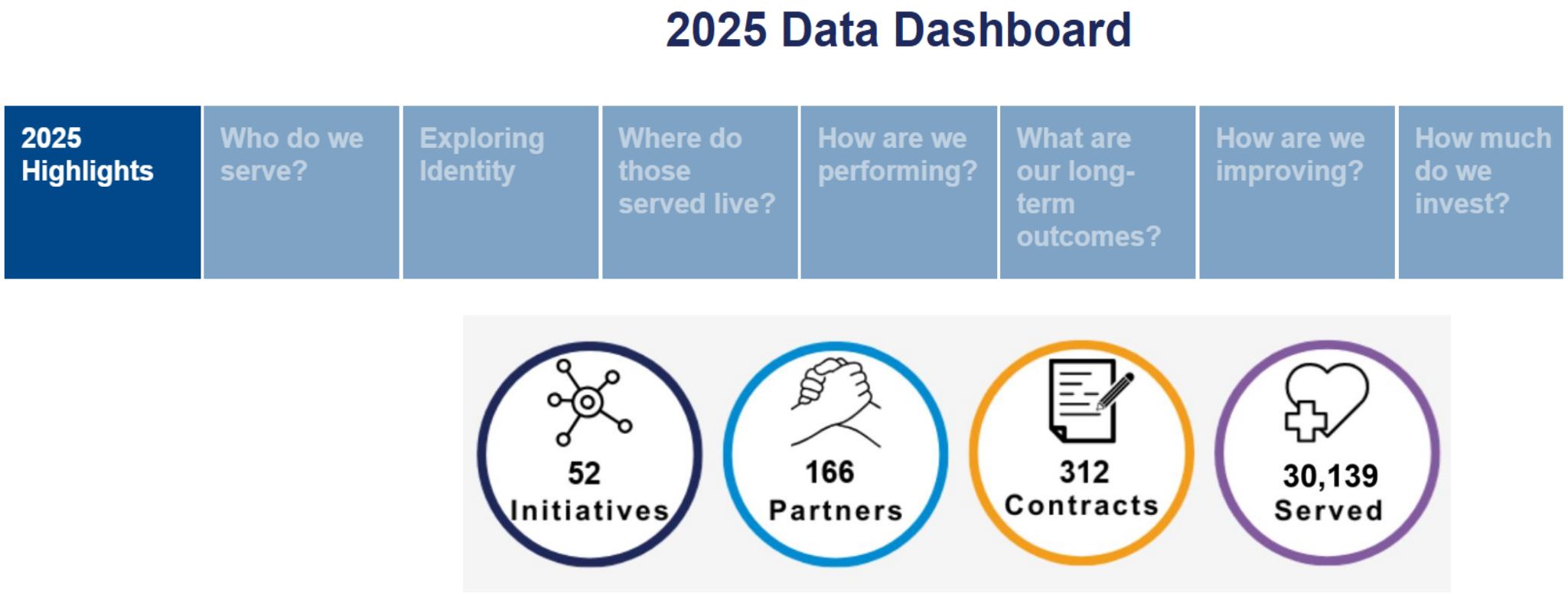
2025 Financial Report

STRATEGY AREA	2025 Budget	2025 Actuals	Percent Spent
Prevention & Early Intervention	$ 25,081,572	$ 25,887,580	103%
Crisis Diversion	$ 31,818,512	$ 28,105,437	88%
Recovery & Reentry	$ 28,949,015	$ 26,634,407	92%
System Improvement	$ 9,161,476	$ 7,545,969	82%
Therapeutic Courts	$ 15,123,302	$ 13,943,763	92%
Special Projects	$ 12,171,300	$ 8,708,390	72%
Administration & Evaluation	$ 5,942,077	$ 5,000,624	84%
Total	**$ 128,247,254**	**$ 115,826,170**	**90%**

King County
MIDD Supporting behavioral health and recovery

2025 Data Dashboard

To fully explore MIDD's overall results, visit: **https://kingcounty.gov/MIDDdashboard**



How the Behavioral Health Bridge builds on MIDD 2 learnings

- **Strengthens data, reporting, and accountability** by aligning performance expectations within each of the 5 new strategy areas.
- **Emphasizes alignment and integration across service areas,** increasing coordination and cross-system connectivity.
- **Continues to invest where needs are greatest** according to data, community engagement, and subject matter input.

King County

DCHS

Department of Community and Human Services

Instagram

Blog

YouTube

Website

Data Dashboard

Metropolitan King County Council
Staff Report

Committee:	Health, Housing, and Human Services Committee		
Agenda Item:	6	**Analyst(s):**	Olivia Brey
Proposed No.:	2026-0261	**Meeting Date:**	November 3, 2026

OVERVIEW

TOPIC: Proposed Motion 2026-0261 would approve the 2027 work plan and operating budget for South King Housing and Homelessness Partners.

LEGISLATION SUMMARY

South King Housing and Homelessness Partners (SKHHP) is a housing collaborative of 12 jurisdictions established by an interlocal agreement (ILA) focused on increasing housing stability, reducing homelessness, and producing and preserving affordable housing in the southern region of the County.

The proposed 2027 budget for SKHHP reflects a 5% increase over the previous budget's expenditures and revenues. There is not a proposed increase to member contributions and King County's contribution would be maintained at $75,000 due to a prior agreement. Due to reductions in short-term lodging tax revenues, SKHHP membership dues in 2027 are planned to be funded with one-time program underspend from the Regional Equitable Development Initiative funds.

The proposed work plan includes four goals with action items and indicators under each goal. Many of the goals and action items build on the work done in previous years. The proposed work plan includes new action items including facilitating a review of inclusionary zoning models, hosting a legislative forum, and implementing and refining monitoring and compliance processes for Housing Capital Fund projects.

The proposed work plan and budget appear to meet the requirements of the ILA.

KEY ISSUES FROM THE ANALYSIS

No issues have been identified.

BACKGROUND & TIMING CONSIDERATIONS

↑ BACK TO TOP

Regional Affordable Housing Taskforce and the Affordable Housing Committee. The King County Council established the Regional Affordable Housing Taskforce (RAHTF) in 2017 through Motion 14873. The Taskforce was charged with developing a recommended countywide affordable housing strategy. In December 2018 the RAHTF released its Final Report and Recommendations[1] and the King County Council declared through Motion 15372 that the recommendations therein represented the policy of the Council.

The RAHTF Five-Year Action Plan includes the strategy to "support the creation and operation of sub-regional collaborations to increase and preserve affordable housing. "[2] Of this strategy, there are three sub-strategies:

1. Support the creation of sub-regional collaborations in all parts of King County;
2. Fund operations of sub-regional collaborations; and
3. Encourage the growth and success of existing sub-regional collaborations.

An Affordable Housing Committee of the Growth Management Planning Council was also formed as part of the RAHTF Action Plan and is responsible for the ongoing support for sub-regional collaborations, including SKHHP.

2019-2020 Biennial Budget. During the 2019-2020 Biennial Budget deliberations, the Council added Expenditure Restriction ER4 on the Housing and Community Development fund.[3] ER4 restricted $300,000 for the development of regional housing collaboration similar to A Regional Coalition for Housing (ARCH). ARCH is a coalition between King County and several cities in East King County to facilitate local government support for increasing the supply of affordable housing.

Of this amount, $150,000 was required to support the development of a south King County housing collaboration. The remaining funds were to go towards housing collaborations in other areas of the county, including north King County and the Snoqualmie Valley.

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[1] RAH Report, Revised June 2019. https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/dashboard-catalog/regional-affordable-housing-dashboard/rah-report-print-file-updated-102819.pdf

[2] Recommendation 1 is to “create and support an ongoing structure for regional collaboration,” and Strategy B is to “support the creation and operation of sub-regional collaborations to increase and preserve affordable housing. Page 24 of RAH Report.

[3] Ordinance 18835. https://mkcclegisearch.kingcounty.gov/LegislationDetail.aspx?ID=3685181&GUID=505385D4-75A6-44D1-BF3F-D0A41182DAD2&Options=Advanced&Search=

Ordinance 18945 – SKHHP ILA. As a result of the restricted funds from the 2019-2020 Biennial Budget, the Council approved Ordinance 18945,[4] which authorized the Executive to enter into an interlocal agreement (ILA) for the creation of SKHHP. The ILA cities are Auburn, Burien, Covington, Des Moines, Federal Way, Kent, Normandy Park, Renton, and Tukwila.[5]

This ILA was modeled after the ILA between the County and ARCH, with requirements that include an Executive Board, as well as an Advisory Board. It also provided for a funding structure that would allow for contributions from city and county parties to cover operational costs, as well as possible contributions for additional affordable housing.

The SKHHP ILA requires that the legislative body of each party approve the recommended budget and work plan for adoption by the SKHHP executive board on an annual basis.

ANALYSIS

↑ BACK TO TOP

The proposed 2027 Operating Budget and Work Plan, found in Attachment A to the proposed motion, was adopted by the SKHHP Executive Board on May 15, 2026.

Proposed 2027 Work Plan. The proposed work plan was developed in collaboration with the Executive Board and staff work group. The proposed work plan includes the purpose of the document, background information, and the SKHHP mission statement. It also identifies four goals with corresponding action items and indicators under each goal. Each of the action items is prioritized as higher, medium, or lower priority.

Quarterly budget and progress reports will continue to be submitted to the SKHHP Executive Board and the legislative body of each member jurisdiction quarterly. The quarterly reports include reporting on the indicators for each goal.

Many of the goals and action items build on the work done in previous years. Below is a summary of the proposed goals and the newly added action items for 2027, which are described in greater detail in Attachment A to the proposed motion under Resolution 2025-01:

- *Goal 1: Fund the expansion and preservation of affordable housing*. No new action items were added.

[4] Ordinance 18945. https://mkcclegisearch.kingcounty.gov/LegislationDetail.aspx?ID=3893863&GUID=0BE8972A-1871-422F-AABA-D7AACAF32AB9&Options=Advanced&Search=

[5] Maple Valley and SeaTac have since been added as collaborative partners. According to the ILA, additional members can be added to the ILA with a vote of a two-thirds majority of the membership of the Executive Board.

- *Goal 2: Develop policies to expand and preserve affordable housing.* A new action item was added to facilitate a review of inclusionary zoning models and feasibility requirements to identify shared policy goals among member jurisdictions

- *Goal 3: Serve as an advocate for South King County.* A new action item was added to host a South King County legislative forum to amplify awareness of SKHHP's work and subregional housing needs.

- *Goal 4: Manage operations and administration.* Multiple new goals were added including implementing and refining monitoring and compliance processes for Housing Capital Fund projects, facilitating outreach to interested South King County cities, and evaluating current staff capacity to inform SKHHP's long-term expansion.

Proposed 2027 Budget. The proposed 2027 Operating Budget, both revenues and expenses, is included in Attachment A to the proposed motion under "Resolution 2026-03 – Attachment B."

Member contributions from cities would not change from 2026 contribution amounts, as shown in Table 1. The revenues from King County are split into two contributions. Executive staff state that King County agreed in the early stages of SKHHP to contribute $75,000 to support the collaboration. The first contribution is based on the County's unincorporated population size, while the second amount is what King County agreed to contribute to reach the $75,000. DCHS expects that as dues increase for other jurisdictions, the County's contribution will hold steady at $75,000 until its additional contribution is fully absorbed into the regular population-based contribution. According to Executive staff, due to reductions in short-term lodging tax revenues, SKHHP membership dues in 2027 are planned to be funded with one-time program underspend from the Regional Equitable Development Initiative funds while a new revenue source is identified.

Table 1. Proposed 2027 Revenues

Source	Revenue	% change from 2026
Auburn	$52,295	0%
Burien	$30,171	0%
Covington	$15,086	0%
Des Moines	$15,086	0%
Federal Way	$68,386	0%
Kent	$68,386	0%
Maple Valley	$15,086	0%
Normandy Park	$8,045	0%

Source	Revenue	% change from 2026
Renton	$68,386	0%
SeaTac	$15,086	0%
Tukwila	$15,086	0%
Unincorporated King County (population based)	$68,386	0%
King County Additional Contribution	$6,614	0%
Office space (in-kind donation)	$12,000	0%
TOTAL REVENUES	**$458,099**	**0%**
Spend down balance	*$66,909*	*52%*
TOTAL	**$525,008**	**5%**

The proposed total revenues would increase 5% over 2026 due to the increase in the spend down balance, which is fund balance used to cover the gap between revenue and expenses. Proposed expenses for 2027, shown in Table 2, would also increase 5% over 2026.

Table 2. Proposed 2027 Expenses

Source	Expenditure	% change from 2026
Salaries and benefits	$355,310	11%
Other professional services/misc.	$63,970	(22%)
Office space (in-kind donation)	$12,000	0%
Supplies	$2,000	0%
Interfund Allocations[6]	$44,000	10%
10% Administrative Fee	$47,728	7%
TOTAL	**$525,008**	**5%**

The proposed revenues and expenditures would leave an ending fund balance at the end of 2027 of $331,185.

The ILA requires that contributions to the operating fund from member jurisdictions are determined by groupings of like-sized cities based on population, or a contribution methodology that is approved by 2/3 majority of the Executive Board. Table 3 shows the

[6] According to Executive staff, interfund allocations are what SKHHP is charged by their administering agency, City of Auburn, for its IT services All departments at the City of Auburn pay for these fees. The price is based on the number of full-time employees, of which SKHHP has two.

population tiers and the corresponding member contributions for 2027, which have not changed since 2026. Executive staff noted that in 2027, SKHHP will review its budget structure and work with member jurisdictions to develop a multi-year plan for future operational contributions.

Table 3. 2027 Member Contributions

Population Tier	2027 Contribution
<10,000	$8,045
10,001 to 35,000	$15,086
35,001 to 65,000	$30,171
65,001 to 100,000	$52,295
100,000+	$68,386

The proposed work plan and budget appear to meet the requirements of the ILA.

ATTACHMENTS

1. Proposed Motion 2026-0261 (and its attachment)
2. Transmittal Letter

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

KING COUNTY

Signature Report

Motion

Proposed No. 2026-0261.1 **Sponsors** Mosqueda

A MOTION approving the 2027 work plan and operating budget for SKHHP, South King Housing and Homelessness Partners.

WHEREAS, King County and the cities of Auburn, Burien, Covington, Des Moines, Federal Way, Kent, Maple Valley, Normandy Park, Renton, SeaTac, and Tukwila are parties to an Interlocal Agreement for South King Housing and Homelessness Partners ("SKHHP"), as authorized by Ordinance 18945, and

WHEREAS, pursuant to the interlocal agreement, each participating jurisdiction must approve SKHHP's recommended annual work plan and operating budget, which becomes effective upon approval by the legislative body of each party and adoption by the SKHHP executive board, and

WHEREAS, on May 15, 2026, the SKHHP executive board recommended to the legislative body of each party, as SKHHP's work plan and operating budget, the 2027 SKHHP Work Plan and SKHHP 2027 Operating Budget, which are Attachments A and B to SKHHP Resolution 2026-03, which is Attachment A to this motion;

NOW, THEREFORE, BE IT MOVED BY THE COUNCIL OF KING COUNTY:

The 2027 work plan and operating budget for SKHHP, South King Housing and

Homelessness Partners, which are Attachments A and B to SKHHP Resolution 2026-03, which is Attachment A to this motion, is hereby approved.

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON

_____

Sarah Perry, Chair

ATTEST:

_____

Melani Pedroza, Clerk of the Council

APPROVED this _____ day of _____, _____.

_____

Girmay Zahilay, County Executive

Attachments: A. SKHHP RESOLUTION 2026-03 2027 Work Plan & Budget

ATTACHMENT A

RESOLUTION NO. 2026-03

A RESOLUTION OF THE EXECUTIVE BOARD OF THE SOUTH KING COUNTY HOUSING AND HOMELESSNESS PARTNERS(SKHHP), ADOPTING THE 2027 SKHHP WORK PLAN AND OPERATING BUDGET

WHEREAS, pursuant to the Interlocal Agreement, the SKHHP Executive Board approves an annual work plan and budget each year to guide the work of SKHHP staff; and

WHEREAS, pursuant to the Interlocal Agreement, the annual budget includes an itemization of all categories of budgeted expenses and itemization of each Party's contribution, including in-kind services; and

WHEREAS, upon adoption by the Executive Board, the annual work plan and budget will be transmitted to each participating jurisdiction for approval by their legislative body; and

WHEREAS, the budget will not become effective until approved by the legislative body of each jurisdiction and adopted by the SKHHP Executive Board; and

WHEREAS, if a party does not approve the work plan or budget in a timely manner, the Executive Board may adopt the budget and work plan with a two-thirds majority vote; and

WHEREAS, the purpose of the annual work plan and budget is to provide management and budget guidance, and implement the overarching SKHHP mission to work together and share resources to increase the available options for South King County residents to access affordable housing and to preserve the existing affordable housing stock; and

Docusign Envelope ID: 464AFF47-F9D1-816F-827A-D4A1D3FE1DCB

WHEREAS, the 2027 work plan includes four goals with corresponding action items that further SKHHP's mission.

NOW, THEREFORE, THE EXECUTIVE BOARD RESOLVES as follows:

Section 1. The Executive Board adopts the 2027 SKHHP Work Plan in Attachment A.

Section 2. The Executive Board adopts the 2027 SKHHP Operating Budget in Attachment B.

Section 3. Each party's contribution to SKHHP's operating budget will be transmitted on an annual basis during the first quarter of the calendar year.

Section 4. The Executive Manager shall conduct a comprehensive budget analysis and fiscal performance report prior to the development of the 2028 budget. This report will evaluate the financial efficiency of operations and establish cost-performance benchmarks to inform future funding requirements.

Section 5. The Executive Manager is authorized to implement those administrative procedures necessary to carry out the directives of this legislation.

Section 6. SKHHP staff is authorized to make necessary corrections to this Resolution including, but not limited to, the correction of scrivener's/clerical errors, references, Resolution numbering, section/subsection numbers, and any references thereto.

Docusign Envelope ID: 464AFF47-F9D1-816F-827A-D4A1D3FE1DCB

Section 7. This Resolution will take effect and be in full force on passage and signatures.

Dated and Signed this 22nd day of May, 2026.

SOUTH KING COUNTY HOUSING AND HOMELESSNESS PARTNERS

Signed by:
FEC92ABD17E047C...
NANCY BACKUS, CHAIR

ATTEST: Signed by:
B3C6332510ED4B1...
Dorsol Plants

Dorsol Plants
Acting Executive Manager

RESOLUTION 2026-03 – ATTACHMENT A
SKHHP 2027 WORK PLAN

PURPOSE

Establish a 2027 SKHHP work plan and budget that is guided by Executive Board priorities, is consistent with the SKHHP Interlocal Agreement, and furthers SKHHP's mission.

BACKGROUND

Established by an interlocal agreement, SKHHP jurisdictions work together and share resources to increase options for South King County residents to access affordable housing and preserve existing affordable housing. The 2027 SKHHP work plan builds on work done in previous years and was developed in collaboration with the Executive Board and staff work group.

The work plan is organized into four goals with corresponding action items. Each action is identified by priority as follows:

- Higher – Identified as higher priority by Executive Board or is necessary to carry out the Interlocal Agreements
- Medium – Identified as mid-level priority
- Lower – Identified as lower priority

Quarterly budget and progress reports on the status of the work plan elements will be submitted to the SKHHP Executive Board and the legislative body of each member jurisdiction as follows:

Quarter 1: May | **Quarter 2:** August | **Quarter 3:** November | **Quarter 4:** February

In accordance with the Interlocal Agreement, the 2027 SKHHP work plan and budget will be approved by the SKHHP Executive Board and the legislative body of each member jurisdiction.

SKHHP MISSION

South King County jurisdictions working together and sharing resources to create a coordinated, comprehensive, and equitable approach to increasing housing stability, reducing homelessness, and producing and preserving quality affordable housing in South King County.

GOALS & ACTIONS

Goal	Actions
1. Fund the expansion and preservation of affordable housing.	1 through 5
2. Develop policies to expand and preserve affordable housing.	6 through 9
3. Serve as an advocate for South King County.	10 through 15
4. Manage operations and administration.	16 through 22



Goal 1

Fund the expansion and preservation of affordable housing.

Actions	Priority of Actions ••• = Higher •• = Medium • = Lower
1. Pool resources from member cities for the Housing Capital Fund, including SHB 1406 funds, HB 1590 funds, and general funds.	•••
2. Develop and execute contract documents and covenants for projects ready to move forward from 2023-25 Housing Capital Fund funding rounds.	•••
3. Facilitate approval from participating Councils of recommended projects from 2026 Housing Capital Fund funding round and prepare contract documents and covenants for any projects ready to move forward.	•••
4. Manage 2027 Housing Capital Fund funding round including adopting annual guidelines, updating application materials, soliciting proposals, and facilitating project selection.	•••
5. Encourage investment in South King County by private investors, lenders, and philanthropies.	•••
Indicators	
○ Number of housing units and number of projects funded with financial support from SKHHP	
○ Number of housing units preserved with financial support from SKHHP	
○ Total dollar amount pooled by member jurisdictions for Housing Capital Fund	
○ Total dollar amount from new sources of revenue added to the Housing Capital Fund	
○ Geographic diversity of applications received for annual Housing Capital Fund funding round	



Goal 2

Develop policies to expand and preserve affordable housing.

Actions	Priority of Actions ••• = Higher •• = Medium • = Lower
6. Facilitate a review of inclusionary zoning models and feasibility requirements to identify potential shared policy goals among member jurisdictions.	••
7. Convene land use planners (SoKiHo) to increase coordination and collaboration on housing policy and planning.	•
8. Build relationships with developers to learn from their perspective the ways to encourage housing development, especially affordable housing.	•
9. Develop SKHHP Executive Board briefings on key housing and homelessness topics, especially as they relate to the goals of the work plan.	•
Indicators	
○ Subregional inclusionary zoning potential shared policy goals and feasibility report prepared and presented	
○ Number of relationships fostered with developers	
○ Number of Executive Board briefings on key housing and homelessness topics	



Goal 3
Serve as an advocate for South King County.

Actions	Priority of Actions ••• = Higher •• = Medium • = Lower
10. Work collaboratively with public funders at the state and local levels to increase alignment and promote shared affordable housing goals and equitable geographic distribution of resources.	••
11. Coordinate with the Advisory Board in collaboration with housing organizations and stakeholder groups to provide education and engagement opportunities for elected officials and community members.	•
12. Represent SKHHP at relevant local and regional meetings and forums that help advance SKHHP's mission and provide a voice for increasing access to safe, healthy, and affordable housing in South King County.	•
13. Connect affordable housing developers with property owners who intend to sell naturally occurring affordable housing in coordination with member cities.	•
14. Meet with legislators as opportunities arise to inform about SKHHP's mission, goals, and the Housing Capital Fund and host a legislative forum (odd numbered years).	•
15. Host a South King County legislative forum to amplify awareness of SKHHP's work and subregional housing needs.	•
Indicators	
○ Number of collaborative work sessions held with public funders	
○ Number of events or engagement opportunities Advisory Board members organize or support	
○ Number of meetings, forums, or events attended that advance SKHHP's mission	
○ Number of meetings with legislators that promote SKHHP and South King County	
○ Number of affordable housing developers connected with property owners intending to sell naturally occurring affordable housing	
○ South King County legislative forum successfully executed	



Goal 4
Manage operations and administration.

Actions	Priority of Actions ••• = Higher •• = Medium • = Lower
16. Develop annual work plan and budget.	•••
17. Generate and distribute quarterly progress reports to SKHHP Executive Board and member jurisdictions.	•••
18. Work with administering agency to maintain records and produce regular financial reports for the SKHHP Housing Capital Fund and SKHHP Operating Account.	•••
19. Organize and host monthly Executive and Advisory Board public meetings.	•••
20. Implement and refine monitoring and compliance process to ensure Housing Capital Fund projects maintain affordability for tenants.	•••
21. Facilitate membership outreach to interested South King County cities to engage potential partners and scale regional housing impact.	••
22. Evaluate current staff capacity and establish comparative growth models to inform SKHHP's long-term expansion.	••
23. Maintain and update the SKHHP website.	••
Indicators	
○ Work plan and budget adopted	
○ Quarterly progress reports prepared and presented to Executive Board	
○ Financial reports and public records maintained	
○ Monthly Executive and Advisory Board meetings held	
○ Process established for monitoring and compliance of Housing Capital Fund projects	
○ Number of outreach meetings, informational briefings, or regional workshops conducted with non-member South King County cities.	
○ Staffing capacity report and growth models prepared and presented to Executive Board	
○ Website maintained	

RESOLUTION 2026-03 – ATTACHMENT B
2027 SKHHP Operating Budget

Estimated beginning fund balance - January 1, 2027	$	398,094
Estimated ending fund balance - December 31, 2027	$	331,185
REVENUES		
Auburn	$	52,295
Burien	$	30,171
Covington	$	15,086
Des Moines	$	15,086
Federal Way	$	68,386
Kent	$	68,386
Maple Valley	$	15,086
Normandy Park	$	8,045
Renton	$	68,386
SeaTac	$	15,086
Tukwila	$	15,086
King County*	$	68,386
Additional King County*	$	6,614
Office space (in-kind donation)	$	12,000
TOTAL REVENUES	**$**	**458,099**
Spend down balance	$	66,909
TOTAL	**$**	**525,008**
EXPENSES		
Salaries & Wages	$	269,648
Benefits	$	85,662
Professional Services	$	63,970
Interfund Allocations	$	44,000
Office Space (in-kind donation)	$	12,000
Supplies	$	2,000
Subtotal	**$**	**477,280**
Administering agency - 10% admin fee**	$	47,728
TOTAL	**$**	**525,008**
RESERVE		
TOTAL	**$**	**1,026,983**

*King County contribution based on the population of unincorporated King County is shown as increasing at the same rate as other partner jurisdictions and the additional allocation decreasing to maintain a total contribution of $75,000 per year.

**10% administrative fee is calculated as a percentage of operating costs which excludes in-kind donations and carry-forwards.

King County | Office of the Executive

Executive Girmay Zahilay
Chinook Building, CNK-EX-0800
401 Fifth Avenue, Suite 800
Seattle, WA 98104-2391

September 3, 2026

The Honorable Sarah Perry
Chair, King County Council
Room 1200
C O U R T H O U S E

Dear Councilmember Perry:

This letter transmits South King Housing and Homelessness Partners' (SKHHP) recommended 2027 budget and work plan and a proposed Motion that, if enacted, would approve the budget and work plan. King County Council's annual approval of the SKHHP budget and work plan is required pursuant to an Interlocal Agreement between King County and SKHHP, authorized by Ordinance 18945.

SKHHP is a partnership of King County and 11 South King County cities working together and sharing resources to create a coordinated, comprehensive, and equitable approach to increasing housing stability; reducing homelessness; and producing and preserving quality affordable housing in South King County. SKKHP works with its members to share technical information and resources to promote sound housing policy; coordinate public resources to attract greater private and public investment; and provide a unified voice for South King County.

This proposed legislation would approve the 2027 budget and work plan as recommended by the SKHHP Executive Board on May 15, 2026. This action would serve South King County residents by ensuring SKHHP has the necessary budgetary authority in 2027 to operate and complete its work plan.

SKHHP's 2027 work plan includes four goals:

1. Fund the expansion and preservation of affordable housing.
2. Develop policies to expand and preserve affordable housing.
3. Serve as an advocate for south King County.
4. Manage operations and administration.

When SKHHP was founded in 2019, King County committed to support the new partnership as a backbone organization and contribute $75,000 per year, supplementing its calculated dues based on population size until its calculated member dues exceed this amount. In 2027, King County's annual contribution will remain $75,000. The SKHHP 2027 budget will stay the same as compared to the 2026 budget, at $501,975.

This proposed legislation is consistent with King County Countywide Planning Policies (CPP) H-6, H-7, and H-12 which call for King County to collaborate with diverse partners such as SKHHP on the provision of resources; work cooperatively with subregional collaborations like SKHHP to support the development, implementation, and monitoring of strategies that achieve the goals of the CPP Housing Chapter; and address gaps in partnerships, policies, and dedicated resources to meet King County's housing needs.

Thank you for your consideration of this proposed Motion. If you have any questions, please feel free to contact Dr. Susan McLaughlin, Director, Department of Community and Human Services, at 206-477-9309.

Sincerely,



for

Girmay Zahilay
King County Executive

Enclosure

cc: King County Councilmembers
ATTN: Stephanie Cirkovich, Chief of Staff
Melani Hay, Clerk of the Council
Karan Gill, Deputy Executive, Office of the Executive
Jasmin Weaver, Chief of Staff, Office of the Executive
Hyeok Kim, Chief Operating Officer, Office of the Executive
Sierra Howlett Browne, Director of Government Relations, Office of the Executive
Garrett Holbrook, Council Relations Manager, Office of the Executive
Dr. Susan McLaughlin, Director, Department of Community and Human Services

Metropolitan King County Council
Staff Report

Committee:	Health, Housing, and Human Services Committee		
Agenda Item:	7	**Analyst(s):**	Olivia Brey
Proposed No.:	2026-0262	**Meeting Date:**	November 3, 2026

OVERVIEW

TOPIC: Proposed Motion 2026-0262 would approve the 2027 budget and work program for A Regional Coalition for Housing.

LEGISLATION SUMMARY

A Regional Coalition for Housing (ARCH) is a partnership between King County and 15 eastside cities for the purpose of preserving and increasing the supply of affordable housing in East King County. The organization, formed by interlocal agreement (ILA), provides support and services for member cities, including the development of housing policies and development regulations, coordinating with cities, and assisting individuals looking for affordable housing.

The proposed overall budget reflects a 6.9% increase over the previous budget's expenditures and revenues. The dues for King County would increase by 7.6% from $235,897 in 2026 to $253,751 in 2027, which is consistent with the average member contribution increase for other member jurisdictions. Due to reductions in short-term lodging tax revenues, ARCH membership dues in 2027 are planned to be funded with one-time program underspend from the Regional Equitable Development Initiative funds.

The proposed work program continues much of the work from previous years. The new priorities identified in the work program include continuing to expand the pipeline of affordable housing projects, implementing education and engagement efforts with ARCH member stakeholders, implementing select recommendations from ARCH's Governance Study, and managing continued growth in the ARCH Rental Program.

The proposed work program and budget appear to meet the requirements of the ARCH ILA.

KEY ISSUES FROM THE ANALYSIS

No issues have been identified.

BACKGROUND & TIMING CONSIDERATIONS

↑ BACK TO TOP

Regional Affordable Housing Taskforce and the Affordable Housing Committee. The King County Council established the Regional Affordable Housing Taskforce (RAHTF) in 2017 through Motion 14873. The Taskforce was charged with developing a recommended countywide affordable housing strategy. In December 2018 the RAHTF released its Final Report and Recommendations[1] and the King County Council declared through Motion 15372 that the recommendations therein represented the policy of the Council.

The RAHTF Five-Year Action Plan includes the strategy to "support the creation and operation of sub-regional collaborations to increase and preserve affordable housing. "[2] Of this strategy, there are three sub-strategies:

1. Support the creation of sub-regional collaborations in all parts of King County;
2. Fund operations of sub-regional collaborations; and
3. Encourage the growth and success of existing sub-regional collaborations.

An Affordable Housing Committee of the Growth Management Planning Council was also formed as part of the RAHTF Action Plan and is responsible for the ongoing support for sub-regional collaborations, including ARCH.

ARCH. King County has participated in ARCH through an interlocal agreement (ILA) since 1993, which was last updated in 2010.[3] The membership of ARCH has grown over the years, from the original four members (Bellevue, Redmond, Kirkland and King County) to 15 cities and King County, as well as community partners throughout the region.

The ARCH ILA requires the Executive Board to deliver a recommended budget and work program to the councils of each member jurisdiction by June 1 for the following calendar year. This proposed motion was transmitted in September.

The ARCH partnership assists with preserving and increasing the supply of housing for low- and moderate-income households in the region. ARCH assists member governments in developing housing policies, strategies, programs, and development regulations; coordinates the cities' financial support to groups creating affordable housing for low- and

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[1] RAH Report, Revised June 2019. https://cdn.kingcounty.gov/-/media/king-county/depts/dchs/dashboard-catalog/regional-affordable-housing-dashboard/rah-report-print-file-updated-102819.pdf

[2] Recommendation 1 is to "create and support an ongoing structure for regional collaboration," and Strategy B is to "support the creation and operation of sub-regional collaborations to increase and preserve affordable housing. Page 24 of RAH Report.

[3] Ordinance 16898. https://mkcclegisearch.kingcounty.gov/LegislationDetail.aspx?ID=690589&GUID=265DBC9E-8181-4BAA-8C14-ACC27C57E2A3&Options=Advanced&Search=

moderate-income households; and assists people looking for affordable rental and ownership housing.

ARCH also administers a Housing Trust Fund, as defined by the ILA, composed of contributions by member governments and disbursed to specific projects or programs. Each member government has separate subaccounts within the Housing Trust Fund so each member government can individually decide how their contributions are allocated. The balance and distribution of the Housing Trust Fund is reported on separately from the budget and work program and will not be discussed in this staff report.

Ordinance 19712. Adopted in December 2023, Ordinance 19712[4] (referred to as the 2023 2nd Omnibus) changed the source for ARCH membership dues from the General Fund to short-term lodging tax revenue. RCW 36.100.040 provides the county broad authority to use their portion of short-term lodging tax revenues "to support affordable housing programs, as determined by the county, in its sole discretion."

ANALYSIS

↑ BACK TO TOP

The proposed 2027-2028 administrative budget and work program, found in Attachment A to the proposed motion, was adopted by vote of the ARCH Executive Board on June 11, 2026. The ARCH Executive Board transitioned to biennial budgeting in 2024 to streamline its work and better align with their member jurisdictions. This report will focus on the 2027 administrative budget and work program since the ILA requires annual approval of the budget and work program by the legislative body of each member jurisdiction.

2027-2028 ARCH Administrative Budget. Tables 1 and 2 below provide an overview of the proposed 2027 budget. It reflects a 6.9% increase in proposed revenues and expenditures.

[4] Ordinance 19712. https://mkcclegisearch.kingcounty.gov/LegislationDetail.aspx?ID=6377538&GUID=9048AEA2-5D07-4878-A4B0-FFBBE01B5069&Options=Advanced&Search=

Table 1. Proposed 2027 Revenues

Source	Revenue	% change from 2026
Member Contributions[5]	$2,646,426	7.6%
Bellevue Additional Contributions for the City's Housing Stability Program Staff Position[6]	$195,981	1.8%
Other Income (Administrative Fees and Interest Earnings)	$180,000	2.9%
Total	**$3,022,407**	**6.9%**

King County dues would increase from $235,897 in 2026 to $253,751 in 2027, which represents a 7.6% increase. Executive staff stated that the methodology for member contributions did not change from previous years, which used a rate of $2.87 per capita for cities[7] and $2.49 per capita for the County. The increase in King County's contributions is proportionate to the average member contribution increase for other ARCH jurisdictions. According to Executive staff, due to reductions in short-term lodging tax revenues, ARCH membership dues in 2027 are planned to be funded with one-time program underspend from the Regional Equitable Development Initiative funds while a new revenue source is identified.

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[5] Beaux Arts Village $3,543
Bellevue $664,125
Bothell $195,861
Clyde Hill $12,314
Hunts Point $3,543
Issaquah $173,157
Kenmore $97,742
Kirkland $405,092
Medina $11,560
Mercer Island $103,925
Newcastle $55,293
Redmond $338,315
Sammamish $266,409
Woodinville $57,066
Yarrow Point $4,730
King County $253,751

[6] Note, Bellevue's total contribution of $860,106 includes the city's base membership dues, in-kind contributions for personnel, insurance, and IT services, and funding for staff to administer the Bellevue Housing Stability Program funded by city sales tax revenue under RCW 82.14.530.

[7] A few small jurisdictions have established minimum dues which equate to paying more per capita.

As to why the County's dues are lower than the cities' dues per capita, Executive staff indicate that when ARCH formed, King County's dues were equal to other ARCH members. As ARCH added programs and services, the County's per capita dues to ARCH decreased over the years, reflecting the fact that King County staffs its own housing programs and does not rely on ARCH services as much as other member jurisdictions. ARCH does provide monitoring and stewardship services for King County projects in unincorporated areas.

Table 2. Proposed 2027 Expenses

Source	Expenditure	% change from 2026
Personnel	$2,663,210	5.2%
Operating	$133,348	6.5%
In-Kind Admin/Services	$138,000	186.2%
Professional Services/Consulting	$87,849	(27.7%)
Total	**$3,022,407**	**6.9%**

2027-2028 ARCH Work Program. For 2027-2028, the Executive Board developed the following priorities:

- Continue to expand the pipeline of affordable housing projects in East King County through partnerships and development of special projects, including projects on public, nonprofit and faith-owned land.
- Facilitate and advance proposals for dedicated revenue sources for affordable housing in East King County and ensure that countywide sources benefit ARCH communities.
- Implement education and engagement efforts with ARCH member stakeholders (including staff, planning commissioners, elected officials) and community members to increase affordable housing support, connections and leadership in the region.
- Convene coalition members to develop targeted legislative priorities related to funding for affordable housing, reducing barriers to affordable housing development, and supporting regional approaches to affordable housing.
- Complete implementation of select recommendations from ARCH's Governance Study to streamline decision-making, increase alignment and empower the coalition to advance ARCH's mission.

- Support preservation of existing affordable housing through policy and funding solutions.
- Manage continued growth in the ARCH Rental Program by evaluating ways to redistribute staff resources and streamline program implementation.

The proposed work program aligns with previous programs under the following categories: affordable housing investment; housing policy and planning; housing program implementation; member education, engagement, and community outreach; and administration. Within each category, there are several subcategories, each with specific responsibilities and action items. Attachment A to the budget and work program delineates work program efforts by city.

The proposed work program and budget appear to meet the requirements of the ARCH ILA.

ATTACHMENTS

1. Proposed Motion 2026-0262 (and its attachment)
2. Transmittal Letter

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

KING COUNTY

Signature Report

Motion

Proposed No. 2026-0262.1 **Sponsors** Mosqueda

A MOTION approving the first year of the 2027-2028 administrative budget and work program for ARCH, A Regional Coalition for Housing.

WHEREAS, King County and the cities of Beaux Arts Village, Bellevue, Bothell, Clyde Hill, Hunts Point, Issaquah, Kenmore, Kirkland, Medina, Mercer Island, Newcastle, Redmond, Sammamish, Woodinville, and Yarrow Point are parties to an Amended and Restated Interlocal Agreement for ARCH, A Regional Coalition for Housing, as authorized by Ordinance 16898 in 2010, and extended through July 1, 2030, by resolutions of the executive board of A Regional Coalition for Housing, most recently on February 12, 2026, and

WHEREAS, the interlocal agreement indicates that the recommended budget and work program for A Regional Coalition for Housing ("ARCH") become effective upon approval by the legislative body of each party and final adoption by the ARCH executive board, and

WHEREAS, on June 11, 2026, the ARCH executive board recommended to the legislative body of each party the 2027-2028 ARCH Budget and Work Program, which are Attachments 1 and 2 to the ARCH Memo to ARCH Member Councils Regarding 2027-2028 Budget and Work Program, which is Attachment A to this motion, and

WHEREAS, only the first year of ARCH's 2027-2028 administrative budget and

work program falls within King County's 2026-2027 budgetary biennium;

NOW, THEREFORE, BE IT MOVED BY THE COUNCIL OF KING COUNTY:

The first year of ARCH's 2027-2028 administrative budget and work program for ARCH, A Regional Coalition for Housing, which are Attachments 1 and 2 to the ARCH

Memo to ARCH Member Councils Regarding 2027-2028 Budget and Work Program, which is Attachment A to this motion, is hereby approved.

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON

_____

Sarah Perry, Chair

ATTEST:

_____

Melani Pedroza, Clerk of the Council

APPROVED this _____ day of _____, _____.

_____

Girmay Zahilay, County Executive

Attachments: A. ARCH Memo to Councils Regarding 2027-28 Budget and Work Program

A Regional Coalition for Housing
Together Center Campus
16305 NE 87TH St, Suite 119
Redmond, WA 98052
425-861-3677

Memo

To: ARCH Member Councils
From: Lindsay Masters, ARCH Executive Director
Date: July 14, 2026

Re: ARCH 2027-28 Budget and Work Program

Please find attached the 2027-28 ARCH Budget and Work Program, which was adopted by the ARCH Executive Board in June of 2026. Over the last two years, ARCH and its members have achieved significant milestones as we advanced a Strategic Plan to *Build More Affordable Housing Faster*:

- **Increasing Investment.** Approved investments in over 700 units of affordable housing and awarded a record amount of local funding in the last two funding rounds.
- **Growing the Housing Pipeline.** Expanded affordable housing development opportunities through efforts on public and faith-owned land.
- **Supporting Local Leaders.** Launched the pilot ARCH Council of Elected Officials (ACE) to deepen knowledge and commitment to affordable housing and regional collaboration among local leaders.
- **Tapping Industry Expertise.** Established an Eastside Investment Committee that brings industry experts together to advise ARCH on local funding recommendations.
- **Expanding Local Program Impact.** Assisted nearly 100 low- and moderate-income households to become homeowners and added close to 500 new affordable multifamily units in 16 projects created through local inclusionary programs, while continuing to steward long-term affordability of over 800 ownership and 2,700 rental homes.
- **Supporting Legislative Policy and Funding.** Expanded support for ARCH members to collaborate on legislative policy and funding, with recent successes including greater REET flexibility for affordable housing and new options to incentivize affordable housing on faith-owned land.

You may find a summary of ARCH's priorities for the next two years in our 2027-28 Work Program, which now includes jurisdiction-level snapshots of the work of ARCH with each of our members. Per the direction of the Executive Board, ARCH's 2027-28 Budget maintains existing staffing levels, with base member dues distributed based on updated population figures.

As rising costs continue to have the greatest impact on low-income households, your work to create truly affordable housing opportunities in our region is more important than ever. We look forward to building on our shared progress and are grateful for your continued commitment and partnership.

Beaux Arts Village • Bellevue • Bothell • Clyde Hill • Hunts Point
Issaquah • Kenmore • Kirkland • Medina • Mercer Island
Newcastle • Redmond • Sammamish • Woodinville • Yarrow Point • King County

Attachments:

1. 2027-28 ARCH Administrative Budget
2. 2027-28 ARCH Work Program

FINAL 2027-28 ARCH Administrative Budget

Adopted by the ARCH Executive Board

June 2026

	2025-2026 Adopted Budget		Proposed 2027-28 Budget			
	2025	2026	2027	2028	% change '26-'27	% change '27-'28
I. TOTAL EXPENSES	**$ 2,720,754**	**$ 2,827,690**	**$ 3,022,407**	**$ 3,179,284**	**6.9%**	**5.2%**
A. Personnel	**$ 2,427,721**	**$ 2,532,678**	**$ 2,663,210**	**$ 2,809,211**	**5.2%**	**5.5%**
Salaries	$ 1,848,491	$ 1,911,173	$ 2,029,427	$ 2,149,263		
Benefits	$ 579,230	$ 621,505	$ 633,783	$ 659,949		
14 FTEs (incl. 1 dedicated to Bellevue Housing Stability Program)						
B. Operating	**$ 125,787**	**$ 125,267**	**$ 133,348**	**$ 135,492**	**6.5%**	**1.6%**
Rent & Utilities	$ 42,000	$ 44,133	$ 52,497	$ 54,072	19.0%	3.0%
Telephone	$ 7,840	$ 8,075	$ 8,275	$ 8,523	2.5%	3.0%
Internet	$ 3,042	$ 3,164	$ 3,134	$ 3,228	-0.9%	3.0%
Software licensing (website, database, etc.)	$ 25,000	$ 25,750	$ 33,964	$ 34,983	31.9%	3.0%
Travel/Training	$ 7,150	$ 7,365	$ 9,800	$ 10,094	33.1%	3.0%
IT Equipment Replacement / Bellevue software	$ 8,600	$ 5,000	$ 8,286	$ 6,678	65.7%	-19.4%
Office Supplies	$ 2,700	$ 2,678	$ 2,758	$ 2,841	3.0%	3.0%
Postage/Printing	$ 2,500	$ 2,678	$ 2,678	$ 2,758	0.0%	3.0%
Periodical/Membership	$ 15,450	$ 15,914	$ 4,456	$ 4,590	-72.0%	3.0%
Translation and Interpretation	$ 5,000	$ 5,150	$ 1,500	$ 1,545	-70.9%	3.0%
Misc. (furniture, events, job posting fees, etc.)	$ 6,505	$ 5,361	$ 6,000	$ 6,180	11.9%	3.0%
C. In-Kind Admin/Services	**$ 46,495**	**$ 48,223**	**$ 138,000**	**$ 143,540**	**186.2%**	**4.0%**
Insurance	$ 33,280	$ 34,611	$ 68,000	$ 70,040		
Bellevue IT Services	$ 13,215	$ 13,611	$ 70,000	$ 73,500		
D. Professional Services / Consulting	**$ 120,750**	**$ 121,523**	**$ 87,849**	**$ 91,041**	**-27.7%**	**3.6%**
Consultant Contracts	$ 25,750	$ 26,523	$ 27,849	$ 29,241		
Outside Legal Counsel	$ 95,000	$ 95,000	$ 60,000	$ 61,800		

FINAL 2027-28 ARCH Administrative Budget

Adopted by the ARCH Executive Board

June 2026

	2025-2026 Adopted Budget		Proposed 2027-28 Budget			
	2025	2026	2027	2028	% change '26-'27	% change '27-'28
II. TOTAL INCOME	**$ 2,720,754**	**$ 2,827,690**	**$ 3,022,407**	**$ 3,179,284**	**6.9%**	**5.2%**
A. Member Contributions (General Fund $)	**$ 2,377,357**	**$ 2,460,218**	**$ 2,646,426**	**$ 2,781,886**	**7.6%**	**5.1%**
Beaux Arts Village	$ 3,187	$ 3,294	$ 3,543	$ 3,725	**7.6%**	**5.1%**
Bellevue	$ 600,541	$ 622,327	$ 664,125	$ 697,710	**6.7%**	**5.1%**
Bothell	$ 172,748	$ 178,110	$ 195,861	$ 206,246	**10.0%**	**5.3%**
Clyde Hill	$ 11,205	$ 11,553	$ 12,314	$ 12,967	**6.6%**	**5.3%**
Hunts Point	$ 3,187	$ 3,294	$ 3,543	$ 3,725	**7.6%**	**5.1%**
Issaquah	$ 157,108	$ 162,807	$ 173,157	$ 181,914	**6.4%**	**5.1%**
Kenmore	$ 88,579	$ 91,517	$ 97,742	$ 102,824	**6.8%**	**5.2%**
Kirkland	$ 366,910	$ 380,220	$ 405,092	$ 425,577	**6.5%**	**5.1%**
Medina	$ 10,538	$ 10,865	$ 11,560	$ 12,173	**6.4%**	**5.3%**
Mercer Island	$ 95,259	$ 98,405	$ 103,925	$ 109,334	**5.6%**	**5.2%**
Newcastle	$ 50,076	$ 51,819	$ 55,293	$ 58,124	**6.7%**	**5.1%**
Redmond	$ 293,990	$ 304,655	$ 338,315	$ 355,423	**11.0%**	**5.1%**
Sammamish	$ 243,510	$ 251,257	$ 266,409	$ 280,434	**6.0%**	**5.3%**
Woodinville	$ 47,952	$ 49,440	$ 57,066	$ 59,991	**15.4%**	**5.1%**
Yarrow Point	$ 4,615	$ 4,758	$ 4,730	$ 4,981	**-0.6%**	**5.3%**
King County	$ 227,952	$ 235,897	$ 253,751	$ 266,740	**7.6%**	**5.1%**
B. Bellevue Detail (General Fund + 1590)	**$ 776,623**	**$ 814,799**	**$ 860,106**	**$ 905,108**	**6%**	**5%**
Cash Contributions	$ 315,522	$ 338,836	$ 270,311	$ 283,712	**-20%**	**5%**
In-Kind Contributions	$ 461,101	$ 475,963	$ 589,795	$ 621,397	**24%**	**5%**
Personnel (Gen Fund + 1590)	$ 414,606	$ 427,740	$ 451,795	$ 477,857		
Insurance	$ 33,280	$ 34,611	$ 68,000	$ 70,040		
IT Services	$ 13,215	$ 13,611	$ 70,000	$ 73,500		
C. Other Income	**$ 167,315**	**$ 175,000**	**$ 180,000**	**$ 190,000**	**2.9%**	**5.6%**
Administrative Fees	$ 165,000	$ 135,000	$ 100,000	$ 100,000		
Interest Earnings	$ 2,315	$ 40,000	$ 80,000	$ 90,000		
III. RESERVES, CONTINGENT INCOME AND EXPENSES						
Note: This section expresses intended use of any excess revenues above levels needed to cover basic operating costs, as authorized by the ARCH Board, and/or any agreement by an ARCH member to fund work under section 13 of the ARCH Interlocal Agreement						
A. Contingent Expenses	**$ 450,000**	**$ 450,000**	**$ 500,000.00**	**$ 500,000.00**	**11%**	**0%**
Staffing/Administrative Expenses	$ 150,000	$ 150,000	$ 200,000.00	$ 200,000.00		
Other Services/Consulting	$ 300,000	$ 300,000	$ 300,000.00	$ 300,000.00		
B. Contingent Revenue	**$ 450,000**	**$ 450,000**	**$ 500,000.00**	**$ 500,000.00**	**11%**	**0%**
Excess Administrative, Service Fees	$ 150,000	$ 150,000	$ 150,000	$ 150,000		
Grant Funding	$ 145,000	$ 145,000	$ 150,000	$ 150,000		
Board-Approved Reserves	$ 155,000	$ 155,000	$ 200,000	$ 200,000		

ARCH WORK PROGRAM: 2027-28

Adopted June 2026

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Attachment A: Member Jurisdiction Work Program Summaries

Introduction and Priorities for 2027-28

A Regional Coalition for Housing is a partnership of King County and East King County Cities that has successfully collaborated for over three decades to preserve and increase housing for low and moderate income households. ARCH works with its members to develop housing policies, strategies and regulations; efficiently administer housing programs; coordinate city investments in affordable housing; and assist people looking for affordable rental and ownership housing. The ARCH Work Program includes services that ARCH provides to individual member jurisdictions, as well as shared programs and activities coordinated for the benefit of all ARCH members.

2027-28 Priorities

In 2027-28, ARCH will elevate the following priorities in its Work Program:

1. Continue to expand the pipeline of affordable housing projects in East King County through partnerships and development of special projects, including projects on public, nonprofit and faith-owned land.
2. Facilitate and advance proposals for dedicated revenue sources for affordable housing in East King County and ensure that countywide sources benefit ARCH communities.
3. Implement education and engagement efforts with ARCH member stakeholders (including staff, planning commissioners, elected officials) and community members to increase affordable housing support, connections and leadership in the region.
4. Convene coalition members to develop targeted legislative priorities related to funding for affordable housing, reducing barriers to affordable housing development, and supporting regional approaches to affordable housing.
5. Complete implementation of select recommendations from ARCH's Governance Study to streamline decision-making, increase alignment and empower the coalition to advance ARCH's mission.
6. Support preservation of existing affordable housing through policy and funding solutions
7. Manage continued growth in the ARCH Rental Program by evaluating ways to redistribute staff resources and streamline program implementation.

I. AFFORDABLE HOUSING INVESTMENT

A. Local Investment Coordination and Administration

ARCH works on behalf of members to recommend and implement investment of public funding for the development and preservation of affordable housing. ARCH manages multiple types of funding through coordinated processes aimed at maximizing the impact of local investment and streamlining access to capital for affordable housing developers. Current programs include:

- **ARCH Housing Trust Fund**. Pooled funds contributed by ARCH members for investment in eligible projects anywhere within the ARCH sub-region.
- **Bellevue Housing Stability Program and Affordable Housing Fund**. Local 0.1% sales tax funds authorized by HB 1590 for capital, operations and maintenance and services in eligible projects within Bellevue; Fee in lieu funds and other one-time funds reserved for affordable housing.
- **Issaquah Inclusive Housing Investment Pool**. Local 0.1% sales tax funds authorized by HB 1590 and other local funds for eligible projects within Issaquah.
- **Other Local Housing Investments.** Other local funds that may be administered by ARCH in coordination with the Trust Fund include fee in lieu funds, levy funds, REET funds or other sources directed by individual cities.

ARCH's responsibilities fall into the following categories:

Investment Planning

- **Parity Goals.** Maintain annual goals for individual member investments through the ARCH Housing Trust Fund, while pursuing broader strategies to increase overall investment levels in affordable housing in East King County.
- **Project Pipeline Management.** Work with member cities and project sponsors to develop a robust pipeline of projects to be funded over the next five years (see related work on special projects, below). Actively vet potential projects, and lead funding policy and prioritization discussions with the ARCH Executive Board to facilitate planning and decision-making.
- **East King County Development Capacity.** Support existing affordable housing developers and owners, and work to expand the pool of development organizations interested in working in East King County. Connect East King County community-based organizations with developers, funding opportunities, and other resources geared at community driven development.

Funding Recommendations and Coordination

- **Competitive Annual Funding Round**. Advertise the collective set of available funds and manage competitive processes on behalf of member cities. Develop funding priorities and evaluation criteria for decision-makers, review funding applications and facilitate coordinated recommendations. For the ARCH Housing Trust Fund, facilitate final recommendations by the ARCH Executive Board and approvals through member councils.

    - **Eastside Investment Committee.** In 2027-28, implement a streamlined advisory process that enhances funding coordination, leverages local dollars and ensures expert advice to members.
- **Public Funding Coordination**. Work collaboratively with public funders at the State and local levels to promote shared affordable housing goals and equitable geographic distribution of resources. Review and provide input to other funders for Eastside projects that apply for County (HOF, RAHP, HOME, TOD, etc.) and State (Tax Credit, State Housing Trust Fund, CHIP) resources. Provide input to the King County Joint Recommendations Committee (JRC) on behalf of participating Eastside jurisdictions. Assist with evaluating and making a recommendation regarding CDBG allocations for affordable housing.
- **Private Funding Coordination**. Work with private investors and lenders to maximize leverage of ARCH members' investments into affordable housing and negotiate public benefits from investment of housing funds. Engage with WSHFC on alignment of the ELAP and Evergreen Housing Impact Fund, both funded by Microsoft, to advance projects in the ARCH pipeline. Coordinate with Amazon to ensure projects in ARCH pipeline are considered for Amazon Housing Equity Fund program.

Contracting and Reporting

- **Contract Development and Administration.** Maintain updated standard legal templates. Prepare contract documents with legal counsel and facilitate execution of contracts with the Administering Agency (Bellevue). Review and approve disbursement of funds to awarded projects in accordance with executed contracts.
- **Reporting.** Maintain data for required reporting, including:
    - Centralized Trust Fund Reports. Work with Administering Agency to maintain records and produce regular financial reports for ARCH Trust Fund accounts.
    - HB 1406 Reports. Implement procedures to manage contributions, commitments and expenditures of pooled sales tax revenue authorized by HB 1406. Work with the Department of Commerce to ensure timely and complete reporting in compliance with state requirements.

B. Special Projects and Technical Assistance

ARCH provides expertise to advance special projects and initiatives that require unique financing, land use or partnership strategies that leverage significant development opportunities, including projects on underutilized public, nonprofit or faith community property. Activities include:

Surplus/Underdeveloped Public Property. Assist with evaluation of surplus or underutilized public property for suitability of affordable housing. Complete financial feasibility studies to inform potential property offerings and advise on strategy. Support ARCH members through the stages of feasibility analysis, RFP development, property offering, developer selection and contracting.

Nonprofit and Faith-Owned Land. Engage and provide technical assistance to nonprofit and faith community property owners interested in supporting affordable housing. Provide referrals and recommendations, coordinate with local planning efforts and facilitate potential partnerships.

Transit-Oriented Development Sites. Assist cities with advancing and coordinating affordable housing projects near transit. Partner with Sound Transit, King County Metro and other public agencies to maximize opportunities on public property. Current opportunities include sites in Bel-Red, Wilburton, Marymoor, Kirkland, Bothell, and Kenmore.

Strategic Predevelopment Investment. With approval of the Executive Board, invest in 3rd party predevelopment studies such as design, survey, geotechnical, environmental or other professional services, to investigate feasibility of special projects.

C. Preservation and Asset Management

ARCH oversees contracts and regulatory agreements with owners of projects supported through direct investment, and coordinates with property owners and other funders to ensure the long-term preservation and sustainability of existing affordable housing. Activities include:

Loan Monitoring and Evaluation

- Monitor project income and expenses to determine cash flow payments
- Conduct long-term sustainability monitoring of projects and owners including tracking physical capital needs and financial performance of properties.
- Work with legal counsel to review and approve requests for contract amendments, subordination and other agreements
- Coordinate with WSFHC, per an established MOU, to monitor properties and streamline processes for owners and funders.
- Collect annual compliance data and evaluate program beneficiaries

Support Recapitalization and Long-Term Sustainability

- Proactively problem-solve financial and/or organizational challenges in partnership with project owners and other funders
- Support ARCH borrowers with refinancing and rehabilitation efforts to extend useful lives of buildings, strength property financials, and improve housing quality for residents
- Support owners in connecting with Energy Smart Eastside or other efficiency programs that provide incentives to cover rehabilitation expenses, improve operational efficiency, and improve resident health and safety.

Preservation of At-Risk Affordable Housing

- Work with member cities to facilitate acquisitions or other strategies to preserve existing housing where affordability is at risk of being lost, including at-risk manufactured housing communities and naturally occurring affordable housing.
- Assist with responding to notices of sale of HUD assisted properties received by member cities, or other information indicating an impending loss of existing affordable housing.

II. HOUSING POLICY AND PLANNING

A. Local Policy, Planning and Code Development

ARCH provides assistance directly to member jurisdictions on a range of local planning efforts (see *Attachment A* for more detail). These efforts may take different forms, such as:

- **Housing Element Updates**. Work with members to update comprehensive plan housing elements (may include data analysis, policy writing, outreach, presentations, etc.)
    - Assist with understanding and complying with new housing-related requirements under the Growth Management Act and Countywide Planning Policies.
    - Prepare an east King County housing needs analysis with focused analyses for each city—including projected affordable housing needs—to fulfill GMA requirements.
- **Housing Strategy and Action Plans**. Assist members to prepare housing strategies to implement housing elements and create council work plans. Current local plans and strategies may be found on ARCH's website.
- **Incentive Program Design and Economic Analysis.** Provide economic analysis and policy and program development support to design local housing incentive programs, including height/density/FAR bonuses, property tax exemptions, impact fee waivers, parking reductions and other incentives. Provide standard tools or models that can be used by member cities/staff to evaluate and design their individual programs.
- **Land Use Code Amendments.** Assist city staff on land use and other code amendments in order to implement comprehensive plan policies.
- **Other Support.** Other areas in which ARCH could provide support to member cities include but are not limited to: review of tenant protection regulations, preservation of valuable community housing assets, assistance to households displaced by development activity, or negotiation of agreements for specific development proposals.

Coordination of Local Efforts

ARCH also provides support to facilitate collaboration and alignment of local planning efforts, including:

- **ARCH Liaisons.** Convene a regular meeting of member housing staff working on relevant policy, planning and programs to share knowledge, identify best practices and create peer connections.
- **Data Collection, Analysis and Reporting.** Maintain and provide reporting on local housing and demographic data, buildable lands, and members' progress toward meeting GMA and CPP housing requirements. Document members' investment in affordable housing in other jurisdictions and reflect these contributions in ongoing reporting.
- **Incentive/Inclusionary Housing Program Policies.** As program implementation issues arise, assist member jurisdictions to develop coordinated policy solutions that incorporate input from the diverse range of stakeholders. Work with member city staff to develop code amendments that adapt programs to new knowledge and best practices (e.g., monitoring fees, rent limit policies, etc.).
- **Implementation of State Legislation.** Coordinate members implementing state legislation with affordable housing components, such as HB 1494 (TOD Bill). Support may include

convening working groups, coordinating community engagement efforts, and recommending common approaches to ensure effective program administration.

Information Systems. Maintain a centralized ARCH database of affordable housing programs, projects, properties and investments to support ongoing reporting, program evaluation and efficient work streams. Continue to refine and enhance the database to meet local planning and program needs, facilitate reporting on local and regional progress in meeting affordable housing needs at various income levels, and inform program and funding policies and priorities.

B. State and Regional Policy and Funding Engagement

ARCH supports policy and planning activities at the state and regional level for the benefit of ARCH members, with a focus on targeted policy efforts that increase funding and reduce barriers that contribute to the cost of affordable housing development.

Long-Term Funding/Dedicated Revenue Strategy. Continue work on a long-term funding strategy for the ARCH Trust Fund. Facilitate conversations with member cities on identifying and exploring dedicated sources of revenue for affordable housing at the local and regional level (e.g., REET, property tax levy, commercial linkage fee, etc.). Provide relevant data and develop options for joint or individual revenue approaches across ARCH member cities and help inform potential shared state legislative priorities to authorize local options for funding.

Support for Sub-Regional Collaboration. Support policies that encourage and incentivize sub-regional collaboration such as giving "credit" to jurisdictions that pool resources and make investments in affordable housing in neighboring jurisdictions.

Regional Planning Efforts. ARCH will participate in broader regional planning efforts to advance Eastside priorities and ensure that the perspectives of communities in East King County are voiced in regional housing and homelessness planning. Examples include:

- King County GMPC Affordable Housing Committee / Housing Inter-Jurisdictional Team
- King County Dedicated Revenue Work Group

State Legislative Policy. ARCH supports members to develop and advance targeted state legislative priorities related to funding for affordable housing and/or reducing barriers to affordable housing development. Activities include:

- Convene coalition members and engage the Executive Board and ARCH Council of Elected Officials (ACE) to identify strategic legislative priorities for member councils' consideration.
- Coordinate and explore opportunities to partner with relevant organizations working on affordable housing (e.g., AWC, SCA, WLIHA, HDC, Black Home Initiative).
- Collaborate with ARCH members' government relations and other key personnel to support implementation of identified legislative priorities, including providing analysis and talking points, informing strategy, coordinating advocacy efforts, and providing timely updates.
- Provide presentations to member councils regarding legislative priorities and updates during or after the legislative session.

III. HOUSING PROGRAM IMPLEMENTATION

A. Affordable Housing Incentive and Inclusionary Programs

ARCH partners with member cities to administer local housing incentive and inclusionary programs, including mandatory inclusionary, voluntary density bonus, multifamily tax exemption (MFTE) and other programs. Existing programs administered by ARCH include:

Jurisdiction	Incentive/Inclusionary Programs
Bellevue	Inclusionary program, voluntary density bonuses, MFTE, impact fee waivers.
Bothell	Inclusionary housing, voluntary height bonus, MFTE.
Issaquah	Development agreements, voluntary and inclusionary programs, impact and permit fee waivers.
Kenmore	Development agreements, voluntary and inclusionary programs, MFTE, impact fee waivers.
Kirkland	Inclusionary program, impact fee waiver, MFTE.
Mercer Island	Voluntary height bonuses, impact fee reductions.
Newcastle	Inclusionary program, voluntary density and FAR bonuses,
Redmond	Inclusionary program, MFTE, impact fee waivers.
Sammamish	Inclusionary and voluntary density bonuses, impact fee waivers.
Woodinville	Inclusionary program, MFTE.
King County	Development agreements.

ARCH roles and responsibilities typically include:

- Work with member city staff and legal counsel to align incentive and inclusionary programs with a unified set of administrative policies, practices and templates for legal agreements
- Work with developers/applicants and city staff to establish and communicate applicability of codes and policies to proposed developments
- Develop contracts and covenants containing affordable housing requirements:
    - Review and approve proposed affordable housing (unit count, location/distribution, bedroom mix, and quality)
    - Draft agreements, ensuring city specific requirements are captured (Bellevue MFTE rent stabilization, parking inclusion and relocation assistance)
    - Coordinate with city staff, and development team, to ensure timely review, execution and recordation of agreements

- Oversee MFTE process including:
    - Review and recommend approval of MFTE applications
    - Draft MFTE conditional and final certificates for city approval
    - Register MFTE certificates with County Assessor and file annual MFTE reports with State Commerce
- Review and recommend approval of alternative compliance proposals
    - For fee in lieu projects, calculate fees and ensure execution of accompanying agreement if required
- Support cities on implementation of middle housing code updates as needed.
- Maintain project pipeline and transition projects to applicable teams
- Track city incentive programs across member-cities and update ARCH website as needed
- Provide periodic review of project pipeline for each municipality
- Provide ad hoc reporting on project data as requested
- On-going compliance monitoring (see ARCH Rental and Homeownership Programs, below).

B. ARCH Rental Program

ARCH provides long-term oversight of affordable housing created through city policies to ensure stewardship of these critical public assets for residents, owners and the broader community. For rental housing, this includes:

- Lease-Up. Ensure implementation of affordable housing requirements during lease-up of new properties.
- Compliance Monitoring. Ensure compliance with rent and income restrictions through timely annual report reviews and supplemental on-site file audits. Implement standard remedies for non-compliance, and work with member jurisdictions when enforcement efforts are needed.
- Training and Technical Assistance. Provide ongoing training and technical assistance to property managers
- Program Guidance. Maintain written standards for eligibility, leasing and other program requirements and communicate updated annual income and rent limits
- Resident Support. Respond to tenant issues and questions, mediate issues between properties, tenants and prospective renters, maintain renter resources and provide appropriate referrals.
- Housing Search. Maintain a web-based affordable housing rental search tool, including updating rental options and area median income data.

C. ARCH Homeownership Program

ARCH serves as the steward of affordable resale restricted homes created through local policies and programs. Activities include:

- Marketing and Buyer Selection for New Homes. Coordinate with developers and listing agents to market and select buyers for new construction homes.

- Resales. Oversee resales to ensure ongoing compliance with affordability, buyer eligibility and other program requirements and collect program fees to ensure sustainable operations
- Monitoring. Implement policies and procedures for monitoring compliance and work with cities to address non-compliance.
- Property Taxes. Coordinate with the King County Assessor to ensure affordable property tax assessments for eligible ARCH homeowners.
- Homeowners Communication. Distribute annual communications with relevant homeowner resources and respond to homeowners in financial distress.
- Program Documents. Maintain program guides and FAQs and work with member planning and legal staff to make improvements to boilerplate legal documents.
- Foreclosure prevention and homeowner support. Support homeowners in financial distress and preserve homes at risk of foreclosure. Explore strategies to support ARCH homeowners facing HOA special assessments.
- Lender Partnerships. Build relationships with lenders to improve ARCH homebuyers' access to financing options.
- Downpayment Assistance. Implement recommended updated to the East King County Downpayment Assistance program with the Washington State Housing Finance Commission to provide effective financial assistance to income-eligible first-time homebuyers in East King County.
- Preservation. Explore strategies to preserve expiring units and re-capture lost affordability.

IV. MEMBER EDUCATION, ENGAGEMENT AND COMMUNITY OUTREACH

A. Education Efforts and Elected Official Engagement

ARCH leads education and engagement efforts to build understanding, support and commitment to affordable housing, key policy and funding tools, and collaboration through ARCH. This may take a variety of forms, including:

- **Newly Elected Officials Orientation.** Offer ARCH orientation sessions for newly elected local officials each year. This orientation will provide information about affordable housing in East King County and the role ARCH plays in supporting member jurisdictions.
- **ARCH Council of Elected Officials.** Work with the ARCH Executive Board to determine if the ARCH Council of Elected Officials (ACE) should transition from a pilot to a permanent structure. If so, support ACE meetings and work with individual ACE members ahead of meetings to allow them to present on best practices and resources. Maintain contact with ACE members to ensure ACE meetings are achieving desired results.
- **Educational Reports and Presentations.** Prepare and deliver reports and presentations to councils, planning commissions and member staff and the community on current housing conditions, successful housing policies and programs, and related topics.
- **Annual ARCH Celebration.** Organize an annual event to celebrate accomplishments such as local affordable housing investments, planning accomplishments, or other milestones. Invite key partners to share successes and strengthen collaboration, and support related events led by other organizations.
- **Federal Delegation Support.** ARCH will work with its federal delegation to understand affordable housing challenges and advance housing opportunities in East King County. This includes participating in affordable housing tours while members of US Congress are in their home districts.

B. Community Outreach, Communications, and Assistance for the Public

Office Hours. Provide published office hours for appointments or walk-in customer service. Open office hours will be advertised on the ARCH website and ARCH Facebook page and shared with partner organizations.

ARCH Mailing List and Assistance for Community Members Seeking Affordable Housing.

- Maintain up-to-date information on affordable housing in East King County (rental and ownership) and distribute to people looking for affordable housing.
- Continue to maintain a mailing list of households interested in affordable ownership and rental housing and advertise newly available housing opportunities.
- Work with other community organizations and public agencies to develop appropriate referrals for different types of inquiries received by ARCH (e.g., rapid re-housing, eviction prevention, landlord tenant issues, building code violations, fair housing complaints, etc.).

ARCH Website and Other Communications Channels

- Continually update and build on information in the ARCH website to reach various audiences including affordable housing seekers, property managers and others.
- Provide information on the most urgently needed resources in the community, including rental assistance, no-cost legal services, mortgage assistance, and senior resources available in East King County.
- Encourage ARCH members to link to these shared resources from their websites.
- Utilize other communication channels to share useful information, such as short explainer videos, a quarterly e-newsletter, and social media channels.

Community Engagement and Outreach

- Host ARCH events to share information about ARCH programs with diverse communities
- Participate in city and community events and build connections with community groups, faith communities, developers, nonprofits and others interested in housing issues.
- Build relationships and share information with community-based organizations (CBOs) to cultivate knowledge and interest in affordable housing
- Hold an annual "Together in Housing" event geared towards engaging CBOs regarding ARCH's affordable housing programs.
- Advise and support ARCH members in seeking feedback from their community members regarding affordable housing policies

C. Equitable Access to Affordable Housing in East King County

Affirmative Marketing of Rental and Homeownership Opportunities. Using ARCH's database of CBOs (including many that serve communities of color and immigrant and refugee communities), provide timely notices regarding new affordable housing. Provide CBOs with guidance as needed to support their networks in accessing these units.

Increasing Access to Homeownership. Implement policies and partnerships to increase access to homeownership for households historically excluded and to increase homeownership rates for populations that have seen a decline in homeownership levels in Washington State. Sustain existing partnerships with King County Housing Authority's Dreams to Keys program, WSHFC Covenant Homeownership Program, and other partners, and continue to develop additional partnerships. Collect and analyze data on existing programs to determine potential gaps in access by different populations.

Black Home Initiative. With the ARCH Executive Board, work to consider becoming an official member of the Black Home Initiative, allowing East King County to become a part of policy, outreach and engagement work aimed at increasing Black homeownership rates across the region.

V. ADMINISTRATION

A. Administrative Procedures

Maintain administrative procedures that efficiently and transparently provide services to ARCH members and the public. Activities include:

- Prepare the ARCH Budget and Work Program and ensure equitable allocation of administrative costs among ARCH members.
- Prepare quarterly budget and work program progress reports, Trust Fund reports, and monitor expenses to stay within budget.
- Establish and maintain an Eastside Investment Committee, including recruitment of members with expertise in housing finance, development and operations.
- Staff the Executive Board.
- Staff the ARCH Council of Elected Officials.
- Work with Administering Agency to streamline financial systems.
- Maintain updated bylaws and ensure timely renewal of the ARCH Interlocal Agreement.

B. Organizational Assessment and Planning

The ARCH Executive Board will continue to evaluate and plan for ARCH's organizational capacity to accomplish its Work Program and broader mission, including its organizational structure, legal structure, staffing resources, capital resources and other aspects of the organization. This includes considering staffing options to manage the growing number of affordable units in the ARCH Rental and Homeownership Programs.

Since 2024, ARCH has advanced actions under its Strategic Plan to *Build More Affordable Housing Faster*, including organizational changes aimed at streamlining decision-making, empowering the coalition to tackle major policy challenges, and increasing education and engagement of elected officials. In 2027-28, ARCH will complete implementation of recommendations from its Governance Study, including determining whether to advance any amendments to the ARCH Interlocal Agreement. The Board will continue to monitor progress on ARCH's Strategic Plan and make adjustments to respond to new conditions and opportunities.

As requested, the Board may evaluate opportunities for ARCH to support non-member cities interested in creating affordable housing in north and east King County. Such collaboration should provide mutual benefits and may take the form of agreements to provide services for specific projects.

Attachment A

Member Jurisdiction Work Program Summaries

ARCH provides a wide range of services that support individual members with *Affordable Housing Investment*, *Special Projects, Local Policy and Planning, Program Implementation* and *Outreach and Engagement*. The following summaries describe expected services for individual members over the 2027-28 timeframe. These summaries may be updated as new plans, policies, programs or projects are established.

As members update their individual work plans, ARCH will prioritize member requests for services using the following criteria:

- Clarity. The scope, timeline and ARCH's desired role in the plan or project is clearly defined.
- Impact. The plan or project is expected to result in greater production or preservation of affordable housing.
- Leadership Support. The plan or project is a high priority for the jurisdiction and is supported by city leadership
- Timeliness. The jurisdiction has a unique opportunity to advance supportive policies or projects, and the opportunity may be missed if not advanced in a timely fashion.
- ARCH's Value. ARCH's participation would add significant value toward achieving affordable housing outcomes due to our unique expertise. In addition, the level of effort needed from ARCH is feasible and appropriate based on the potential impact of the plan, policy or project.
- Value for Coalition. The results of the work will be useful to other ARCH member jurisdictions who anticipate undertaking similar efforts.

Quick Links:

Beaux Arts, Clyde Hill, Medina, Hunts Point, Yarrow Point - ARCH Work Program A-2

Bellevue - ARCH Work Program A-3

Bothell - ARCH Work Program A-6

Issaquah - ARCH Work Program A-7

Kenmore - ARCH Work Program A-9

King County - ARCH Work Program A-10

Kirkland - ARCH Work Program A-11

Mercer Island - ARCH Work Program A-13

Newcastle - ARCH Work Program A-14

Redmond - ARCH Work Program A-15

Sammamish - ARCH Work Program A-17

Woodinville - ARCH Work Program A-18

Beaux Arts, Clyde Hill, Medina, Hunts Point, Yarrow Point - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds or other local funds contributed to Trust Fund from Clyde Hill, Medina, Hunts Point, and Yarrow Point. Provide reporting to the State on HB 1406 funds from Clyde Hill, Medina and Yarrow Point.
Public surplus / underutilized property	Support evaluation of affordable housing development options on underutilized properties as opportunities arise, including on potential property in Clyde Hill and Medina. Help to analyze cost effectiveness and financial feasibility of various options.
Nonprofit/faith owned property	Support evaluation of faith owned property for potential affordable housing development, if available.

Local Policy and Planning

Item	*Description / ARCH Support*
Regulatory flexibility	Engage in conversations with Department of Commerce and regional partners on a mechanism to allow credit to be applied for local targets from subregional investment.
Land use, tax and financial incentives for affordable housing	Support development of an affordable housing fee in lieu program in Clyde Hill – provide updated economic analysis as requested. Assist with exploration of a potential affordable ADU tax exemption program in Yarrow Point, including outreach to other ARCH members and King County to gauge broader interest and feasibility.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education on housing	Provide support to staff as needed on communications materials and outreach to the community on questions related to affordable housing development and housing targets.

Bellevue - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds and other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Bellevue Housing Stability Program (HSP)	On an annual basis, verify and advertise available HSP funds for capital, operating and maintenance and services funds. Solicit application interest and provide in-depth review of funding applications. Develop recommendations with Bellevue staff, ensuring coordination with the Trust Fund and other regional and state funding processes. Coordinate with City staff and present recommendations to the Bellevue City Council for approval. Prepare contract documents in consultation with legal counsel and facilitate approval of contracts. Review and approve disbursement of funds to awarded projects in accordance with executed contracts. Maintain contract data and assist with regular reporting to the Bellevue City Council. Provide advice and support for other City initiatives funded through HSP, such as acquisition and preservation partnerships. Support may include assisting with overall outreach and engagement, evaluation of project feasibility, development of funding terms and conditions and preparation of project agreements. Collaborate with housing and human services staff to evaluate program outcomes and recommend updates to the HSP framework.
Public surplus property	Continue to support Wilburton TOD and Kelly TOD projects on city-owned land. This includes updating templates to accommodate 99-year leases and a pre-development award for Wilburton. Continue to support Office of Housing to explore re-use of underutilized Bellevue School District properties for housing. Support may include partnership strategy, potential partnership agreements, development of funding terms and conditions if needed.
Nonprofit/faith owned property	Support nonprofits and faith-based organizations interested in taking advantage of the city's C1 Density Bonus program by providing program eligibility consultation, preliminary funding strategy support and connections to affordable housing developers/organizations This could include initial meetings with Overlake Presbyterian Church and ongoing conversations with Jubilee Reach. Continue to monitor and advance development progress of Forest Edge and Peter's Ridge.

Other funding strategies and programs	Support other investments (fee in lieu, CIP funds, etc.) from Bellevue's Affordable Housing Fund as funds become available. Support includes advertising, marketing, reviewing applications, developing recommendations in coordination with HSP and Trust Fund processes, and contracting. Support analysis and implementation of relevant funding strategies and programs from Bellevue's Affordable Housing Strategy: • Advise on the implementation of the Flexible Project Fund to provide expedited short-term loans to acquire NOAH properties for affordable housing. • Explore new local revenue sources for affordable housing such as levies, increment revenue, fees and bonding, with consideration for regional coordination and the need for supportive services. • Assess the state of the existing affordable housing portfolio for operational and maintenance need Coordinate and provide guidance to Bellevue's Environmental Stewardship Initiative (ESI) to make sustainability programs and funding accessible and useful to affordable housing owners and low-income households.

Local Policy and Planning

Item	*Description / ARCH Support*
Land use, tax and financial incentives for affordable housing	Support analysis and implementation of relevant land use and tax incentives from Bellevue's Affordable Housing Strategy: • HOMA MFTE • BelRed upzones and MFTE • TOD bill implementation • C-1 expansion (2027) • Sales and use tax exemption for utilization of vacant parking lots for affordable housing
Housing diversity	Work with Office of Housing and Development Services to analyze pathways to remove barriers to middle housing.
Regulatory flexibility / reducing barriers	Support implementation of HB 2266 (STEP Housing).
Streamline processes	ARCH will support analysis of these items: • Exempt certain affordable housing projects from design review • Consider expanding eligibility of expedited permitting and fee waiver program to more affordable housing projects • Create and recommend a process to acquire and hold land for the development of affordable housing

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for Bellevue's incentive programs, including: • MFTE program (8, 12 and 20-year nonprofit homeownership projects) • Voluntary bonus programs (citywide, Downtown, and East Main TOD, and C1), • Mandatory inclusionary zoning (BelRed, Eastgate, Neighborhood Mixed Use, and other mixed-use districts citywide) • Transportation fee waiver • Permit fee reduction Implement SOPs with DS and OH to coordinate work streams across departments.
Rental Program	Monitor 647 affordable rental units in 27 existing projects. Provide lease-up support, training and monitoring for new rental projects as they come online.
Homeownership Program	Steward 67 existing affordable ARCH homes in Bellevue. Work with OH to explore options for reinvestment in ARCH homes.

Outreach and Engagement

Item	*Description / ARCH Support*
Housing access and education	Support creation of an education and communication plan for regular community dialogue on housing needs and the benefits of housing choices. • Create accessible and easy to understand resources guides for homeowners, tenants, and landlords to increase housing stability in the community. • Work with ARCH to create a centralized, user-friendly hub for affordable housing seekers. Implement improvements like creating a centralized affordable housing search tool; develop a step-by-step housing application guide; improving accessibility; and language access.

Bothell - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406 funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Public surplus property	BRIDGE Bothell United Methodist Church Project - Assist the city, BUMC and developer as needed to help the project close successfully; Assist the city with CHIP contracting support; coordination with WSHFC to support developer in securing the expiring HUD Difficult to Develop Designation. Assist with evaluation of remaining City-owned (Lots E, F, G, and city hall lots) or publicly owned property for potential affordable housing development in downtown Bothell.
Nonprofit/faith owned property	Provide support to any nonprofit or religious organizations in Bothell with interest in developing affordable housing on-site through WA state law incentives.

Local Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	Support development and implementation of affordable housing strategies from Bothell's final Housing Action Plan and Downtown Plans (expected adoption in late 2026). Potential HAP actions include continued preservation of manufactured housing, additional evaluation of local renter protection policies on top of state policies, and financial assistance for homeowners to build for ADUs.
Land use, tax and financial incentives for affordable housing	Support continual evaluation, expansion and refinement of Bothell's inclusionary and MFTE policies, as well as implementation of HB 1491 (TOD Bill).

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning, voluntary height bonus and MFTE programs.
Rental Program	Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	N/A

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	Work with Bothell's Communications team, Human Services coordinator, and Community Development on education and outreach for programs such as finding affordable housing, ADU opportunities, financial assistance for preservation of homes for homeowners, etc.

Issaquah - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, HB 1590 (IHIP) or other local funds contributed to Trust Fund. Provide reporting as required.
Issaquah Inclusive Housing Investment Pool (IHIP)	On an annual basis, verify and advertise available IHIP funds through the ARCH Housing Trust Fund process, with priorities established by the City of Issaquah. Review IHIP applications and prepare staff reports. Facilitate recommendations and award approval in tandem with Trust Fund recommendations. Administer approved awards through Issaquah's ARCH Trust Fund account. Review and approve disbursement of funds to awarded projects in accordance with executed contracts. Maintain contract data and assist with reporting to Issaquah City Council.
Trailhead Transit-Oriented Development	Prepare and administer approved capital contracts and covenants for KCHA and LEO. Provide marketing support when project opens in 2028.
Public surplus / faith-owned property	Provide technical assistance to Our Savior Lutheran Church and/or other faith communities or nonprofits with underutilized land.

Local Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	On an annual basis, prepare housing-related data for Issaquah's housing dashboard. Provide advice and guidance for Issaquah's Housing Strategy update in 2027.
Land use, tax and financial incentives for affordable housing	Provide policy, economic analysis and fiscal impact analysis for updates and potential expansion of Issaquah's MFTE and IZ programs in Central Issaquah. Help to evaluate potential projects/opportunities that arise under current or amended Development Agreements (e.g., Lakeside, Rowley) and prepare contractual agreements as needed.
Regulatory flexibility / reducing barriers	Provide feedback on City's proposals to reduce code-related barriers to housing development in Central Issaquah.
Streamline processes	Connect Issaquah with other jurisdictions pursuing similar efforts regarding pre-approved ADU plans.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for Central Issaquah bonus program, pioneer program, inclusionary zoning, fee waiver and MFTE programs.
Rental Program	Monitor 104 affordable rental units in 6 existing projects. Facilitate timely communication with property owners/managers and the city regarding rental units with expiring rent restrictions (i.e., Highlands at Wynhaven). Provide lease-up support, training and monitoring for any new rental projects coming online. Work with the city to establish alternative monitoring plan for High Street as needed.
Homeownership Program	Steward 277 existing affordable ARCH homes in Issaquah. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements. Support the city with strategies to preserve affordability and support ARCH homeowners facing special assessments or other challenges.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

Kenmore - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds or other local funds] contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Other local investments	e.g., fee-in-lieu, etc.
Public surplus, nonprofit/faith-owned property	Work with City staff, Imagine Housing and Habitat on the Approach (Holt property). Advance other opportunities to site affordable housing in Kenmore, such as near ST3 transit investments, or on other public, nonprofit, and faith-based community property. Help evaluate and identify potential properties, partners, and financing strategies.

Local Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	Develop an updated Housing Strategy Plan and implement associated actions.
Land use, tax and financial incentives for affordable housing	Create updates to the IZ and MFTE programs that consider TOD and expansions to downtown and Lakeside.
Housing diversity	Provide support for evaluating strategies for MHC preservation / anti-displacement policies. Explore other equity and anti-displacement policies.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning, fee exemption, voluntary density bonus and MFTE programs.
Rental Program	Monitor 56 affordable rental units in 1 existing project. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	N/A

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education on housing	Support City and consultant outreach on the development of the updated Affordable Housing Strategy and implementation initiatives.

King County - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Work with the ARCH Executive Board to make award recommendations for annual CDBG allocations from Kirkland, Redmond, and N/E Joint Agreement Cities.
Public surplus property	Work with King County staff to encourage efforts to develop affordable housing on underutilized county property (e.g., King County Metro Park & Rides).

Local and Regional Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	Participate in King County's Housing Action Plan development and implementation.
Land use, tax and financial incentives for affordable housing	Participate in study of MFTE and inclusionary zoning in urban unincorporated King County.
Data and reporting	Support the Affordable Housing Committee in executing the CPP Housing Chapter accountability framework. This includes supporting King County's data collection and reporting on affordable housing production and preservation.

Program Implementation

Item	*Description / ARCH Support*
Rental Program	Monitor 478 affordable rental units in 2 existing projects. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	Steward 236 existing ARCH homes in unincorporated King County. Administer process for expiring covenants in Redmond Ridge East including working with sellers to consider incentives to maintain the home as affordable and remove expired covenants at point of sale as requested. By the end of 2026, there will be 133 homes with in-force covenants.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education on housing, staff outreach events, etc.	N/A

Kirkland - ARCH Work Program

Affordable Housing Investment, Special Projects	
Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds, fee in lieu funds and any other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Other local investments	Support the City to analyze alternative compliance and fee-in-lieu proposals for inclusionary affordable units. Contract for fee-in-lieu funds as available.
Public surplus property	Support city staff in evaluating inclusion of affordable housing and pursuing strategies to maximize affordability for sites that may present future opportunities for City partnership.
Nonprofit/faith owned property	Support City's engagement and technical assistance for faith organizations to consider affordable housing development.
Other property evaluation	Support city engagement with private property owners in the 85th Street Station Area to consider affordable housing development.
Local Policy and Planning	
Item	*Description / ARCH Support*
Housing Plans and Data	Continue to provide affordable housing project data 1-2x/year to support Kirkland's Housing Dashboard. Consider updating Kirkland's Housing Strategy in 2028.
Land use, tax and financial incentives for affordable housing	Support Kirkland's implementation of HB 1859 land use bonuses for faith owned land. Support Kirkland's implementation of HB 1491 related to Transit-Oriented Development. Evaluate affordable housing policies related to any middle housing code updates. Evaluate existing affordable housing requirements citywide. Adopted task on Kirkland's 2026-2028 Planning Work Program.
Housing diversity	Consider updates to optimize middle housing; ARCH to support evaluation related affordable housing policies.
Streamline processes	Evaluate consolidation of low-density zones.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning, fee exemption and MFTE programs.
Rental Program	Monitor 395 affordable rental units in 18 existing projects. Provide lease-up support, training and monitoring for new rental projects as they come online.
Homeownership Program	Steward 60 existing affordable ARCH homes in Kirkland. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

Mercer Island - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer general funds or other local funds contributed to Trust Fund. Provide reporting as required.
Other local investments	Support the City to invest any fee in lieu funds that may be collected through its inclusionary program. Support the City to explore other potential funding sources for affordable housing such as the CHIP program.
Public surplus property	Work with City staff on any potential surplus property as it becomes available.
Nonprofit/faith owned property	Work with local churches and nonprofits as requested to provide them with options for affordable housing production.

Local Policy and Planning

Item	*Description / ARCH Support*
Land use, tax and financial incentives for affordable housing	Support policy and economic analysis regarding affordable housing when implementing land use and MFTE incentives in TOD areas (see HB 1491). Consider land use incentives for faith owned land if potential sites are identified.
Housing diversity	Evaluate affordable housing policies when adopting permanent regulations for middle housing and ADUs.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for local inclusionary and fee reduction programs.
Rental Program	Monitor 28 affordable rental units in 2 existing projects. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	N/A

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

Newcastle - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds or other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Public surplus property	Provide assistance on 3 potential surplus city properties to evaluate affordable housing disposition and development options, identify potential development partners and pursue funding strategies.
Nonprofit/faith owned property	Assist with providing technical assistance to faith organizations with interest in affordable housing development.

Local Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	Provide an updated housing needs analysis to inform the city's housing work plan.
Land use, tax and financial incentives for affordable housing	Assist with evaluating affordable housing incentives and requirements with the updated Newcastle Downtown Plan.
Housing diversity	Assist with evaluating options for affordable housing in any future updates to middle housing codes.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning and voluntary bonus programs.
Rental Program	Monitor 46 affordable rental units in 3 existing projects. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	Steward 6 existing affordable ARCH homes in Newcastle. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

Redmond - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds and other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Other local investments	Supports the City in analysis of alternative compliance and fee-in-lieu proposals for inclusionary affordable units. Contract for fee-in-lieu funds as applicable. Support implementation of other local investments in affordable housing as funds may be appropriate in the budget.
Public surplus property	Collaborate with Redmond and Sound Transit to support affordable housing development on surplus property at Marymoor Station. Assist with financial modeling, funding strategies, RFP development and proposal review. Work with City staff on surplus property/land banking/community land trust/other similar approaches to increasing affordable housing proposals, and explore ARCH-wide approaches to this work.
Nonprofit/faith owned property	Provide technical assistance to one or more faith-based organization planning to develop their property for affordable housing.

Local Policy and Planning

Item	*Description / ARCH Support*
Housing Plans	Provide data and guidance to support Redmond's updated Housing and Human Services Action Plan and contribute to implementation of relevant actions.
Land use, tax and financial incentives for affordable housing	Support evaluation and potential implementation of new MFTE options, including 20-year and 12-year extension options. Help to explore additional incentives to build affordable homeownership housing.
Housing diversity	Continue to refine standards to promote middle housing development and on-site affordable housing production.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning, fee exemption and MFTE programs.

Rental Program	Monitor 923 affordable rental units in 43 existing projects. Provide lease-up support, training and monitoring for new rental projects as they come online.
Homeownership Program	Steward 118 existing affordable ARCH homes in Redmond. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

Sammamish - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds or other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Other local investments	Assist with managing and, when directed by the City, investing Sammamish fee in lieu funds alongside the ARCH Trust Fund, consistent with city guidelines.
Nonprofit/faith owned/public property	Work with public and religious bonus parcel owners on feasibility of their sites for potential affordable housing development.

Local Policy and Planning

Item	*Description / ARCH Support*
Land use, tax and financial incentives for affordable housing	Assist with continued evaluation of affordable housing incentives and requirements in the Sammamish Town Center as well as other centers and future subareas.
Bonus Parcel Capacity Analysis	Support the City in understanding the capacity of bonus parcel sites.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning, fee exemption and density bonus programs.
Rental Program	Monitor 48 affordable rental units in 2 existing projects. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	Steward 7 existing affordable ARCH homes in Sammamish. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements, including 3 new affordable homes at the Brownstones West development.

Outreach and Engagement

Item	*Description / ARCH Support*
Nonprofit/public/faith-based owner and developer outreach	Market the City's affordable housing incentives available to bonus parcels and help to assess feasibility.

Woodinville - ARCH Work Program

Affordable Housing Investment, Special Projects

Item	*Description / ARCH Support*
Annual investment through the ARCH Housing Trust Fund	Administer HB 1406, general funds or other local funds contributed to Trust Fund. Provide reporting to the State on HB 1406 funds.
Public surplus property	Support exploration of potential development of affordable housing on the WDOT Park & Ride.
Nonprofit/faith owned property	Provide support to nonprofit providers (CIRC/Transforming Age) to ensure long-term preservation of existing affordable housing.

Local Policy and Planning

Item	*Description / ARCH Support*
Land use, tax and financial incentives for affordable housing	Help review analysis and share best practices/policies as needed to inform potential expansion of Woodinville's inclusionary zoning and MFTE policies.

Program Implementation

Item	*Description / ARCH Support*
Land use, MFTE, fee waiver incentive program administration	Administer affordable housing code requirements for inclusionary zoning (interim) and MFTE programs and related development agreements. Support contracting and monitoring of affordable housing requirements for the Midtown Woodinville (former Molbak's) development.
Rental Program	Monitor 26 affordable rental units in 1existing project. Provide lease-up support, training and monitoring for new rental projects.
Homeownership Program	Steward 20 existing affordable ARCH homes in Woodinville. Provide pricing, marketing, buyer selection and qualification for new affordable homes produced through city agreements.

Outreach and Engagement

Item	*Description / ARCH Support*
Civic education in housing, staff outreach events, etc.	N/A

King County | Office of the Executive

Executive Girmay Zahilay
Chinook Building, CNK-EX-0800
401 Fifth Avenue, Suite 800
Seattle, WA 98104-2391

September 3, 2026

The Honorable Sarah Perry
Chair, King County Council
Room 1200
C O U R T H O U S E

Dear Councilmember Perry:

This letter transmits the recommended 2027-2028 administrative budget and work program for A Regional Coalition for Housing (ARCH) and a proposed Motion that would, if enacted, approve the first year of ARCH's biennial administrative budget and work program. King County Council's approval of the ARCH administrative budget and work program is required pursuant to the interlocal agreement between King County and ARCH authorized by Ordinance 16898 and extended by resolutions of the ARCH Executive Board.

ARCH is a partnership of King County and 15 north and east King County cities working to preserve and increase housing for low and moderate income households in its service area. The coalition works with other public and private organizations to develop housing policies, strategies and regulations; efficiently administer housing programs; coordinate city investments in affordable housing; and assist people looking for affordable rental and ownership housing.

This proposed legislation would approve the first year of ARCH's 2027-2028 administrative budget and work program as recommended by the ARCH Executive Board on June 11, 2026. The attachment to the proposed Motion includes ARCH's 2027–2028 administrative budget and work program, but the proposed Motion approves only the 2027 portion of the administrative budget and work program, since 2027 is the portion of the ARCH budget that falls within King County's 2026–2027 budgetary biennium. If this legislation is enacted, it would serve north and east King County residents by ensuring ARCH has the necessary budgetary authority in 2027 to operate and fulfill the first year of its biennial work program. I intend to transmit separate proposed legislation to the Council next year to approve ARCH's budget and work program for 2028, after passage of the County's 2028-29 biennial budget.

If approved by all parties, the budget includes a $17,854 increase (7.6 percent) to King County's 2027 ARCH dues compared to 2026, up to $253,751. The change to King County's dues matches the aggregate percent change in contributions from the 13 ARCH member cities whose dues are determined by a per capita formula. The added funding will maintain existing ARCH staffing levels in 2027 and accommodate an increase in compensation for information technology services that the City of Bellevue provides for ARCH. ARCH's overall budget increased 6.9 percent between 2026 and 2027.

ARCH's 2027-2028 work program priorities include:

- Continue to expand the pipeline of affordable housing projects in east King County through partnerships and development of special projects, including projects on public, nonprofit and faith-owned land.
- Facilitate and advance proposals for dedicated revenue sources for affordable housing in east King County and ensure that countywide sources benefit ARCH communities.
- Implement education and engagement efforts with ARCH member stakeholders (including staff, planning commissioners, elected officials) and community members to increase affordable housing support, connections and leadership in the region.
- Convene coalition members to develop targeted legislative priorities related to funding for affordable housing, reducing barriers to affordable housing development, and supporting regional approaches to affordable housing.
- Complete implementation of recommendations from ARCH's Governance Study to streamline decision-making, increase alignment and empower the coalition to advance ARCH's mission.
- Support preservation of existing affordable housing through policy and funding solutions.
- Manage continued growth in the ARCH Rental Program by evaluating ways to redistribute staff resources and streamline program implementation.

This proposed legislation is consistent with King County Countywide Planning Policies (CPP) H-6, H-7, and H-12 which require King County to collaborate with diverse partners such as ARCH on the provision of resources; work cooperatively with subregional collaborations like ARCH to support the development, implementation, and monitoring of strategies that achieve the goals of the CPP Housing Chapter; and address gaps in partnerships, policies, and dedicated resources to meet King County's housing needs.

Thank you for your consideration of this proposed Motion. If you have any questions, please feel free to contact Dr. Susan McLaughlin, Director, Department of Community and Human Services, at 206-477-9309.

Sincerely,



for

Girmay Zahilay
King County Executive

Enclosure

cc: King County Councilmembers
ATTN: Stephanie Cirkovich, Chief of Staff
Melani Hay, Clerk of the Council
Karan Gill, Deputy Executive, Office of the Executive
Jasmin Weaver, Chief of Staff, Office of the Executive
Hyeok Kim, Chief Operating Officer, Office of the Executive
Sierra Howlett Browne, Director of Government Relations, Office of the Executive
Garrett Holbrook, Council Relations Manager, Office of the Executive
Dr. Susan McLaughlin, Director, Department of Community and Human Services

Behavioral Health Strategic Plan

Proviso Progress Report

Isabel Jones, Acting Director, Behavioral Health and Recovery Division, DCHS
Robin Pfohman, Special Projects Manager II, Behavioral Health and Recovery Division, DCHS

Health, Housing, and Human Services Committee

November 3rd, 2026

King County
DCHS
Department of Community and Human Services

Agenda

- Proviso Overview
- Community Engagement
- Process
- Program List Analysis and Continuum of Care Model
- Next Steps

Behavioral Health Strategic Plan Proviso

Ordinance 20086, Section 39, Proviso P1

Purpose: Assess system needs/gaps, analyze revenue and services, define King County's role, and propose a vision and priorities - shaped by engagement with providers, people with lived experience, and system partners.

Due to Council on January 31, 2027

Community Engagement Overview

- Behavioral Health Bridge/MIDD Renewal Community Engagement
- Crisis Care Center Levy Community Engagement
- Hospital Evaluation and Treatment Providers
- King County Regional Crisis Forum with first responders
- KCICN Executive Committee and providers, MIDD/Bridge Advisory Committee and the Behavioral Health Advisory Board.

Engagement took place across all 9 districts of King County from June 2024 to November 2025.

King County
DCHS
Department of Community and Human Services

Process

- Community and Staff Engagement
- HR 1 Policy and Anticipated Impact
- Breaking the Cycle Executive Order
- Program List and Continuum of Care
- Bridge IP/Crisis Care Centers Levy IP
- BHRD Strategic Planning Process

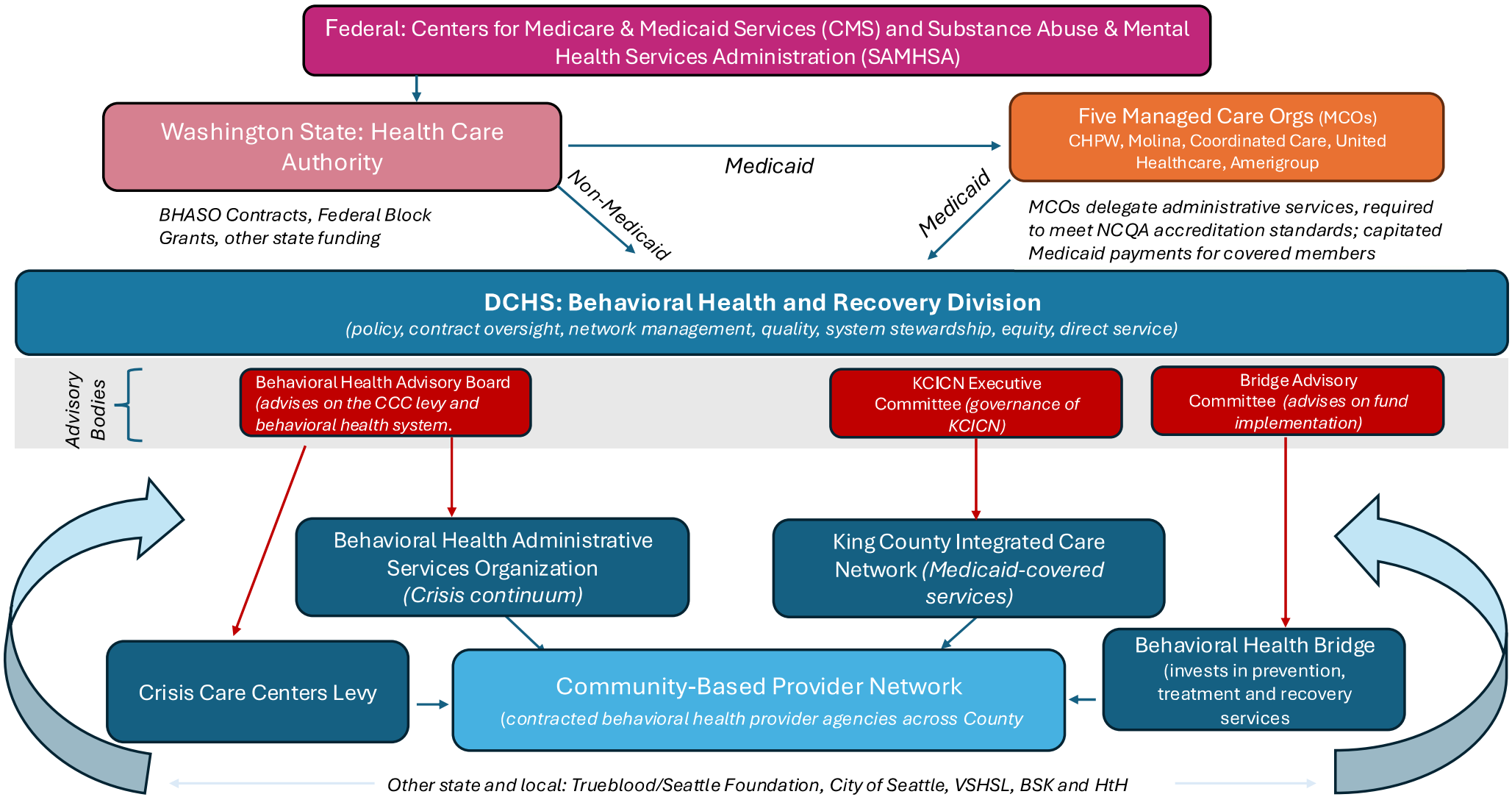
What We're Weighing

- Community and staff voice from engagement process
- Federal Funding and Statutory Requirements
- Executive Priorities
- Equity, Race and Social Justice Priorities
- Continuum of Care Gaps and Needs
- Data informed accountable implementation

What you can expect to receive

- Overview of the behavioral health financial structure
- State/local/managed care org structure and BHRD's operating model
- Full list of programs/services, including costs, funding sources, at-risk or capacity-limited programs
- Current/projected service gaps, including Medicaid eligibility risk from federal changes
- Impact of federal House Resolution 1 (119th Congress) on Medicaid, especially for Crisis Care Centers and efforts to mitigate impacts
- Strategy to optimize existing funding sources
- Long-term revenue alternatives with potential revenue estimates
- Recommended investment and strategic hspriorities

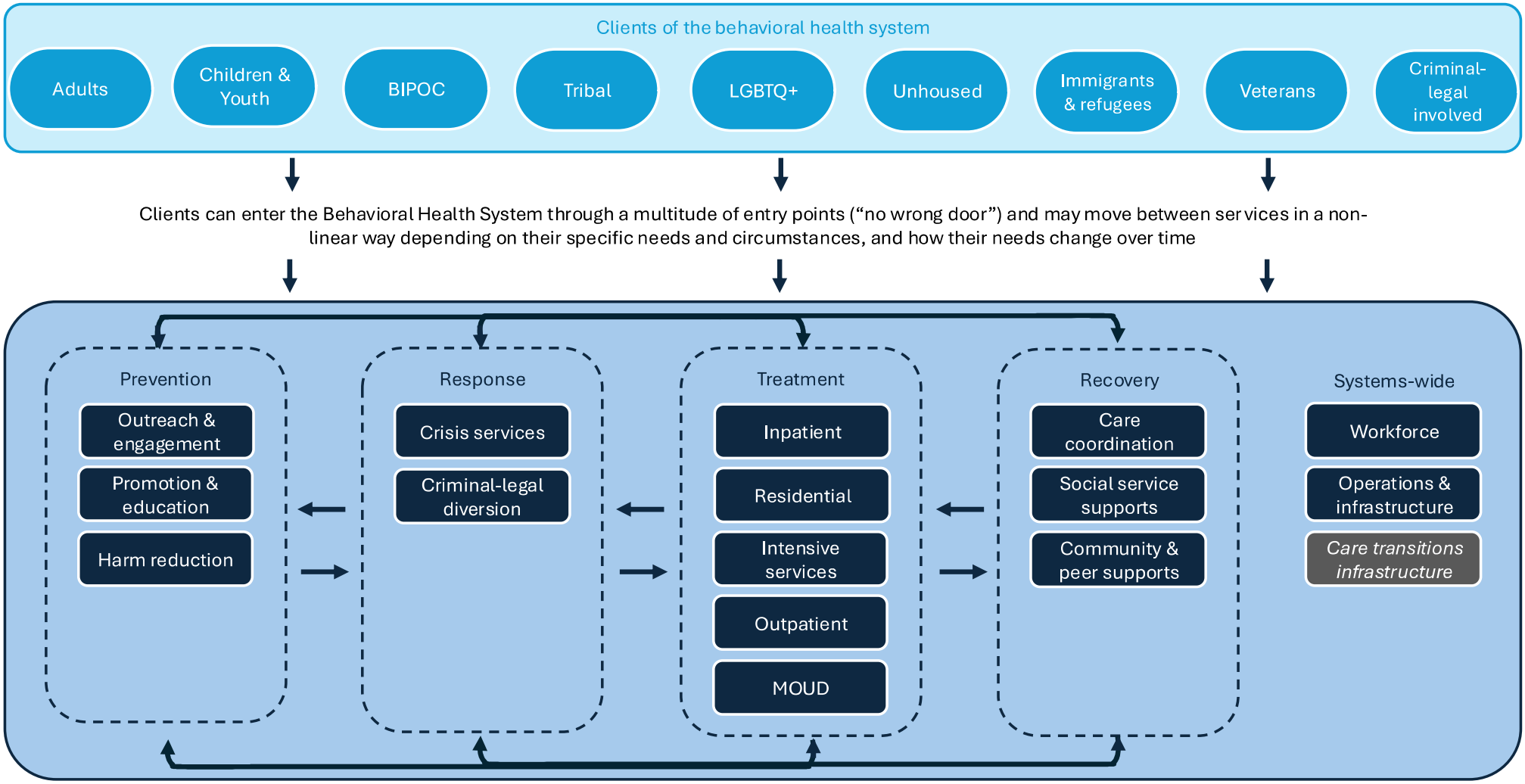
King County Behavioral Health System Overview



Program List Overview

1. Engaged staff across DCHS divisions and key Public Health behavioral health programs
2. Identified all programming: Directly provided by DCHS or Public Health, or Contracted through community-based partners
3. Documented and confirmed program fund source
4. Program managers validated service descriptions, populations served, and operational details
5. Fiscal team confirmed funding streams and allocations
6. Program managers reviewed and confirmed budget information
7. Produced a Program List, identifying programs, projects or services to guide planning, analysis, and future investment

Behavioral Health System – Continuum of Care



Different parts of the system are governed by different authorities

Prevention
- Primary authority for prevention is MIDD or BH-ASO
- No prevention programs are authorized by Medicaid

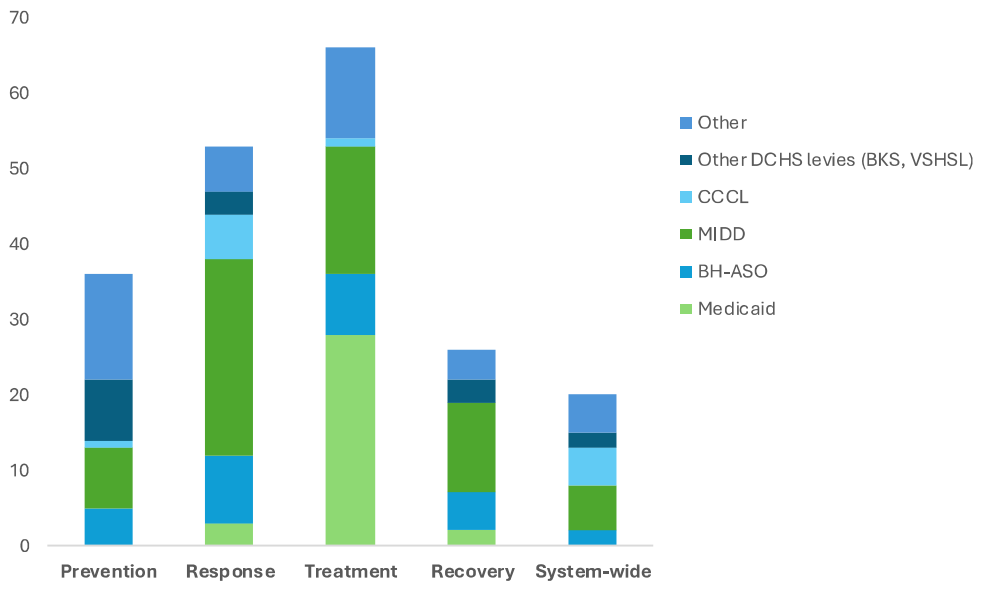
Response
- 76% of programs are funded by BH-ASO, CCCL, and MIDD.
- Crisis services are more often governed by BH-ASO and CCCL
- Criminal legal diversion services are more often governed by MIDD

Treatment
- 52% of treatment programs are governed by Medicaid or BHASO and 21% governed by MIDD
- MIDD governance is more likely to support MOUD services, or outpatient services, reflecting that MIDD covers many routine services for people who are not-Medicaid eligible

Recovery
- 92% of programs are governed through local fund sources (MIDD, CCCL), BH-ASO, or other smaller local investments.

Systems-wide
- all programs are governed through local fund sources (MIDD, CCCL), BH-ASO, or other smaller local investments.

Number of programs by governing authority, across the BH continuum of care



Notes: in a few cases, programs have "dual governance" dependent on client eligibility (e.g. Medicaid and non-Medicaid). In those instances, they are included in both categories, and so totals may not sum perfectly, though they are de-duplicated in the summary bullets. The 1 uncategorized program is not included in the visual,

Next Steps

- Analyze HR1 impacts as more guidance is available
- Finalize Program List and using to inform system gaps
- Complete identification of strategic priorities and investment areas
- Draft response to all elements of proviso
- Review, finalize and transmit on January 31, 2027

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King County

Health, Housing, and Human Services Committee

November 3, 2026 Meeting

Agenda Item No. 9

Briefing No. 2026-B0131

Continuum of Care Update

Materials for this item will not be available before the meeting.

King County

Health, Housing, and Human Services Committee

November 3, 2026 Meeting

Agenda Item No. 10

Briefing No. 2026-B0132

Impacts of Contract Challenges on Service Providers

Materials for this item will not be available before the meeting.